



SUSTAINABLE SUPPLY CHAIN PRACTICES IN REDUCING ENVIRONMENTAL IMPACT

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Abstract

The growing awareness of environmental concerns has led to the adoption of sustainable supply chain methods by enterprises, with the goal of reducing their ecological impact as much as possible. This study investigates the connection between environmentally responsible supply chain strategies and the degree to which they are successful in minimizing negative effects on the environment. The following are some of the key practices that are analyzed: energy efficiency, waste reduction, environmentally responsible sourcing, and the utilization of renewable resources. This research illustrates how these practices contribute not just to the preservation of the environment but also to economic advantages, such as cost savings and increased brand recognition. This is accomplished by reviewing case studies that span a variety of sectors. According to the findings, businesses that successfully implement sustainable supply chain policies have the potential to dramatically cut down on emissions of greenhouse gases and the depletion of useful resources. In addition, this paper analyzes the difficulties that are encountered while implementing these practices and provides strategic advice for businesses that are looking to include sustainability into their supply chain operations. In conclusion, the findings of this study highlight the critical role that sustainable supply chains play in attaining long-term sustainability in both the environment and the economy.

Keywords: Sustainable, Supply Chain, Reducing

Introduction

The growing concern about environmental degradation and climate change has forced businesses and governments alike to reevaluate their operating procedures in recent years. This is due to the fact that these issues have become increasingly urgent. In light of the fact that the supply chain is an essential part of the production and distribution processes, it has become a focus area for the implementation of sustainable practices. In order to achieve the goal of minimizing adverse effects on the environment while simultaneously improving economic performance, a sustainable supply chain incorporates environmental concerns into each and every stage of the supply chain, beginning with the procurement of raw materials and ending with the delivery of the product. The idea of sustainability involves a wide variety of behaviors, such as the utilization of renewable resources, the reduction of waste, the utilization of energy efficiency, and the utilization of environmentally acceptable sources of supply. It is possible for organizations to lessen their carbon footprint and make a contribution to the overall effort being made to address climate change

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if they give these practices a higher priority. The move to sustainable supply chains, on the other hand, presents a number of substantial problems, such as the necessity for technological improvements, the difficulty of coordinating with a variety of stakeholders, and the consequences of cost. Although there are a number of obstacles to overcome, multiple studies have demonstrated that the advantages of implementing sustainable supply chain policies frequently exceed the disadvantages. Organisations that embrace sustainability not only improve their environmental performance but also acquire competitive benefits, such as increased brand loyalty, higher operational efficiency, and compliance with regulatory requirements. These advantages may be attributed to the environmental performance of the organisation. In this article, we will investigate the role that sustainable supply chain strategies have in lowering the impact that businesses have on the environment. It will investigate the different approaches that businesses use in order to incorporate sustainability into their supply chains and will carry out an analysis of case studies originating from a variety of industries in order to demonstrate the efficacy of these practices. At the end of the day, the objective is to give insights into how sustainable supply chain management may lead to both environmental and economic gains, stressing the significance of this aspect in the modern-day landscape of business.

Objectives of the Study

1. To identify and analyze key sustainable supply chain practices that contribute to reducing environmental impact.
2. To examine case studies of organizations successfully implementing these practices.
3. To evaluate the economic and environmental benefits associated with sustainable supply chains.

Background

The idea of sustainable supply chain management, often known as SSCM, has developed as a reaction to the rising awareness of the negative effects that conventional supply chain activities have on the environment. Throughout history, supply chains have mostly been concerned with optimizing efficiency and decreasing costs, frequently at the expense of environmental and social factors. Companies, on the other hand, have been forced to reevaluate their supply chain strategy as a result of the growing pressures that they are receiving from customers, regulatory agencies, and environmental organizations. Ecological, economic, and social sustainability are the three fundamental aspects that are included in the supply chain's definition of sustainability. The environmental element places an emphasis on the necessity of having as little waste as possible, lowering emissions, and making effective use of resources. While the social dimension focuses on ethical behaviors, such as fair work conditions and community participation, the economic dimension is concerned with the creation of value through the reduction of costs and the enhancement of profitability. Organizations that address all three of these pillars of sustainability are more likely to achieve comprehensive sustainability in their operations. These three pillars of sustainability are dependant on one another.

Sustainable Supply Chain Management Practices:

Reducing carbon emissions through transportation optimization involves implementing strategies such as promoting public transportation, encouraging cycling and walking, optimizing vehicle routes to minimize fuel consumption, adopting electric and hybrid vehicles, and investing in infrastructure for alternative fuels such as hydrogen or biofuels. By implementing these strategies, carbon emissions can be reduced through transportation optimization. In addition, providing incentives for telecommuting and remote work can also

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contribute to the reduction of emissions that are associated with transportation. Adoption of green energy sources in manufacturing processes The adoption of green energy sources in the manufacturing sector offers a multitude of benefits, including the reduction of greenhouse gas emissions, the reduction of long-term energy costs, the enhancement of energy security, and the achievement of sustainability goals. Solar energy, wind energy, hydroelectric power, biomass, and geothermal energy are some of the most important green energy sources for industry. When transitioning to renewable energy sources, it is common practice to make investments in infrastructure, technology, and regulatory support in order to allow the incorporation of clean energy throughout the manufacturing process.

Implementation of waste reduction and recycling programs:

Assessment: Evaluate the present patterns of waste creation, locate areas that may be improved, and establish objectives for the reduction of waste and the recycling of materials.

Education and Training: Employers, residents, and other stakeholders should be made aware of the significance of trash reduction and reprocessing through education. Offer instruction on the appropriate techniques for reusing materials and the strategies for managing trash.

Infrastructure: Set up infrastructure for waste collection, sorting, and recycling. This may include providing recycling bins, composting facilities, and hazardous waste disposal options.

Partnerships: In order to improve recycling and trash reduction initiatives, it is important to work together with local businesses, waste management organizations, and government authorities. You might want to think about forming partnerships with groups that can assist with the collecting and processing of garbage.

Monitoring and Reporting: Establish a method for monitoring the progress made toward the objectives of waste reduction. The creation of garbage, the rates of recycling, and any difficulties encountered during implementation should be monitored on a regular basis. Make a report on the accomplishments and areas that need improvement.

Incentives and Recognition: A number of incentives, such as awards for decreasing trash or improving recycling rates, should be made available in order to promote involvement in recycling programs. Those people or enterprises who have demonstrated waste reduction techniques that are excellent should be recognized.

Continuous Improvement: The waste reduction and recycling program should be reviewed and updated on a regular basis for the purpose of incorporating input, evolving legislation, and technological improvements in recycling. By adhering to these measures and keeping a commitment to sustainability, companies are able to successfully execute waste reduction and, afterward, repurpose items that were previously discarded.

Supplier collaboration for sustainability initiatives:

Working closely with suppliers to implement environmentally friendly practices, decrease carbon footprints, promote social responsibility, and boost overall sustainability throughout the supply chain is an example of what is meant by the term "supplier collaboration for sustainability initiatives." Sharing best practices, establishing shared objectives, carrying out audits, and providing incentives for sustainable behavior are all examples of what may be accomplished through cooperation. Companies have the potential

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to make greater impact in tackling environmental and social concerns by forming partnerships with their suppliers. These partnerships may also establish long-term connections and facilitate innovation.

Comparative Analysis of Green Initiatives:

Nike: As part of its efforts to address environmental and ethical problems in its supply chain, Nike has been aggressively integrating supply chain management strategies. The corporation has made it a priority to improve working conditions in the factories that produce its products, as well as to reduce the amount of trash produced and the amount of energy that is consumed. In addition, Nike has formed agreements with its suppliers in order to emphasize the importance of transparency and environmental efforts.

Unilever: Sustainable business practices have been integrated into the supply chain management procedures of Unilever, a global corporation that specializes in consumer goods. Through the implementation of its Sustainable Living Plan, Unilever intends to further grow its supply chain across the value chain while simultaneously reducing its impact on the environment. A tight working relationship is maintained between the firm and its suppliers in order to enhance resource efficiency, decrease emissions, and encourage responsible procurement of raw materials.

Patagonia: To reduce the negative effects that its supply chain has on the environment, the outdoor gear manufacturer Patagonia has introduced supply chain management principles. Patagonia works with its suppliers to ensure that ethical labor standards are followed, reduce the amount of waste produced, and certify the responsible procurement of resources. In addition, the corporation is transparent with its customers regarding the company's attempts to reduce its environmental impact using its goods.

Interface: The global maker of modular carpet tiles known as Interface has been a pioneer in the implementation of sustainable business practices, including supply chain management (SSCM). In the context of its Mission Zero program, the corporation has established lofty objectives with the objective of achieving zero environmental footprint by the year 2020. Over the course of its supply chain, Interface collaborates closely with its suppliers to reduce the amount of trash produced, lower the amount of energy consumed, and obtain recycled materials.

Environmental Sustainability

According to Sajjad et al.'s 2020 research, environmental sustainability is defined as the deliberate utilization of natural resources and the conservation of the environment in order to fulfill the demands of the present generation without sacrificing the requirements of the generation that will come after us. When it comes to environmental sustainability, there is a substantial emphasis placed on minimizing the negative effects that supply chain operations have on the environment. This includes lowering emissions, minimizing waste, and supporting sustainable sourcing methods. It is argued by Karmaker et al. (2022) that environmental sustainability places a high emphasis on the preservation of resources, the preservation of biodiversity, and the preservation of sustainable agricultural and food systems. The use of renewable and clean energy, the promotion of energy efficiency, and the adoption of sustainable transportation systems are all things that environmental sustainability experts like Wu et al. (2018) are calling for in order to protect future generations. In order to accommodate the expanding urban population and economies, it is essential to implement sustainable urbanization, circular economies, and environmental education and awareness programs. Addressing the issue of environmental sustainability should be a collaborative effort by governments, businesses, communities, and individuals.

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Social Sustainability

According to Mies and Gold (2021), social sustainability refers to the capacity of communities to fulfill both the current and the future demands of the community. These needs are intended to ensure social well-being, fairness, and equity. In full accord, Jamaland and Higham (2020) make a passing reference to the fact that social sustainability necessitates equitable opportunity, coherence, diversity, and inclusion. The writers also emphasize the need of acknowledging and striking a balance between the mutual relationship with other elements that contribute to sustainability. According to Hartley et al.'s research from 2020, essential indicators of a socially sustainable community are social cohesiveness and safety, which are supported by community involvement and participation. One other thing that is essential to take into consideration is the fact that there is a rising understanding of the significance of social sustainability in the supply chain. This knowledge encompasses ethical labor practices, human rights, and community development. Therefore, it is necessary for communities and organizations to adopt a practice of social sustainability. It is also necessary to collaborate and interact with suppliers, consumers, regulators, and other stakeholders in order to achieve social sustainability. There is an increasing interest in investigating how to effectively develop partnerships and conduct collaborative efforts.

Economic Sustainability

An additional aspect of sustainable supply chain management is the balance of economic concerns with social and environmental sustainability. This includes the reduction of costs, the optimization of resources, and the development of long-term value. (Saeed & Kersten, 2019) The endeavors of economic sustainability are focused at supporting the long-term prosperity of the community as well as people via the equitable management and expansion of natural resources. According to Rajak et al. (2022), economic sustainability seeks to decrease environmental effect while simultaneously aiming to achieve economic development that is founded on innovation, entrepreneurship, and productivity. It is centered on the equal distribution of resources and the well-being of society, and it requires responsible investment, ethical business practices, excellent business practices, and fair trade. The reduction of operating expenses, as well as an improvement in productivity and efficiency, are all reasons why technological innovation is essential to the maintenance of a sustainable economy. In the globe over there, there is a growing realization of the importance of sustainable supply chain management in fostering sustainable development. As a result, a variety of methodologies and best practices are being created to assist businesses in putting into reality successful strategies for sustainable supply chain management. On the other hand, there are also substantial hurdles that must be overcome in order to adopt sustainable supply chain management. These problems include the complexity of global supply chains, the requirement for cultural and organizational change, and the requirement for collaboration among a number of different stakeholders.

Importance of Sustainable Supply Chain Management in Today's Business

If an organization want to have a supply chain that is sustainable, it is necessary for the company to address environmental, social, economic, and legal concerns at each and every link in the supply chain. Through the implementation of a complete plan, this not only reduces the amount of trash produced and the impact on the environment, but it also improves working conditions, health and safety, and puts a stop to workplace abuse (Nilsson, 2021). In addition to ensuring environmental, economic, and social sustainability, a supply chain that assures ethical business practices is not only completely sustainable but also completely sustainable. Managing the negative environmental effect that normally results in inefficient supply chain

operations would be much simplified as a result of this. According to Sajjad et al.'s (2020) hypothesis, supply chains often need a significant amount of energy from the beginning to the end, considering that the manufacturing and transportation processes generate a significant amount of carbon emissions. According to Kazancoglu et al. (2018), in order to solve these difficulties, it is essential to ensure that the supply chain is sustainable in order to safeguard natural resources, commercial resources, and provide customers with ethical purchasing alternatives. As a consequence of the widespread dissemination of information on environmental sustainability, the vast majority of consumers all over the world have shown a preference for conducting business with companies that adhere to sustainable practices. Increasing the level of sustainability throughout supply chains is beneficial not just to the environment but also to other aspects of your company, the community, and individuals. As a result of governments, pressure groups, regulators, customers, and other private corporations demanding responsibility from private companies (Alzawawi, 2008; Zimon & Sroufe, 2018; Biswal & Muduli, 2017), sustainability is becoming an increasingly important consideration for organizations all over the world. Sustainable supply chain management helps businesses save money, which is in accordance with the concept of economic sustainability, which is supported by innovation and mechanization. Lower production costs, which translate into cheaper pricing for customers, are another benefit of sustainable supply chain management (Mastrocinque et al., 2022). In order for businesses to reduce their production costs, it is necessary for them to be able to replace the resources that they were using with other possibilities. Not only are these measures beneficial to the environment and the people who live there, but they also encourage the growth of commercial enterprises. According to Liu et al. (2023), sustainable supply chain management is becoming increasingly significant in the manufacturing industry of today. This is owing to the fact that it is necessary to meet regulatory requirements, satisfy customer expectations, increase reputation and brand value, and manage risk.

Sustainable Supply Chain Management and Reducing the Environmental Impact of Production and Distribution Processes

Sustainable supply chain management refers to the incorporation of environmentally responsible business practices across the entirety of the supply chain, beginning with the procurement of raw materials and ending with the distribution of completed goods to end users. A further definition of sustainable supply chain management is an approach to managing the flow of products and services from the point of origin to the point of consumption in a manner that reduces the negative impact that manufacturing and distribution operations have on the environment. In order to do this, it is necessary to take into account not only economic considerations, but also social and environmental characteristics. In order to achieve sustainable supply chain management, it is essential to lessen the negative effects that the manufacturing and distribution processes have on the overall environment. To continue to be competitive in today's world, manufacturers need to keep their material costs low while also adhering to local rules (Liu et al, 2023). This is necessary for them to avoid falling behind their competitors. Management of the supply chain that is sustainable may assist decrease the environmental effect of manufacturing and distribution operations in a number of different ways, including the following possibilities: Implementing environmentally responsible manufacturing methods may include the utilization of renewable energy sources, the reduction of waste and water consumption, and the utilization of materials and chemicals that are non-toxic. The replacement of obsolete machinery with alternatives that are more energy-efficient has the potential to achieve energy savings and a reduction in emissions of greenhouse gases. By optimizing transportation routes, both the amount of fuel used and the amount of carbon emissions would be reduced. Moving toward e-commerce and direct-to-consumer shipping might improve supply chain optimization and lessen

environmental impact. This would be accomplished by addressing the issue of wasteful packaging and lowering the number of miles traveled by shipment. The implementation of more efficient production processes, the reduction of packaging, the optimization of transportation routes, and the utilization of cleaner energy sources are all ways in which sustainable supply chain management may contribute to the reduction of waste and emissions generated by the supply chain. Take use of sustainable materials: reducing the negative impact that manufacturing and distribution operations have on the environment may be accomplished by making use of ecologically friendly materials such as recycled or biodegradable packaging. Create environmentally responsible behaviors: The environmental effect of supply chain activities may be considerably mitigated by the use of practices such as recycling, cutbacks in water consumption, and reductions in energy consumption among others. Inspire your vendors to embrace environmentally responsible practices: Establishing collaborations with suppliers who have an emphasis on environmental responsibility and sustainability can be an effective way to contribute to the development of a supply chain that is more sustainable. Developing collaborations with suppliers who place an emphasis on environmental responsibility and sustainability is one way that sustainable supply chain management may contribute to the creation of a supply chain that is more suitable for sustainability. Just think about the product life cycle: There is the potential for an environmental effect at every stage of a product's life cycle, from the design phase to the disposal phase. By taking into account the entirety of a product's life cycle, from its conception to its disposal, sustainable supply chain management may contribute to the reduction of the environmental effect that is caused by the manufacturing and distribution processes. For this reason, it is essential to take into account the entirety of the life cycle when making judgments on manufacturing and distribution decisions. Track and report on the progress made: The environmental effect of supply chain activities should be measured and reported on a regular basis. This information may be used to identify areas that need improvement and to track progress towards achieving sustainability targets. Supply chain management that is sustainable and that reduces environmental effect are not only beneficial to the earth, but they are also beneficial to the companies that use them. Products that are sustainable and kind to the environment are becoming increasingly in demand among consumers, and businesses who adhere to these policies will experience a rise in customer loyalty and a better reputation for their brand. Additionally, some government agencies are increasingly mandating that businesses adhere to particular environmental standards, which may serve as an additional incentive for businesses to include environmentally responsible practices into their supply chain. In addition to the issues that have been described above, sustainable supply chain management necessitates a methodology that takes into account the environmental effect of each and every part of the supply chain, beginning with the raw materials and ending with the disposal of the product at the end of its useful life. Developing a more sustainable future requires the implementation of sustainable supply chain management as a key component. Companies are able to lessen their impact on the environment and establish a supply chain that is more sustainable if they go through the process of adopting sustainable practices and collaborating with suppliers that share similar principles. Through the implementation of sustainable practices and the collaboration with suppliers that share similar values, businesses have the ability to lessen their influence on the environment and build a future that is more sustainable.

Sustainable Supply Chain Management and Environmental Performance

When it comes to sustainability, the management and actions of an organization involve not only the incorporation of economic performance, but also environmental and social issues in the operations of the organization. Therefore, in addition to the economic components of the supply chain, the operational,

environmental, and social aspects of the supply chain are also included in the performance metrics of the sustainable supply chain. According to the findings of a large number of studies, environmental practices in supply chain management have an impact on the financial, operational, and environmental performance of an organization. They are seen as excellent corporate citizens, which grants them access to significant resources and has the potential to make them more successful than their competitors. Companies that support social and environmental norms in their supply chains are considered to be good corporate citizens. According to Baliga et al.'s research from 2020, enhanced social sustainability practices have made it easier for organizations to acquire social legitimacy, which has resulted in an environment that is more favorable for business and greater financial returns. According to Dzikriansyah et al. (2023), environmental performance is the ecological consequence that results from a company's commitment to preserving and improving the environment. There is the potential for the organization to reduce the amount of waste that is produced in the areas of air, liquid, and solid waste, as well as the consumption of poisonous and hazardous products, and the number of environmental accidents that occur. Among the environmental performance characteristics, two examples include a decrease in the number of environmental accidents and a reduction in the amount of poisonous or hazardous materials that are used. According to Dzikriansyah et al. (2023), they also reduced the amount of energy that was used, the consumption of hazardous or toxic materials, the amount of air pollutants, the amount of solid and liquid waste, and the number of environmental incidents that occurred. In prior conversations, it was discovered that environmentally responsible management of supply chains may greatly increase environmental performance when implemented. Through the use of environmentally responsible supply chain management, environmental performance may be greatly enhanced (Dzikriansyah et al, 2023). The link between intellectual capital and environmental performance, however, appears to be somewhat tempered by green supply chain management, according to several research (Khan et al., 2021; Dzikriansyah et al, 2023). The adoption of a variety of green supply chain management methods, such as eco-design and green purchasing, has a negative influence on environmental performance, particularly economic performance. Additionally, Khan and Qianli (2017) discovered that the numerous GSCM activities, such as eco-design and green buying, are not the most relevant indicators in forecasting the success of a business. The key impetus for companies that are interested in implementing sustainable supply chain management systems is the desire to improve their performance. According to Feng et al. (2018), it is reasonable to assume that implementing environmental management strategies would result in improved company performance. The relationship between environmentally responsible supply chain management practices and efficient operations has become an increasingly important topic of discussion in both academic theory and business practice. According to Feng et al. (2018), businesses that are successful in managing environmental concerns are able to increase their competitiveness and provide new chances to increase the value of their core business efforts for their customers. However, as was mentioned earlier, the empirical data on the connection between sustainable supply chain management and performance enhancement is still conflicting, contradictory, and unclear (Feng et al, 2018). Numerous empirical studies have been conducted to investigate the impact that sustainable supply chain management has on the performance of companies. According to Feng et al. (2018), sustainable supply chain management methodologies are gaining more and more recognition as comprehensive and methodical ways to obtaining greater performance in terms of both operations and the environment. Through collaboration across departments, suppliers, and customers, the supply chain is able to detect and manage environmental concerns, which ultimately results in a reduction in the amount of damage done to the environment. Using eco-design and eco-packaging, the supply chain may work together to reduce waste and emissions in the manufacturing and transportation

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processes, as well as in the products themselves (Feng et al, 2018). This can be accomplished by adopting environmentally friendly packaging and design. The positive association that exists between certain sustainable supply chain management traits and environmental performance. Furthermore, Zailani et al. (2012) found that the utilization of environmentally friendly packaging resulted in a considerable improvement in environmental performance. Environmental performance was improved as a consequence of sustainable supply chain management in general, particularly as a result of customer collaboration on environmental concerns. According to the findings of this research (Feng et al., 2018), the term "sustainable supply chain management" refers to a wider variety of processes.

Conclusion

Given the growing number of environmental problems that our world is now experiencing, there has never been a time when the urgent need for sustainable practices in supply chain management has been more vital than it is today. The findings of this study have shed light on the crucial role that sustainable supply chain strategies play in reducing the negative impact that enterprises have on the environment while simultaneously bringing economic advantages to those businesses. Companies have the ability to not only reduce their ecological footprint but also improve their operational efficiency and brand reputation by incorporating environmentally friendly procurement practices, waste reduction strategies, energy efficiency measures, and the utilization of renewable resources. The findings from a variety of case studies reveal that businesses operating in a wide range of sectors are effectively implementing sustainable practices, which are producing favorable results in terms of decreased emissions of greenhouse gases, enhanced usage of resources, and cost savings. The aforementioned instances provide credence to the idea that sustainability is not only a compliance need but rather a strategic advantage in the contemporary market, which is fiercely competitive. Nevertheless, the move to sustainable supply chains is not simple and does not come without its difficulties. There are a number of factors that might impede development, including high initial costs, complexity in implementation, inadequate experience, and reluctance to change. In order to overcome these obstacles, organizations need to both acknowledge them and devise comprehensive methods to overcome them. Companies are able to overcome these challenges and successfully incorporate sustainable practices into their operations if they cultivate a culture of sustainability, make investments in staff training, and work together with their suppliers. In conclusion, sustainable supply chain management is crucial for organizations that want to succeed in a world that is becoming increasingly ecologically sensitive. Organizations have the opportunity to contribute to a healthy world while simultaneously attaining long-term economic success if they declare their commitment to sustainable practices. Sustainability in supply networks will only continue to become more important as stakeholders continue to demand greater responsibility and transparency from the supply chain organizations. In light of this, it is of the utmost importance for enterprises to embrace sustainability not only as a passing fad, but rather as an essential component of their operational strategy. This will ensure a more sustainable future for future generations.

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IMPACT OF DIGITAL PAYMENTS ON FINANCIAL INCLUSION

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Abstract

A considerable influence on financial inclusion has been brought about by the widespread use of digital payment methods, which have helped to close the gap between the unbanked population and formal financial institutions. The purpose of this study is to investigate the ways in which digital payment technologies, such as mobile wallets, UPI, and online banking, have helped to the expansion of financial access, particularly for members of underserved populations and those living in rural areas. The use of digital payments helps to lessen reliance on cash, reduces the costs of transactions, and offers a simple and safe means of conducting financial transactions, all of which are essential for increasing economic participation. Within the context of expanding the use of digital payment methods, the paper shows the impact that government initiatives, fintech businesses, and legislative frameworks play. Nevertheless, obstacles such as digital literacy, cyber security, and restrictions in infrastructure continue to exist, which calls for the implementation of strategic measures in order to guarantee that the advantages of digital payments are accessible to all different segments of society. The purpose of this paper is to give a complete knowledge of the revolutionary role that digital payments play in improving financial inclusion and to recommend solutions to overcome hurdles that are currently in place.

Keywords: Digital Payments, Financial, Inclusion**Introduction**

In particular with regard to the concept of financial inclusion, digital payments have emerged as a significant driving factor in the process of transforming the landscape of the financial sector. The capacity to digitally transfer money, make payments, and gain access to financial services has the potential to involve millions of people who were previously not a part of the official banking system. Financial inclusion, which may be described as the process of ensuring that individuals and companies have access to financial goods and services that are both helpful and accessible, is an essential component for the development of the economy and the eradication of poverty. There has been a tremendous increase in the use of digital payment platforms all over the world. These platforms include mobile wallets, the Unified Payments Interface (UPI), online banking, and contactless cards. This growth has been driven by technology developments, the proliferation of smartphones, and governmental frameworks that are supportive of the move. In developing nations, digital payments have become an important means of

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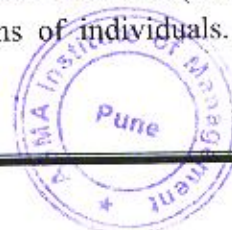
reaching out to underserved and isolated groups. This has made it possible for individuals to take part in the economy in a manner that is both more convenient and more safe. One of the most important factors in the development of digital payment ecosystems is the role that government efforts and regulatory laws play. Programs that encourage cashless transactions, the incorporation of financial technology (fintech) services, and collaborations between the public and commercial sectors have all contributed to the acceleration of the use of digital payment methods. This advancement not only helps with day-to-day transactions, but it also gives small firms more leverage, improves access to financing, and makes it easier to distribute social welfare benefits. Despite these developments, there are still a number of obstacles to overcome. There are a number of factors that can impede the broad adoption of digital payments, including cultural aversion to change, concerns around cybersecurity, a lack of internet infrastructure, and digital literacy. Furthermore, the advantages of digital financial services are not dispersed in a uniform manner, with marginalized groups, such as the elderly, those with low incomes, and rural populations, frequently encountering larger hurdles. Through an examination of the ways in which digital payment systems assist in bringing unbanked and underbanked populations into the formal economy, this article investigates the influence that digital payments have on the inclusion of financial services. It evaluates the obstacles that need to be overcome in order to achieve inclusive growth and addresses the role that stakeholders, such as governments, fintech businesses, and financial institutions, play in this revolutionary process.

There is more to the transition toward digital payments than just a change in technology; it also symbolizes a substantial change in the socio-economic landscape. In light of the fact that traditional banking techniques are frequently unavailable to a large number of low-income and rural communities owing to geographical constraints and onerous verification requirements, digital payments offer an alternative channel through which individuals can have access to financial resources. Digital payments lessen the reliance on cash, which may be expensive and unsafe to handle, particularly in regions with poor banking infrastructure. This is accomplished by enabling transactions to take place through mobile phones and internet platforms. When it comes to emerging countries, where a significant portion of the population does not have access to conventional financial services, the arrival of digital payment methods has proven to be a game-changer. The use of mobile money services, for instance, has made it possible for individuals who do not have bank accounts to electronically save, transmit, and receive deposits. These individuals, who sometimes experience financial exclusion as a result of societal or economic hurdles, have benefited tremendously from this, particularly women, owners of small businesses, and migrant workers. In addition, the capacity to pay bills, make purchases, and gain access to government services through digital means contributes to a greater degree of financial integration and fosters economic growth. In addition, one of the most important aspects of financial inclusion is the role that digital payment systems play in expanding access to credit and savings choices. For the purpose of determining a person's creditworthiness, a digital payment history may be utilized. This makes it possible for people and small enterprises to get loans that were previously unavailable to them. In a similar vein, digital payment ecosystems make it possible to design unique financial products that are tailored to meet the specific requirements of the underserved population.

These products include microloans, pay-as-you-go services, and insurance. The adoption of digital payments has also been pushed by initiatives sponsored by the government and policymakers. These initiatives include the establishment of digital identity systems, cash transfer programs, and subsidies for digital financial services. For example, in India, the Pradhan Mantri Jan Dhan Yojana (PMJDY) plan, in conjunction with the development of the Unified Payments Interface (UPI), has been instrumental in facilitating the expansion of financial access to millions of individuals. Similar programs in other

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countries, such as Kenya's M-Pesa and Brazil's digital payment efforts, have established precedents of how governments might harness digital payments to foster financial inclusion. These programs have been implemented in similar ways. Nevertheless, despite the fact that the expansion of digital payment methods gives a substantial number of benefits, it is not without difficulties. In spite of the fact that many people still lack the skills essential to make good use of digital payment systems, digital literacy continues to be a significant barrier because of this. Concerns have also been raised over the privacy of users' data and the security of their information, as there is a possibility that users might be victims of fraud or identity theft. In addition, the accessibility of digital financial services may be restricted due to infrastructural constraints, such as limited smartphone adoption and inadequate internet connectivity, particularly in regional areas that are geographically isolated.

A multi-pronged strategy is required in order to effectively address these difficulties. This strategy should include investments in digital infrastructure, educational programs aimed at improving digital literacy, and legislation that aim to increase cybersecurity. Furthermore, a focus on user-centered design and financial products that are tailored to the requirements of the underprivileged can assist in overcoming cultural barriers and ensuring that digital payments are accessible and inclusive to all individuals. The present state of digital payments and the influence they have on financial inclusion will be investigated in depth throughout this paper, which will also analyze a variety of case studies and trends. In addition to this, it will offer policy suggestions to various stakeholders in order to guarantee that the expansion of digital payment methods will contribute to a financial system that is more egalitarian and inclusive, consequently promoting the emergence of sustainable economic growth.

Benefits of Digital Financial Inclusion:

"digital access to, and the use of, formal financial services by the excluded and underserved population," is how the Commonwealth Government Accountability Program (CGAP) defines "digital financial inclusion." Innovative digital financial services that are accessible through mobile phones and other similar devices have been introduced in at least eighty countries at the present time. The purpose of these services is to persuade millions of consumers who are economically disadvantaged to solely utilize digital financial services rather than cash-based transactions. To begin, the process of digital financial inclusion is predicated on the notion that the population that is excluded and/or underserved have some kind of formal bank account and requires digital access in order to be able to carry out fundamental financial activities remotely. An effective digital financial inclusion program should be tailored to meet the needs of the excluded and underserved population, and it should be delivered in a responsible manner at a cost that is both affordable to customers and sustainable for providers. If the excluded and underserved population understands the intended benefits of digital financial inclusion and can be convinced of them, then the program will be considered successful.

The incorporation of digital financial services offers a few advantages. Through the elimination of waiting lines in banking halls, the reduction of manual paperwork and documentation, and the maintenance of fewer bank branches, digital financial inclusion has the potential to assist financial institutions in lowering their costs. The advent of digital financial inclusion has made it possible for a significant number of depositors to transfer banks in a matter of minutes. This has compelled banks to deliver high-quality services or run the risk of losing depositors to competing banks. When it comes to the regulators of the financial and monetary systems, digital financial inclusion not only helps to minimize the quantity of physical currency that is in circulation, but it also plays a significant role in lowering the high levels of inflation that are prevalent in emerging and impoverished nations. Individuals

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and organizations that have access to a trustworthy digital platform that allows them to access funds in their bank accounts in order to carry out financial transactions can benefit from digital financial inclusion, which can significantly increase their well-being. If the cost of getting a digital transactional platform by low-income persons is insignificant or cheap, then the anticipated benefits of digital financial inclusion may be fully realized. A digital transactional platform includes mobile phones, personal computers, and other devices that are connected to the digital realm.

Banking Cards (Debit/Credit/Cash/Travel/Others):

Any other means of payment does not compare to the level of security, convenience, and control that banking cards provide to customers. The huge flexibility that is offered by the large range of cards that are available, which include credit, debit, and prepaid cards, is another advantage. These cards include two-factor authentication for safe payments, such as a secure personal identification number (PIN) and a one-time password (OTP). Among the many examples of card payment systems, some examples are Visa, MasterCard, and RuPay. People now have the ability to make purchases in stores, on the internet, through mail-order catalogs, and over the phone thanks to the availability of payment cards. Due to the fact that they save both customers and merchants time and money, they make it possible for transactions to be completed more easily.

Unstructured Supplementary Service Data(USSD):

Using the Unstructured Supplementary Service Data (USSD) channel, the cutting-edge payment service *99# is able to process transactions. It is not necessary to have a mobile internet data capacity in order to use USSD-based mobile banking because this service enables mobile banking transactions to be performed using a mobile phone with an elementary feature set. Through the provision of financial deepening and the incorporation of underbanked society into mainstream banking services, it is envisioned what would be accomplished. The financial services have been made available to every ordinary man across the country with the introduction of the *99# service. Customers of financial institutions can take use of this service by dialing *99#, which is a "Common number across all Telecom Service Providers (TSPs)" on their mobile phone. They can then conduct transactions using an interactive menu that is presented on the screen of their mobile device. Among the many services that are provided by the *99# service, the most important ones are the transfer of funds from one bank account to another, the inquiring of balances, and the provision of mini statements. (Source: NPCI) As of the 30th of November in 2016, the *99# service is now being provided by 51 of the most prominent banks and all GSM service providers. It is also available in a total of twelve distinct languages, including Hindi and English. The *99# service is a one-of-a-kind direct-to-consumer service that is interoperable and brings together a wide variety of ecosystem partners, including banks and TSPs (telecom service providers).

Objectives

1. The purpose of this article is to examine the role of digital finance in expanding access to formal financial services.
2. To enable clients to transfer money and access their bank accounts using mobile devices.

Impact of Digital Finance on Financial Inclusion:

The primary area of concentration for this study is the influence that digital finance has on the dependability and stability of the financial system. Through the use of digital media, financial institutions, governments, and public authorities are consistently working to expand access to financial services. The

consumer ideology, which is one of the most significant obstacles to the accomplishment of an e-commerce enabled economy or financial inclusion, is the reason why digital financial inclusion is not developing as projected or as it should be. Despite these widespread attempts to promote it, however, it is not progressing as effectively as it should be. The purpose of this article was to evaluate the many programs and efforts that have been implemented and to determine the extent to which they have been effective. Additionally, the study aimed to identify several consumer ideologies that serve as obstacles to the goal of digital financial inclusion. The advent of e-commerce has led to an increase in the number of digital financial services that are offered to all types of customers, including individuals and corporations. This trend, which is also known as E-commerce Enabling Financial Inclusion or Digital Financial Inclusion, is characterized by the fact that non-profit organizations are increasingly providing services such as electronic payments, credit financing, and insurance at the point of sale (POS). Within the framework of its economic plans, the Government of India has always placed a high priority on financial inclusion. The game has been altered by initiatives such as Jan Dhan, Aadhaar-Mobile, and Digital India. These initiatives have ensured that the underbanked population in India has equitable and affordable access to financial services, which has resulted in a reduction in the income gap. The demand for digital financial products and services among microenterprises and individuals at the bottom of the economic pyramid has been successfully created through the use of e-commerce, which has been highly effective in this regard. The expansion of digital financial inclusion in India has been fueled by recent developments in both the public and private sectors.

Currently Existing Obstacles and Observations The fact that India has made significant headway in integrating economically disadvantaged portions of the economy into the digital banking system is something that appears to be beyond any reasonable debate. When compared to this, the digital gap is much too large, and there are a number of bottlenecks and hurdles that call for a prompt reaction:

- Because of the legacies of government-owned banks, it is more difficult for new private institutions to build a degree of confidence and loyalty that will improve consumers' inclination to migrate their cash into such a digital account. This is because of the legacy of government-owned banks.
- Companies that provide digital financial services and are expanding their operations to regions with relatively low incomes will face challenges related to low literacy rates and the ability to comprehend the fundamentals and implications of using digital financial products throughout this expansion.
- As a result of the fact that buyers prefer cash and sellers likewise conduct business in cash, it is more rational to continue using a cash economy. A lack of demand is one of the primary factors that contributes to the non-adoption of digital payment methods.
- The shift from a cash-based economy to a digital one, according to the opinions of some shops and merchants, will force small businesses and individuals who are not currently paying taxes to fulfill their financial obligations.
- Many individuals who live in distant and rural locations still do not have access to the network and digital infrastructure that is required to encourage trust in the use of digital services and to encourage their frequent utilization of these services.
- Despite the early and modest growth of digital money in distant and rural regions, cash-based economies continue to be the dominating form of economic activity in rural areas. People with lower incomes are particularly sensitive to any changes in the cost of data. Therefore, the cost of

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data is another fundamental obstacle that serves to link individuals living in rural areas to digital financial inclusion.

- The vast majority of digital financial products that are first made accessible in English and, on occasion, in Hindi. However, due to illiteracy and unfamiliarity, the majority of individuals living in rural areas are reluctant to communicate in other languages. As a result, they choose digital financial solutions that are available in their native language.
- One of the most significant obstacles to digital financial inclusion is the absence of sufficient financial products that are suitable to the situation.

Research Methodology

The gathering of primary data was accomplished through the meticulous preparation of a questionnaire that was well-structured. In order to investigate the influence that digital finance has on financial inclusion, questions with multiple choice answers and Likert scales were thoughtfully constructed. The dependability and validity of the data is demonstrated by the Cronbach's alpha value of 0.976. For the purpose of analysis, the data were input into the version 20.0 of the Statistical Package for the Social Sciences (SPSS). The statistical methods of One-way Analysis of Variance (ANOVA) and Reliability test were utilized in the process of assessing the data. An analysis of variance (ANOVA) with one way is comparable to a test; however, it is utilized in situations when there are two or more groups and the objective is to compare the mean scores on a continuous variable. Due to the fact that you are examining the influence of a single independent variable on your dependent variable, this method is referred to as the one-way method. During the course of the research, a post hoc test was carried out in order to determine whether group is substantially distinct from another group.

Analysis and Findings

The purpose of this study is to determine the extent to which digital finance, which includes Internet Banking, Mobile Banking, Mobile Wallets (Apps), Credit Cards, and Debit Cards, has an effect on the inclusion of financial services. For the purpose of determining the influence that digital finance has on financial inclusion, one-way analysis is utilized.

Table 1: Examining the major differences between digital finance and financial inclusion using a one-way analysis of variance

FinancialInclusion	Digital Finance					F value	P value
	Internet banking	Mobile banking	Mobile wallets (Apps)	Creditcard	Debitcard		
Convenience	3.37a (1.165)	3.24ab(1.091)	4.05b (1.105)	4.00b (.849)	3.94b (1.056)	2.655	.037*
Adaptability	3.37 (1.165)	3.35 (.931)	3.95 (1.050)	4.00 (.843)	4.06 (1.507)	2.348	.060
Affordability	3.47 (1.219)	3.59 (.939)	4.05 (.923)	4.00 (.849)	3.94 (1025)	1.289	.280

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Security	3.37a (1.165)	3.47ab(1.007)	4.05ab (1.050)	4.12ab (.766)	3.94b (1.026)	2.384	.057
User friendly	3.42a (1.170)	3.41a (1.121)	4.20ab (.894)	4.00ab (1.104)	3.94b (1.056)	2.418	.054
Low Service charge	3.37a (1.165)	3.29a (1.160)	4.15ab (1.040)	4.00ab (.849)	4.06b (1.046)	2.639	.039*
Accurate timing	3.07a (1.165)	3.35ab (1.169)	4.15ab (1.030)	3.00b (.829)	4.21b (.863)	2.652	.038*
Online Monthly statement	3.58 (1.071)	3.41 (1.121)	4.05 (1.050)	3.96 (.824)	3.94 (1032)	1.408	.237
Quick financial decision making	3.58a (1.219)	3.35ab (1.057)	4.20ab (768)	4.00ab (.849)	3.94b (1.058)	2.407	.055
Easy inter bank account facility	3.47a (1.219)	3.35ab (.931)	4.25b (.786)	4.00b (.856)	3.94b (1056)	2.871	.027*
Internet connectivity	3.47 (1.124)	3.35 (1.007)	4.05 (1.050)	4.00 (.849)	3.94 (1.056)	1.599	1.81
Usability	3.37a (1.165)	3.24a (1.091)	4.05b (1.050)	4.12b (.766)	4.06b (1.056)	3.385	.012**

(Source: Primary data) ** Highly Significant *Significant

Inference

**with DMRT (Duncan multiple range Test)

In terms of usability, the null hypothesis is rejected at the 1% level of significance since the p-value is lower than 0.01, according to the statistical analysis. Internet banking and mobile banking are considerably different from one another, according to the Duncan Multiple Range Test (DMRT), with mobile wallets (apps), credit and debit cards accounting for 5% of the difference. Internet banking, mobile banking, mobile wallets (apps), credit cards, and debit cards are all comparable in terms of their use. Therefore, there is no substantial difference between these two types of banking.

*with DMRT (Duncan multiple range Test)

For the reason that the p-value is lower than 0.05 According to the criteria of convenience, low service price, precise time, and convenient interbank account facility, the null hypothesis is rejected at a level of 5%. Internet banking, mobile wallets (apps), credit cards, and debit cards are considerably different from one another, according to Duncan multiple range tests, which found a difference of 5%. On the other hand, mobile banking is precisely the same as any other organization in terms of its digital finance. The debit card is 5% of the total amount, which is notably different from the low service charge, internet banking, and mobile banking programs. The mobile wallet and credit card, on the other hand, are not different from any other group in terms of their digital financial. Internet banking has dramatically diverged from credit card and debit card transactions at a level of five percent, according to accurate timing statistics. However, the digital finance of mobile banking and mobile wallets (apps) is not distinct from any other type of digital financial services. There is a considerable difference between Internet banking and mobile wallets, credit cards, and debit cards when it comes to the convenient interbank account facility compared to it. Internet banking and mobile banking, on the other hand, are not distinct from any other category when it comes to digital money. When it comes to adaptability, affordability,

security, user-friendliness, online monthly statement, and the capacity to make rapid financial decisions, there is no substantial difference between digital finance (Internet banking, mobile banking, mobile wallets (APPS), credit card and debit card) and traditional banking. owing to the fact that the p-value is higher than 0.05. As a result, the null hypothesis is accepted at a level of 5% with respect to adaptability, affordability, security, user-friendliness, online monthly statement, and the capacity to make rapid financial decisions.

Conclusion

Individuals and enterprises who have historically been excluded from the official financial system now have access to financial inclusion possibilities that have never been available before thanks to the advent of digital payments, which have become a significant instrument for increasing financial inclusion. The financial divide is being bridged by digital payment platforms, particularly in emerging economies, since these platforms make it possible for individuals to have access to financial services in a manner that is less complicated, safer, and more cost-effective. Microloans, savings accounts, and pay-as-you-go services are some examples of the novel financial products that may be made available through these platforms. They also help overcome geographic obstacles, lower transaction costs, and offer innovative financial products that cater to the requirements of disadvantaged groups. The increasing involvement in the formal economy, improved access to credit, and higher economic empowerment of underrepresented groups, such as women, small business owners, and rural areas, are all examples of the beneficial influence that digital payments have had on the expansion of financial inclusion. As seen by a variety of successful case studies conducted all around the world, the adoption of digital payment systems has been significantly influenced by the policies and regulatory frameworks implemented by governments, as well as by public-private partnerships. Examples of initiatives that demonstrate how focused efforts may revolutionize the financial environment and encourage equitable growth include the Unified Payments Interface (UPI) in India, the Mobile Pesa (M-Pesa) in Kenya, and the digital financial programs in Brazil. On the other hand, the path toward attaining universal financial inclusion through the use of digital payment methods is not devoid of obstacles. The full potential of digital financial services is still being hampered by a number of challenges, including a lack of digital literacy, dangers associated with cyber security, and limits in infrastructure. Vulnerable groups frequently face higher hurdles to access owing to a lack of digital skills, restricted connection, and cultural aversion to change. The advantages of digital payments are not dispersed fairly, and vulnerable groups are often the ones who face these challenges. It is necessary to make a concentrated effort in order to overcome these obstacles and guarantee that the benefits of digital payments are accessible to all sectors of society. The enhancement of digital infrastructure, the investment in digital literacy initiatives, the implementation of effective cybersecurity measures, and the development of user-centered financial products that target the unique requirements of the underserved are all included in this. It is imperative that governments, financial institutions, and technology providers work together to provide a supporting environment that cultivates trust, stimulates adoption, and tackles the specific difficulties that are encountered by various communities. In conclusion, although digital payments have made tremendous achievements in fostering financial inclusion, there is more work to be done in order to build a financial system that is completely inclusive and equitable for all people. The revolutionary potential of digital payments can be used by stakeholders to promote sustainable economic growth and enhance the quality of life for millions of people all over the world. This can be accomplished by simultaneously tackling the difficulties that are already there and continuing to innovate.

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IMPACT OF SUPPLY CHAIN DIGITALIZATION ON OPERATIONAL EFFICIENCY

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Abstract:

It has become clear that the digitization of supply chains is a disruptive force that has the potential to greatly improve operational efficiency across a variety of sectors. This article investigates the myriad of effects that digitization of supply chains may have, with a particular focus on the incorporation of cutting-edge technologies like blockchain, artificial intelligence (AI), and the Internet of Things (IoT). Through the facilitation of real-time data exchange, predictive analytics, and automated decision-making, digitalization brings about enhanced visibility, responsiveness, and cooperation among the many parties involved in the supply chain environment. Case studies highlight how businesses that make use of digital solutions are able to accomplish faster procedures, shorter lead times, and optimal inventory management. Based on the data, it appears that adopting digitalization not only improves operational efficiency but also propels innovation and competitiveness in a market landscape that is becoming increasingly dynamic. The findings of this study highlight the need of firms adopting digital strategies in order to succeed in the always changing environment of supply chain management.

Keywords: Supply Chain, Digitalization, Efficiency

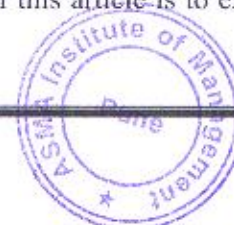
Introduction:

In our day, which is defined by fast technology breakthroughs, the digital transformation of supply chains has become an essential component in the process of improving operational efficiency. For the most part, digital solutions that enable real-time communication, data integration, and automated decision-making are gradually replacing traditional supply chain management, which frequently relies on manual procedures and information that is stored in silos. This change not only improves the efficiency with which resources are allocated and procedures are streamlined, but it also makes supply chains more agile and responsive in general. A wide variety of technologies are included in the idea of supply chain digitization. These technologies include the Internet of Things (IoT), artificial intelligence (AI), big data analytics, and blockchain. The ability of businesses to collect and analyze massive volumes of data is made possible by these advancements, which ultimately results in improvements to forecasting, inventory management, and customer service. To provide an example, Internet of Things devices may monitor product conditions while they are in transit, and artificial intelligence algorithms can forecast swings in demand, which enables businesses to modify their operations in a proactive manner. Increasingly, organizations are coming to the realization that they must implement digital technologies in order to maintain their relevance in the global economy, which is becoming increasingly competitive. The use of digital supply chains not only lowers operating expenses but also opens the door to new business models and potential for further innovation. The move to digitalization, on the other hand, involves a number of problems, such as the requirement for substantial expenditures in technology, the necessity for changes in organizational culture, and the requirement for personnel to obtain new skill sets. The purpose of this article is to explore the influence

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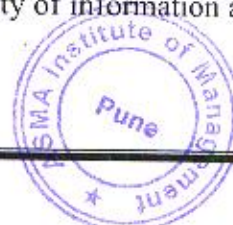
that digitization of supply chains has on operational efficiency, looking at both the benefits and the obstacles that are involved with this transition. This research aims to give insights into how digitalization may produce major improvements in supply chain performance and contribute to sustained competitive advantage by evaluating real-world case studies and current industry trends. Specifically, the research will focus on helping to deliver these insights.

Supply Chain Management (SCM)

The phrase "supply chain" refers to a functional network structure that links several stakeholders, including suppliers, manufacturers, distributors, and consumers. It begins with the creation of components, continues with the production of intermediate and final goods, and concludes with the distribution of these items throughout the sales network. In another sense, a supply chain may be seen as an interface that is established between members of the supply chain via activities in order to enable companies to fulfill both internal and external needs. The term "supply chain management" (SCM) refers to a collection of actions and procedures that are designed to plan, regulate, coordinate, and optimize the whole supply chain system. This is done in order to enable businesses to integrate and collaborate in order to meet the volatile and complicated situation that exists in the external market. Supply chain management (SCM) is a method of management that is integrated and coordinated, and it demands the members of the supply chain system to work together in order to accomplish the goals of the corporation. In the beginning, the technique of supply chain management (SCM) was very popular in the manufacturing business. Its primary focus was on logistics management duties, with the goal of lowering transportation costs. However, as time went on, it expanded to encompass all parts of the supply chain [4]. According to the statistics, a firm spends a significant amount of money on its supply chain, which accounts for roughly 25 percent of the company's operational expenditures. Therefore, efficient management of the supply chain is one of the most important factors in lowering needless expenditures and improving overall performance. There have been a lot of researchers focusing on improving the effectiveness of SCM. It was agreed upon that efficient management of supply chains may assist businesses in enhancing their competitive advantages, which in turn boosts their performance and puts them ahead of their rivals. In specifically, it may assist in accomplishing four objectives: reducing the risks that firms are exposed to, achieving earnings growth, providing predictable income, and shortening the amount of time it takes for cash flow to be used. On the other hand, achieving efficient supply chain management in the tough and complicated market environment that exists in this era of economic globalization is not a simple task. A substantial quantity of information is constantly being introduced into the market, which not only brings about a wealth of opportunities but also hints to potential dangers. For example, businesses are unable to correctly gather relevant information in the supply chain and recognize changes in a timely manner, which results in difficulties in selecting the appropriate option and lack of success in decision-making. Alternately, in a typical supply chain, it is difficult to carry out significant information exchange in order to overcome the communication barriers that exist among the member businesses. In light of this, the growth of information inside the supply chain is becoming more prevalent, which is a significant solution to this problem that contributes to the digital supply chain (DSC). Nowicka is of the opinion that the digital supply chain has the potential to successfully increase information transparency among members of the supply chain. This, in turn, considerably promotes the efficiency of information exchange while simultaneously decreasing the cost of time, shortening the flow cycle, and reducing costs that are not essential. It is extremely important for suppliers, manufacturers, and distributors to have effective and accurate communication in order to maintain collaboration and confidence among themselves. This is especially true when it comes to the use of inventory and logistics, which significantly saves wasteful expenditures that are not value-added activities. However, due to the vast quantity of data that is accessible both in and out of the market, the accessibility of information and the speed with which

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information feedback is provided are also critical factors in determining the effectiveness of supply chain management. Through the use of real-time monitoring capabilities, the digital supply chain has the potential to enhance the supply chain's traceability, dependability, and reaction speed. When this capability is combined with the ability to predict the risk of the supply chain and to make decisions through the rapid collection, analysis, and processing of pertinent information, organizations and supply chains are able to achieve higher levels of efficiency by reacting more quickly to disruptions that are observed both internally and externally.

Supply Chain Digitalization

As the landscape of supply chain management continues to evolve, the incorporation of digital technology has become increasingly important for businesses that are looking to give themselves a competitive advantage in the digital era. Companies were compelled to implement remote working, paperless operations, and reorganize supply chain structures as a result of the outbreak of COVID-19, which further emphasized the demand for digitization. Various digital technologies that provide solutions that are particular to supply chain difficulties are being adopted by businesses in order to handle specific supply chain challenges. The implementation of block chain technology in the food supply chain is a noteworthy example. This technology enables core firms and stakeholders to monitor and trace the whole process of food production. Within the supply chain, this innovation improves both the transparency and the integrity of the process. Companies that are beginning the process of digitalization do more than just introduce digital technology; they also incorporate digital strategy, organizational structure, culture, and talent into their operations. This all-encompassing strategy guarantees that digitization will be included in a thorough manner.

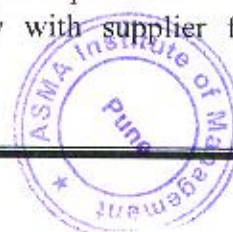
Supply chain digitization (SCD) is a driving force that integrates digital technologies such as big data, cloud computing, block chain, Internet of Things (IoT), and artificial intelligence into operations that take place inside the supply chain. Creating operational procedures that are enhanced by digital technology is the primary emphasis of SCD, which is centered on "data-driven decision-making." In order to achieve traceability over the entirety of the product lifetime, it is essential to stress the relevance of digital technologies such as smart contracts, digital storage, and intelligent labeling. By doing so, not only does this provide a digital traceability service, but it also considerably enhances the supply chain's transparency and integrity.

To this end, digitalization may be divided into two distinct categories: internal digitalization and outward digitalization. Through the utilization of different technologies, such as video conferencing and digital training, the objective of internal digitalization is to improve the effectiveness of operational procedures. The objective of external digitalization is to make use of digital technology in order to improve interactions with stakeholders, lower the costs of communication, and anticipate the requirements of customers. Examine the procedures that must be followed in order to accomplish digitalization, with a particular focus on the extraction of useful information from the outcomes of data analysis in order to enhance operational procedures. When it comes to digitalization, there are two primary areas that are reflected: digital products and services, and digital processes. Comprehensive digital products and services are offered by highly digital businesses, which also utilize advanced digital procedures in their operations.

The servitization of manufacturing enterprises is facilitated by digitalization, which also results in the development of new digital business models and potential for value creation among manufacturers. The manufacturing industry is undergoing a process of transformation as a result of this revolutionary transition toward digital servitization. To demonstrate that enhancing digital capabilities enables buyer companies to improve information sharing and relationship transparency with supplier firms, thereby reducing

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opportunistic and unethical behavior and fostering a stronger partnership, a macro perspective on digitalization, which takes into consideration digital connectivity, internet use, e-business, e-commerce, and e-government, demonstrates that digitalization has a positive impact on the development of financial markets and institutions. In its most basic form, supply chain digitization entails the incremental adoption of particular digital technologies that are specifically designed to meet a wide range of supply chain difficulties. This is a reflection of the dynamic character of the digital world.

Digitalization and Supply Chain Performance

There is widespread recognition of the transformational potential of digitalization, which refers to the introduction of digital technology into corporate operations. This potential is acknowledged for its ability to improve organizational performance. Digitalization in supply chain management refers to the process of using digital technology in order to ensure that transactions are carried out without any interruptions across the supply chain network. In addition to facilitating the sharing of information in real time, this integration also improves communication and encourages collaboration among partners in the supply chain. As a result of these improvements, supply chain responsiveness and agility are increased, which assists firms in navigating changes in the market and meeting the ever-changing expectations of their customers.

The influence of digitalization on the performance of supply chains is a complicated topic of research that reflects a variety of results and included a number of intricate dynamics. It has been argued by a number of academics that digitization encourages increased levels of efficiency and collaboration throughout the supply chain, which ultimately results in enhanced performance. There is a contention that digitization makes it possible to engage and communicate in real time, which in turn increases total productivity. Provide additional support for this viewpoint by showing the ways in which digitalization improves the agility and responsiveness of supply chain operations. Concerns have been raised, on the other hand, regarding the possible drawbacks that might result from digitization. draws attention to the fact that differences in digital capabilities across partners in the supply chain might result in imbalances and difficulties in integration. highlights the increasing expenditures in information technology infrastructure that may be required as a result of digitalization, which may have an impact on the cost structure of supply chain operations.

A noteworthy discovery made by researchers in recent times highlights the favorable effect that digitalization has on the performance results of supply chain operations. Companies now have the ability to improve their processes, decrease bottlenecks, and shorten lead times as a result of the incorporation of digital technologies such as data analytics, devices connected to the Internet of Things (IoT), and automation. As a consequence of this, supply chains become more adaptable and possess the ability to fast respond to alterations in customer preferences or interruptions in the operational landscape. Furthermore, have brought attention to the ways in which digitization may improve the collaboration and coordination within supply chains, which ultimately results in an improvement in overall performance. Through the facilitation of real-time data exchange and transparency, digitization helps to develop better connections among stakeholders in the supply chain and eliminates information asymmetry. Not only does this make it possible to make more accurate demand forecasts, but it also makes it possible to manage inventories more effectively and allocate resources more efficiently, which contributes to an increase in the supply chain's efficiency and effectiveness.

Digitalization and Supply Chain Integration

Experts in the field of supply chain dynamics have focused their attention on one facet of digitalization's revolutionary effects: the way it enhances supply chain integration (SCI). Several parts of SCI are

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strengthened by digital technology, and the literature provides a multi-faceted analysis of this topic, which is helpful for businesses handling uncertain situations. A contemporary business strategy would be incomplete without supply chain integration (SCI), which stands for the collaborative interaction between an organization and its essential supply chain partners to streamline and standardize various supply chain processes. There are two main axes along which SCI operates as an all-encompassing approach to supply chain management: supplier integration and customer integration.

The objective of supplier integration is to create mutually advantageous partnerships with essential suppliers through the synchronization and knowledge of supply chain processes. In this comprehensive approach, team members share information, collaborate on plans, and build goods together. Among the many benefits are the following: decreased supply cycle time, inventory levels, and disputes; expedited material delivery; and the ability to make last-minute adjustments to the production plan. When businesses have strong relationships with their suppliers, it may help them save money, make more money, create new products faster, and provide customers more value.

Improving overall business performance through streamlined information interchange and collaboration with important customers is the primary objective of customer integration. We will be keeping tabs on shifting customer preferences, sharing market knowledge, and developing goods and services with a focus on the market as part of our joint venture. Less inventory obsolescence, shorter lead times, and fewer operational expenditures are the end results of improved corporate performance, which is achieved through good customer integration. Increased revenue, satisfied customers, market share, and responsiveness to market shifts are all outcomes of customer integration.

In today's dynamic markets, SCI is crucial for organizations to stay ahead. Due to the collaborative nature of supplier and customer integration, companies have a higher chance of adapting to the always shifting business landscape. Strategic alignment is characterized by mutual understanding and productive engagement with important supply chain partners, which in turn promotes efficient supply chain operations and increased customer value. Therefore, SCI is a game-changer that helps firms become more lucrative, efficient, and competitive in the long term; it's more than just a logistical requirement.

Digitalization, which is a network of smart and data-driven technologies, is therefore essential for increasing SCI since it allows for better collaboration, data sharing in real-time, and communication amongst supply chain actors that is both efficient and effective. An open and connected flow of information is made feasible by digital supply chain systems, which allow for the integration of data from numerous sources. The foundation of SCI is this real-time data exchange, which allows partners to share and access critical information instantly and fosters a shared understanding of supply chain dynamics. emphasize that stakeholders have real-time visibility into supply chain operations, including item status, inventory levels, and production processes, because to digitalization. More integration occurs as a result of less downtime and shorter wait times brought about by supply chain partners' improved coordination made possible by this degree of openness. On top of that, digitalization facilitates enhanced collaboration. place an emphasis on digital solutions that let partners work together, share demand forecasts, and synchronize their efforts in a collaborative project setting. Integrating the supply chain is made easier in this team environment because it promotes honesty, trust, and a shared desire to succeed.

Methods

Digitalization, supply chain integration, efficiency, and performance are all intricately related, and this article used a thorough data gathering approach to analyze them. In order to do this, a questionnaire-based technique was used, which provided a formal framework for statistically analyzing the variables and

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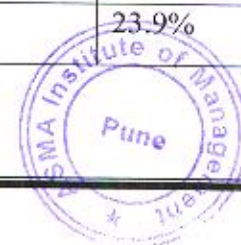


lending credence to pertinent ideas. The purpose of this study was to increase the survey's external validity and generalizability by focusing on manufacturing enterprises in Turkey from a variety of industries. Due to budget constraints that may prevent investment in digital technology, the sample selection method did not include small businesses with less than 50 workers. Instead, it concentrated on medium- and large-sized organizations. We took great effort in selecting survey takers, giving special weight to their positions within the companies. The intended recipients were chief executive officers, senior executives, and those in charge of the supply chain or operations. In order for the poll to be relevant and genuine, it was necessary for respondents to have used some type of digital technology for supply chain transactions prior to taking part in it. A web-based poll was used to gather information for this investigation. Data was collected in a very short period of time because to the use of telephone and email reminders, which increased the response rate. In order to streamline the selection process, the survey was accompanied by a cover letter that stated the criteria for eligible responders. During the data review step, we removed respondents who did not fulfill the set criteria. The researchers in this study used a basic random sampling methodology, which gives every person in the population an equal chance of being chosen for the sample. Building a sampling frame, or inventory of all population units that may be included in the sample, was the first step. Many research have utilized this method. The researchers used the database of "TOBB (The Union of Chambers of Commerce, Industry, Maritime Trade and Commodity Exchanges, accessed on 15 September 2023)" to build the sampling frame. This database includes members of various commodity exchanges, coastal commerce, and local chambers of commerce, with a total of more than one million firms. One thousand companies were selected at random from this database after companies that did not meet the requirements of this study were removed. The total number of questionnaires returned was 306 after two waves of data collection and one reminder. Thirteen surveys were removed from further consideration after a thorough data cleaning procedure identified issues with duplicate submissions, incorrect respondents/firms, and missing numbers. Hence, 293 surveys were considered valid, resulting in a 29.3% effective response rate. In Table 1 you can see the summary sample characteristics, which include demographics and other relevant facts.

Table 1. The research sample's demographics are as follows.:

Measures	Item	Frequency	Percentage (%)
Gender	Male	162	55.3%
	Female	131	44.7%
Functional area	General management	85	29.0%
	Supply chain management	192	65.5%
	Operation management	16	5.5%
Respondent position	Executive/senior manager	166	56.7%
	Middle/first-level manager	105	35.8%
	Others	22	7.5%
Years of operation	Less than 5 years	17	5.8%
	5-10	70	23.9%

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	11–30	86	29.4%
	31–50	54	18.4%
	More than 50	66	22.5%
Industry sector	Food, beverage and paper	88	30.0%
	Plastics, pharmaceutical, and Chemicals	42	14.3%
	Clothing and textile	32	10.9%
	Electrical equipment and machinery	56	19.1%
	Leather, wood, metal, and glass	48	16.4%
	Other manufacturing	27	9.2%
Number of employees	Less than 250	20	6.8%
	251–500	43	14.7%
	501–1000	95	32.4%
	1001–5000	89	30.4%
	More than 5000	46	15.7%
Total		293	100%

Power Analysis Check

In this investigation, an a priori power analysis was carried out with the assistance of the G*Power 3.1.9.7 software in order to determine whether or not the selected sample size was enough. In order to guarantee that this study had a sample size that was big enough to identify significant effects in the structural model, the power analysis was carried out. Under the assumption of a medium effect size of 0.15, the results of the power analysis suggested that a minimum sample size of 119 participants is necessary for the structural model in order to obtain a statistical power of 0.95 at a significance level of 0.05. For the purpose of capturing relevant associations within the context of the study, this impact size is judged to be suitable. That being the case, the sample size that was selected for this investigation consisted of 293 individuals, which was greater than the minimum needed size that was determined by the power analysis. This suggests that the sample size of this study is substantial, since it offers a comfortable margin of error over the minimum required for a statistically valid analysis. The choice to surpass the minimal sample size requirement improves the reliability and generalizability of the findings of this study. This decision also ensures that the sample sufficiently represents the population that is being investigated.

Analysis and Results

An method known as structural equation modeling (SEM) that is based on covariance was utilized in order to show the findings and analytical findings of this investigation. The method of analysis was carried out in two independent steps, the first of which was the estimate of a measurement model to evaluate the

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dependability of the construct. In the following step, the hypothesized correlations were examined through the use of SEM-based techniques.

Measurement Model Estimation

Thoroughly analyzing the creation and validity of the measuring model was the first stage. The model's fitness was thoroughly assessed using Confirmatory Factor Analysis (CFA) in AMOS 24. Following standard procedure, the χ^2/df ratio was checked for a value below 3, which would indicate a good fit of the model. A well-fitting model was defined as having a CFI, TLI, IFI, or NFI value more than 0.90, in accordance with the guidelines laid out by Hu and Bentler (1999). We also aimed for SRMR and RMSEA values < 0.08. The following statistics were found to suggest that the measurement model fitted the data well: $\chi^2 = 705.754$, $df = 284$, $\chi^2/df = 2.485$, $CFI = 0.925$, $TLI = 0.913$, $IFI = 0.916$, $NFI = 0.907$, $SRMR = 0.058$, and $RMSEA = 0.061$.

Extensive investigation, as shown in Table 2, confirmed the measurement model's validity. All items were checked to make sure they loaded correctly into their relevant factors, and correlations between the study's components were allowed. All items showed substantial factor loadings ($p < 0.001$), indicating convergent validity, above the required criterion of 0.5. Figure 2 from the statistical program Amos 24 shows the latent constructs' factor loading structure and correlation. A thorough synopsis of the connections between the latent components and the observable variables is given in the figure. A factor loading, denoted by an arrow in the figure, shows the direction and intensity of the association between a latent construct and an observable variable. Using double-headed arrows, we can see the relationships between latent constructs. By showing how well the measured variables match their predicted latent components, this visual assists in comprehending the performance of the measurement model. The correlations and factor loadings displayed in Figure 2 help evaluate the measurement model's construct validity and reliability, which in turn supports the structural equation model's robustness.

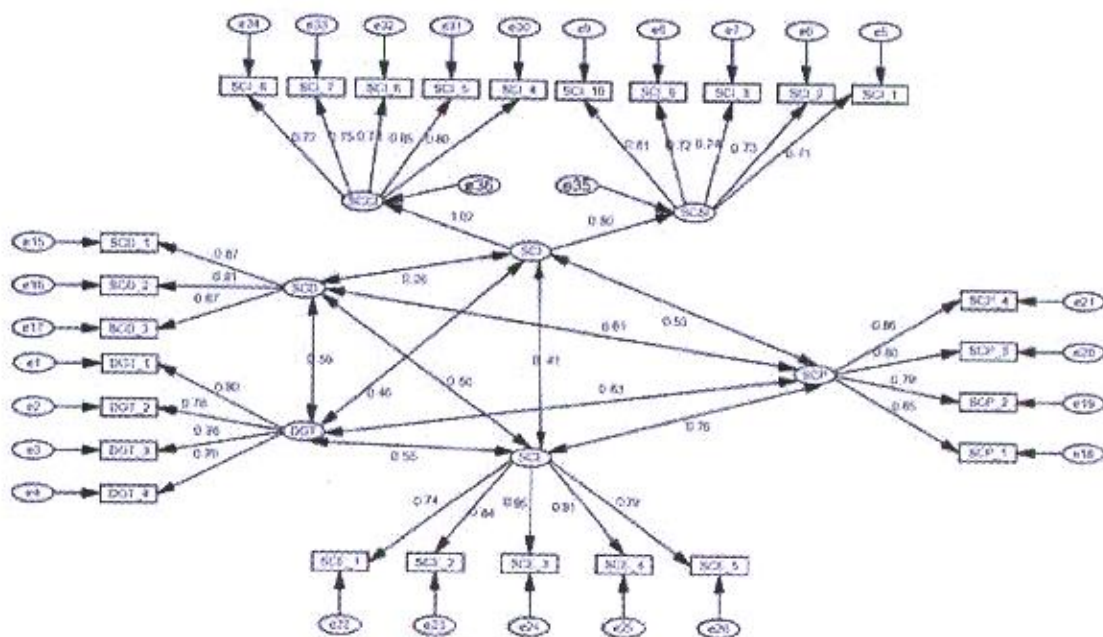


Figure 2. Factor loadings and correlation in the CFA model: confirmatory factor analysis.

Table 2. Scale measurement, reliability, and validity are investigated..

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Construct/Indicators	Mean	Std	Factor Loadings	Cronbach's Alpha Values	CR	AVE
Digitalization (DGT)				0.855	0.857	0.599
DGT1	5.04	1.171	0.803			
DGT2	5.16	1.328	0.778			
DGT3	5.21	1.327	0.760			
DGT4	5.32	1.179	0.755			
Supply Chain Integration (SCI)				0.915	0.920	0.853
<i>Supplier Integration (SCIS)</i>				<i>0.860</i>	<i>0.843</i>	<i>0.520</i>
SCIS1	4.87	1.329	0.643			
SCIS2	4.60	1.506	0.638			
SCIS3	4.83	1.542	0.676			
SCIS4	4.77	1.313	0.774			
SCIS5	4.85	1.332	0.852			
<i>Customer Integration (SCIC)</i>				<i>0.886</i>	<i>0.890</i>	<i>0.619</i>
SCIC1	5.04	1.207	0.798			
SCIC2	5.05	1.394	0.851			
SCIC3	5.02	1.382	0.775			
SCIC4	5.29	1.298	0.763			
SCIC5	4.95	1.305	0.743			
Supply Chain Dynamism (SCD)				0.825	0.828	0.618
SCD1	5.29	1.285	0.866			
SCD2	5.30	1.288	0.810			
SCD3	5.19	1.285	0.669			
Supply Chain Performance (SCP)				0.893	0.894	0.679
SCP1	5.47	1.071	0.847			
SCP2	5.37	1.153	0.792			
SCP3	5.43	1.104	0.795			

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SCP4	5.37	1.098	0.859			
Supply Chain Efficiency (SCE)				0.904	0.900	0.645
SCE1	5.26	1.214	0.703			
SCE2	5.39	1.260	0.818			
SCE3	5.53	1.283	0.863			
SCE4	5.80	1.209	0.821			
SCE5	5.43	1.219	0.802			

In addition, the average variance extracted (AVE) values for each variable were computed, and it was discovered that they above the threshold of 0.50, as indicated by [149]. This further strengthens the argument that convergent validity exists. Cronbach's alpha and composite reliability (CR) values were analyzed in order to determine the internal construct consistency and validity. The results of this analysis are presented in Table 2, which can be found here. Each of the constructions' Cronbach's alpha values was higher than the minimum requirement of 0.70, which is considered acceptable. Along the same lines, the CR values were higher than the suggested level of 0.60. In light of these findings, it was determined that the measuring items for each construct exhibited appropriate levels of internal consistency and reliability.

Analysis of the discriminant validity was carried out in accordance with the methodology. In Table 3, the square root of the average variance extracted (AVE) for each construct was compared with the correlations among all of the other constructs in the model. It was discovered through this study that the square root of each and every AVE was greater than any correlation that existed between pairings of latent components, which further strengthened the evidence of discriminant The result is that the estimations provided by the measuring model were substantiated by the full evaluation of CFA.

Table 3. Differentiate between the validity of the steps.

Factors	1	2	3	4	5
1. Supply chain digitalization	0.774				
2. Supply chain integration	0.463 ***	0.710			
3. Supply chain dynamism	0.594 ***	0.275 ***	0.786		
4. Supply chain performance	0.627 ***	0.533 ***	0.611 ***	0.824	
5. Supply chain efficiency	0.555 ***	0.420 ***	0.498 ***	0.760 ***	0.803

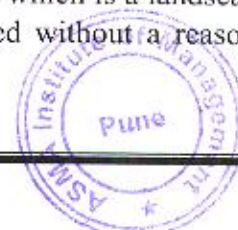
Discussion

The findings of this research shed light on the complex dynamics of digitization, supply chain integration, efficiency, and performance within the management of supply chains, which is a landscape that is always shifting. In the examination of the structural model, it is established without a reasonable doubt that

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digitization has a large and favorable influence on the integration, efficiency, and performance of supply chain operations. These findings are consistent with those of previous research that highlights the revolutionary potential of digital technology in terms of improving a variety of areas of supply chain operations. Continuously demonstrating its capacity to stimulate cooperation, enable information exchange, and enhance coordination among supply chain participants, the integration of digital technologies, such as supply chain management systems, is a key component of efficient supply chain management. As a consequence of this, improved integration levels are achieved, which in turn increases the efficiency and performance of the supply chain.

As an additional point of interest, the mediation study highlights the essential role that supply chain integration and efficiency play in mediating the link between digitalization and supply chain performance. This observation lends credence to the idea that the influence of digitalization on performance is mediated by the development of integration and efficiency, which is in line with the concept of digitalization as an enabler. It provides the basis for a continuous flow of information, visibility in real time, and the streamlining of procedures, all of which eventually lead to an improvement in the performance of the supply chain. Within the current corpus of research on the mediating mechanisms of supply chain digitalization on supply chain performance, this study makes a contribution to the existing body of knowledge. While earlier research has investigated mediation through a variety of factors, including internal integration, supply chain resilience, supply chain traceability, and supply chain agility, our investigation delves more deeply into the roles that supply chain external integration (customer and supplier) and supply chain efficiency play in mediating the relationship between demand and supply chain efficiency. Businesses who are looking to fully embrace digitalization for enhanced supply chain efficiency will benefit greatly from this sophisticated knowledge, which gives significant insights.

It is interesting to note that the investigation of the moderating effect of supply chain dynamism that was carried out in this study showed complicated dynamics. In supply chain settings that are characterized by increased volatility and quick change, the effect of digitalization is magnified. This is indicated by the fact that supply chain dynamism has a positive moderating influence on the linkages between digitalization and supply chain integration. It can be deduced from this that digitalization not only has an immediate impact on the outcomes of supply chain operations, but it also interacts with the degree of dynamism that exists inside the supply chain environment, heightening the impact of digitalization. The aforementioned statement is in agreement with the notion that digital technologies have the potential to endow supply chains with agility and flexibility, hence enabling them to efficiently respond to changing market conditions. The findings of the research did not disclose a statistically significant moderating influence of supply chain dynamism on the link between digitalization and supply chain performance. This was contrary to our original predictions based on the findings of the investigation. The fact that this is the case shows that the effect of digitalization on supply chain performance is pretty consistent regardless of the degree of supply chain dynamism. The significance of this discovery resides in the fact that it suggests that the revolutionary potential of digitalization in improving supply chain performance may be somewhat independent of the degree of dynamism that exists within the supply chain environment. It seems to imply that digitization projects have the potential to produce performance benefits even in supply chain situations that are less dynamic or more stable. An unexpectedly considerable negative moderating influence was performed by supply chain dynamism, which was discovered via the investigation of the link between digitization and supply chain efficiency. This proved to be an intriguing discovery. A conclusion that can be drawn from this is that although digitalization has a favorable influence on supply chain efficiency, this benefit is diminished in supply chain settings that are significantly more dynamic. This might be linked to the difficulties that are brought about by greater dynamism, such as the requirement for quick response to

shifting market conditions and the increased level of uncertainty. Since this is the case, digitization has the potential to improve efficiency. There is a possibility that the complexity brought about by a supply chain setting that is very dynamic will make it less successful in accomplishing this goal.

Conclusion:

It may be concluded that the digitization of supply chains is a paradigm shift that has the potential to greatly improve operational efficiency across a wide range of businesses. According to the findings of this study, the incorporation of cutting-edge technologies like the Internet of Things (IoT), artificial intelligence (AI), big data analytics, and blockchain makes it easier for stakeholders in the supply chain to increase their visibility, responsiveness, and ability to work together. In an environment that is becoming increasingly competitive, the findings reveal that firms that adopt digital technologies not only optimize their operations and save operating costs, but they also stimulate creativity and adaptation. Digitalization is becoming an increasingly important facilitator of operational excellence as businesses struggle to satisfy the requirements of contemporary consumers and successfully negotiate the intricacies of global supply chains. Enhanced inventory management, decreased lead times, and increased customer service are just some of the concrete benefits that have been experienced by firms that have effectively implemented digital strategies, as demonstrated by the case studies that were evaluated in this research. Nevertheless, it is of the utmost importance to acknowledge the difficulties that are associated with this change. Significant obstacles to effective digital transformation include the need for major expenditures, the demand for cultural adjustments inside businesses, and the requirement for workforce reskilling. These are just some of the issues that need to be addressed. In order for businesses to fully reap the benefits of digitalizing their supply chains, it will be essential for them to address the issues that these challenges provide. In the end, the implications of this research go beyond improvements in operational efficiency; they bring to light the fact that it is essential for businesses to take a proactive approach when it comes to their digital journeys. Decision-makers may design strong strategies to effectively traverse the digital world by harnessing the insights acquired from this study. This will ensure that their supply chains are not only efficient, but also resilient and prepared for the future. Digitalization of supply chains will continue to become increasingly important as the corporate environment continues to undergo continuous change. Organizations that make digital transformation a priority will be in a better position to respond to changes in the market, adapt to the expectations of consumers, and keep a competitive edge. In the future, research should continue to investigate the developing technologies and techniques that will have a significant impact on the future of supply chain management. This will provide more light on the road that leads to operational excellence in the digital age.

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INFLUENCE OF SOCIAL MEDIA MARKETING ON CONSUMER BUYING BEHAVIOR

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Abstract

In this day and age of digital technology, social media has evolved as a strong instrument that may influence the purchasing behavior of consumers. In this study, the link between social media marketing techniques and the decision-making processes of consumers is investigated. Particular attention is paid to the ways in which social media platforms like Facebook, Instagram, and Twitter influence consumers' perceptions and preferences. The research analyzes critical characteristics that drive customer involvement and purchase decisions by doing an examination of several aspects of social media marketing. These aspects include content engagement, endorsements from influencers, and targeted advertising. For the purpose of gaining ideas from a wide range of people, a mixed-methods approach was utilized, which included both qualitative interviews and quantitative surveys. According to the findings, marketing using social media considerably increases brand recognition, cultivates customer trust, and promotes consumers to make impulsive financial decisions. According to the findings of the study, businesses need to make efficient use of social media marketing in order to align themselves with the habits of their customers, which will eventually result in improved sales performance and brand loyalty. There includes a discussion of the implications for marketers as well as ideas for conducting further study.

Keywords: Social Media, Marketing, Consumer

Introduction

Both the landscape of marketing and the landscape of consumer involvement have been significantly altered in recent years as a result of the fast growth of technology and the widespread usage of the internet. As a result of their ability to facilitate connections and shape views of companies and products, social media platforms have become an indispensable part of the lives of customers worldwide. As these platforms continue to develop, they offer marketers with a singular set of possibilities and problems that they must overcome in order to get the attention of customers who are becoming more discriminating. Social media marketing, often known as SMM, is the implementation of social media channels in a systematic manner for the purpose of promoting products, engaging with customers, and establishing brand loyalty. In contrast to more conventional techniques of marketing, social media marketing (SMM) enables direct connection between businesses and customers, resulting in an experience that is both more customized and participatory. The behavior of consumers has been fundamentally altered as a result of this transformation, which has influenced how individuals conduct research, assess, and make judgments regarding their purchases. Research reveals that marketing through social media has a major influence on

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both the awareness of a brand and the confidence that consumers have in that brand, which frequently results in higher sales and customer loyalty. Furthermore, the growth of influencer marketing has brought a new dynamic, which is that consumers are more inclined to accept recommendations from persons they follow than they are to trust recommendations from traditional advertising. The occurrence of this phenomena has caused firms to reevaluate their marketing methods, with the primary emphasis being placed on developing genuine connections with their target users. In spite of the expanding volume of scholarship on the topic, there are still gaps in our understanding of the exact processes via which social media marketing influences the purchasing behavior of consumers. In the context of social media marketing, the purpose of this study is to analyze these dynamics by investigating the fundamental components that drive customer involvement and decision-making processes. The research endeavors to give a complete examination of the ways in which social media impacts the perceptions, preferences, and ultimately the purchasing behavior of consumers by adopting a mixed-methods approach.

Social media marketing

As a result of the transformation in business dynamics brought about by the sharing of information in real time, businesses have been compelled to incorporate social media marketing elements into their overall marketing strategies. According to Dave Chaffey, the content director at Smart Insight, social media marketing is becoming an essential component of modern digital marketing. Chaffey defines social media marketing as the process of achieving marketing goals through the utilization of digital technology and traditional media. Websites, smartphone applications, and social media pages are all examples of the various online presences that fall under this category (Chaffey 2020). Social media marketing is tailored to specific platforms, corresponds with the aims of businesses, and makes use of a variety of strategies to promote products and services. Over 3.96 billion users and a 10% rise in the past year, which indicates that more than half of the world's population is engaging with social media, according to recent study conducted by Simon Kemp and Datareportal (2020) (Gilliand 2020). This indicates that social media is seeing significant development on a worldwide scale. It is clear that this piques the attention of marketers, since according to Angles (2017), 31% of customers use social media for pre-sale queries. On the other hand, the rise in the use of social media also brings about difficulties. As a result of intense material saturation and increased rivalry for exposure, it is difficult for businesses to differentiate themselves from their competitors (Mangles 2017).

The Influence of Social Media Marketing on Consumers' Minds, Behaviors, and Drive

According to GlobalWebIndex, 54 percent of people who use social media do so in order to do product research, and 71 percent of people are more inclined to make purchases of goods and services based on referrals generated through social media. Consumers' beliefs, psychology, and motivation have undergone significant shifts as a result of the Internet and social media, which has had an impact on consumer behavior.

The Effects of Advertising on Consumer Opinions via Social Media

The epidemic has brought about an acceleration in the process of digitalization among consumers and businesses, as well as an increase in the marketing behavior of consumers on social media platforms. As a consequence of this, consumers are increasingly finding themselves needing to include internet shopping into their everyday routines. In this post-epidemic era, customers are becoming more and more reliant on

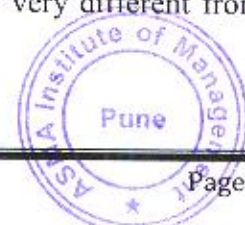
internet buying, which makes social media marketing an inevitable decision for businesses. The term "consumption attitude" refers to the assessment, sentiments, and attitudes that individuals have toward something, expressed from their own point of view, whether they are favorable or negative. To be more explicit, consumption attitude refers to the psychological predisposition that consumers have toward a certain brand or service or before engaging in a particular consumption activity. This inclination influences the path that consumer decision-making and consumption behavior take. It is possible for social media marketing to enhance the consumer spending experience at the purchase level by utilizing digital technology. This may be accomplished by making the ordering, purchasing, and payment of items more accessible to customers, therefore saving them both time and money. The customers' impressions are altered as a result of social media marketing, which in turn influences their attitudes. When it comes to social media marketing, consumers arrive to their conclusions based on three primary factors: advertising, the recommendations of others, and their own personal experiences as users. Many different tactics are utilized by businesses in order to ensure that customers comprehend and pay attention to the items or services that they offer. Following the modification of customers' cognitive processes, businesses have the ability to alter consumers' emotional states through the use of emotional marketing in order to win clients' favor. On the other hand, the attitudes and feelings of consumers are what shape their intentions toward consuming. Based on the findings of the research, some activities that take place on the social media platform, such as the engagement of consumers in debates and the sharing of knowledge, have an impact on the consumption attitudes and purchasing behaviors of other customers. Online word-of-mouth is one of the marketing strategies that has a significant influence on the views of consumers. Consumers' sentiments concerning the items will be aggressively marketed through the comments, ratings, and assessments that friends post on social media sites. Online word-of-mouth marketing has been shown to influence consumers' buy intentions as well as their ultimate behavior, according to research.

The Post-Epidemic Era's Influence on Consumer Psychology

Within the context of the current period of global stagnation, the concept of internal circulation has emerged as an important aspect of the consumer market. During this same time period, consumers have also shifted their thinking, shifting their attention to their own internal needs, releasing the pressures of daily life, and bringing virtual reality and spiritual contact together. When customers are exposed to such a social environment, they place a greater emphasis on the satisfaction of their spiritual needs and have higher expectations for comfort. As a result of the increased number of unpredictability, consumers are placing a greater emphasis on the pursuit of a sense of security in their purchasing. In addition, customers are interested in developing deeper ties with companies and moving toward a lifestyle that is both healthier and of higher quality. As a result of satisfying the psychological requirements of customers, social media platforms have emerged as the most suitable option for customers. It is possible for businesses to learn about the attitudes and demand trends of customers with regard to particular brands or items by monitoring their networks and doing thorough data analysis. Carry out activities on social media platforms in accordance with the psychological demands of customers in order to attract the attention and interest of consumers. This stage is associated with the confirmation of customer demand, which is mutually boosted by both internal and external variables together. Examples of external elements include marketing communication. At this point, marketing through social media has an effect on the consumption psychology of consumers, which in turn has an effect on the customers' consuming behavior and the decisions they make regarding their purchases. The consumption psychology of consumers is very different from one

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another due to the fact that consumers' gender, age, career, interests, hobbies, and other variables all contribute to these disparities. As a result of this characteristic, social media platforms are required to split consumers in the process of marketing planning, identify their target clients, and then launch focused marketing campaigns.

The Impact of Advertising on Consumer Motivation via Social Media

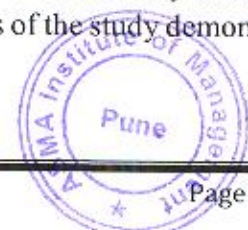
An individual's intrinsic desire to acquire a certain good or service serves as the foundation for and the source of their purchasing behavior; this is known as consumer buying motivation. The demands of customers and the stimulation they require should form the basis of consumer motivation generation. Consumers can only be motivated to take action if their consumption need is aroused, and both internal and external stimuli can awaken conditions. Customers should be reminded of their needs from time to time. On the other hand, when a product keeps popping up, along with some recommendations from friends, people will start to wonder about it or want to buy it since it's trendy. Thanks to its one-of-a-kind features, social media is able to precisely and efficiently record the buying psychology and motive of customers, allowing for highly targeted advertising campaigns on prominent social media platforms. By combining video with relevant marketing methods, businesses are able to tap into the whole customer journey—from awareness to interest, like, and ultimately purchase—through search engines and social media. Using social media to promote a business, organization, or person is known as social media marketing. The objective is to learn about potential buyers' requirements so that they can comprehend a product and buy it. During this phase, social media has an impact on customers' mindsets, drives, and motivations, which in turn alters their purchasing habits. From these vantage points, we will go on to talk about how social media marketing has altered customer behavior.

Key Influences of Social Media Marketing Loyalty to Brands by Consumers

The increasingly commercialized social media platforms are not only a tool and brand for sharing thoughts, insights, experiences, and perspectives, but they are also a significant means to connect companies and customers. Additionally, these platforms are a brand for sharing. The activities that take place on social media not only influence the likelihood that customers will make a purchase, but they also progressively influence the behavior of consumers, such as their intention to remain loyal and participate. There is a high level of communication efficiency in social media marketing, and interaction is one of the most important elements of this advertising strategy. Because of this feature, customers are able to engage with one another and provide instant feedback on the product information as soon as it is made available by businesses. The level of stickiness that exists between users and businesses is increased through interaction. However, the most crucial benefit is that it may assist businesses in developing their loyal client groups. Stickiness and loyalty to companies among customers have been considerably improved as a result of social media marketing, which is based on providing consumers with more reasonable information. Consumers will continue to retain a high degree of rationality and the frequency of their purchases after they discover a brand that they can trust. There have been a lot of research done in the field of social media marketing that have focused on customer loyalty to one or more businesses. Some of them concentrate on the positive actions and material that companies give on social media, the frequency with which they appear on social platforms, particular apps, and other important variables that influence the consumers' loyalty to the brand. The analysis of online word-of-mouth marketing of products and the participation of community marketing in the formation of brand image is the primary emphasis of Budiman. The findings of the study demonstrate

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that e-word-of-mouth (e-WOM), community, and online advertising are the three primary elements that determine the level of brand loyalty exhibited by customers. In this study, Huang and colleagues analyze the impact that community benefits have on brand loyalty, as well as the impact that social media interaction has on community benefits. The findings of the study indicate that businesses may enhance their relationship with customers by developing communities, and that the establishment of interactions that are centered on the customer has a direct influence on the behavior of customers. When businesses engage in a greater number of activities via the use of social media, they have a greater potential to influence the degree to which customers are loyal to the brand of the company. Additionally, the extent to which customers react to the business will be the determining factor in the extent to which customers have access to information about the product, expertise that is pertinent to the situation, and a sense of community identity. On the other hand, the degree to which consumers acquire product information and product expertise, as well as the degree to which they embrace their self-identity within the community, will ultimately have an effect on the purchase behavior of consumers. The research conducted by Fetais and colleagues aims to explore the influence of social media marketing activities on brand loyalty, both directly and indirectly, through the utilization of community participation and love mark as mediating factors. The brand royalty is used as the dependent variable in each of the aforementioned articles, and various independent variables are selected for each of the articles based on the social media environment. In spite of the fact that the independent variables are different, the findings all indicate that the activities that are created on social media platforms have a considerable effect on the loyalty of consumers to product brands. The key to successful company brand growth is learning how to make effective use of social media in order to keep and even raise the level of consumer loyalty to the brand. To summarize, social media is not only a tool and brand for sharing thoughts, insights, experiences, and perspectives, but it is also a meaningful approach to connect companies and customers. This is because social media allows users to share.

CONSUMER BEHAVIOUR ON SOCIAL MEDIA

For the most part, users log into their social media accounts for the purpose of enjoying themselves, relaxing, connecting with others, gaining knowledge, and having fun. The development of social media as a platform for retail has resulted in a shift in customer behavior that is characterized by convenience. An investigation conducted by the Global Web Index (2018) found that 54 percent of users now utilize social media to conduct product research prior to making a purchase. This finding reflects a movement away from social engagement and toward product discovery.

What exactly has changed?

Consumers in the modern day have a heightened knowledge and interest, actively expressing their thoughts through a variety of outlets such as reviews, videos on YouTube, and unboxing sessions on TikTok. According to Brennan, Brenna, Schafer, and Schafer (2012), this paradigm change gives consumers more power. Consumers increasingly use a variety of social networks to express their thoughts on the products and services offered by merchants. This compels retailers to connect with their customers in a thoughtful manner and to adapt to their individualized requirements. The usage of social media is widespread among younger people, but the acceptance of these platforms is rapidly growing among older generations. The results of a study conducted by Pew Research in 2019 indicate that 69% of persons aged 50-64 and 40% of those aged 65 and over use social media. The need for mobile-enabled tools such as Corona apps has expedited the movement of everyday basics, such as bus tickets, banking services, and loyalty programs,

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to smartphone applications. This trend is being accelerated by technological advancements. Individuals of all ages are incorporating social media into their daily routines, which is enriching their shopping experiences (Brennan & al. 2012). This is occurring as the possession of smartphones becomes more widespread.

Gaining insight into how consumers buy

If you want to know what makes people buy things, you need to know what elements affect their decisions. There are three main aspects that impact customers' purchasing behavior, according to FitzGerald (2019): personal, psychological, and social. Not only that, but renowned scholar Philip Kotler adds a fourth dimension that stresses the importance of culture. Cultural factors significantly impact consumer choices, claims Kotler (2018). Because every culture has its own set of norms and expectations when it comes to things like conduct, values, and the preferences that people bring into the world from their families and communities, these aspects can change from one nation to another. Human friendliness, says Clootrack 2020, promotes peer pressure and the demand for social approval. Humans are inherently gregarious. Social factors, such as one's network, group membership, function, and status, have a substantial impact on consumer behavior (Kotler, 2018). Consumers' unique perspectives and actions are influenced by their unique personalities, values, and interests, as stated by Clootrack 2020. Age, income, occupation, personality, and lifestyle are important personal aspects that have a big impact Consumer behavior is heavily influenced by psychological factors, which are both powerful and difficult to measure (Clootrack 2020). These factors pertain to needs, understanding capacities, perceptions, beliefs, and motives (Kotler, 2018). As seen in the accompanying image, the aggregate of these factors has a significant influence on the mosaic of consumer buying behavior.

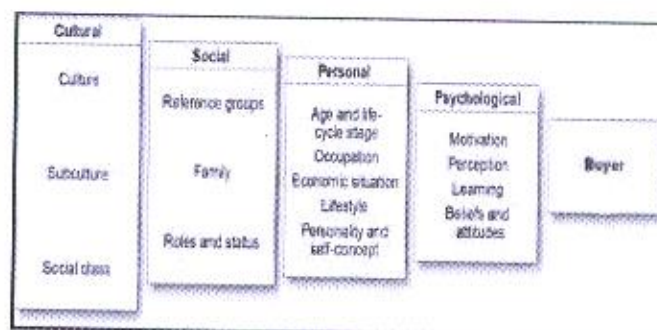


Figure 1. Decision-Making Elements in Buying

In spite of the fact that every consumer has their own unique considerations when contemplating a purchase, there is a standard purchasing procedure that serves as the foundation for their decision-making journey. According to Fitzgerald (2019), the following are the usual steps that customers go through during this process. However, the specifics of this process might vary from person to person:

- **Recognition of Need:** When a consumer becomes aware of a need, they make the decision to acquire the product.
- **Information Search:** For the purpose of evaluating a possible purchase, customers look for information about products and services, and they are frequently influenced by internet reviews and blog postings.

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- **Product Assessment:** Through the process of analyzing their own unique criteria and priorities, customers select which product or service best meets their specifications.
- **Purchase Decision:** The consumer will consider whether or not to make the purchase immediately after determining the product or service that is suited for their needs.
- **Transaction Completion:** It is important to have a payment experience that is as smooth as possible because the payment procedure and product reception both take place.
- **Post-Purchase Evaluation:** The amount of pleasure that customers feel after using a product is often evaluated. During this phase, it is usual practice to conduct post-purchase surveys or send thank-you letters to customers in order to collect feedback and verify that they are satisfied.

RESEARCH METHODOLOGY

According to Jansen and Warren 2020, the term "research methodology" refers to the process by which researchers methodically organize a study that is adapted to a particular research project in order to guarantee accurate results that contribute to addressing research objectives. The primary objective of this research is to investigate the true influence that social media has on the purchase decisions of customers, with the goal of determining whether or not such an impact actually exists. With the goal of improving understanding of the type, timing, and degree of the effect that social media has on the decision-making processes of customers, the purpose is to improve comprehension for both consumers and businesses. In addition, the research endeavors to provide businesses with practical data into how customers react to various social media marketing techniques, with the goal of identifying the most effective ways that are in line with the requirements of consumers. The investigation is supported by a theoretical framework, which functions as the foundation and counts on secondary data as its primary source of information. Primary data collection is targeted at meeting the study objectives and providing substantiating evidence to support secondary data. This is done in order to ensure that the research is successful. A questionnaire administered via the internet was used as the technique of data collection in order to get primary data.

Research design

For the purpose of this investigation, a quantitative research approach was selected, and an electronic survey was conducted through the use of the Webropol online application. Quantitative research was chosen to be the most appropriate form of investigation because of its ability to collect data from a diverse population in an effective manner. The questionnaire, which consisted of twelve questions and had an estimated completion time of two minutes, was disseminated throughout a variety of social media channels, including Facebook, Instagram, WhatsApp, and online conversations. Anonymous replies were guaranteed to be honest. The questionnaire was designed to investigate the influence of social media on purchase decisions, specifically with regard to why, when, and how they are made. It was designed to fit closely with the theoretical framework. The initial queries focused on demographics, while succeeding portions investigated the use of social media and the impact it had on purchase decisions. Between the dates of September 24 and October 15, 2020, the survey was carried out, and it received 139 replies.

DATA ANALYSIS AND KEY RESULTS

After that, the next section provides an overview of the analysis that was performed on the data that was obtained from the online survey. Initial queries included demographic information such as gender, age, and financial situation, among other considerations. The objective of this strategy was to identify any possible

differences in the influence that social media has on decision-making across these different categories. The findings indicate that there were 37% male respondents and 63% female respondents from the sample.

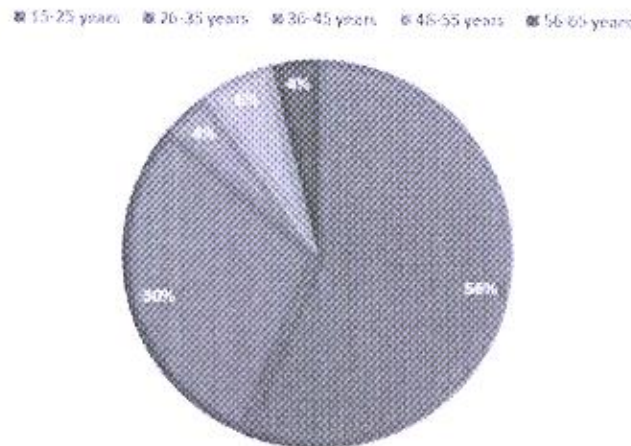
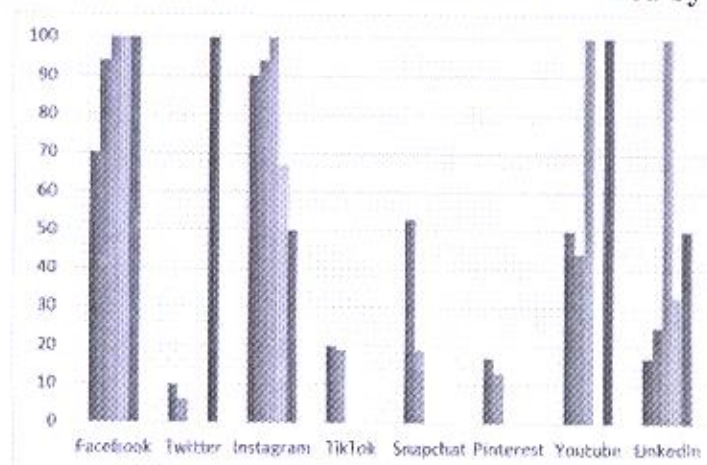


Figure 2. The respondents' ages were distributed as follows:

The fourth item in the survey was designed to provide information on the social media sites that were most often used by the respondents. The research conducted by Dataportal had an impact on the obtainable choices (see to figure 2 for further information). It is important to note that messenger programs were not included in this investigation since their major role is communication, and they do not significantly influence purchasing behavior that is tied to social media. The statistics collected from respondents are shown in the following table, which is organized according to age groups and reflects their major preferences for social media platforms.

Table 1. Platforms of social media that are most often utilized by the responders



One clear pattern emerges from the data: TikTik, Snapchat, and Pinterest are the most popular social media platforms among respondents between the ages of 15 and 35. On the other hand, individuals between the ages of 46 and 55 exhibit lower levels of participation across a variety of social media platforms. Facebook appears as the most popular option across a variety of age ranges, which is consistent with the information collected by Dataportal (refer to figure 2). Of particular note is the fact that Instagram claims to have the largest usage among those aged 15 to 25.

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Results analysis

The results of the analysis shed light on the substantial impact that social media plays in influencing purchasing behavior, particularly in terms of information searching for consumers. Consumers quickly embrace social media as a source of instant information and demonstrate receptivity to tailored advertisements, which ultimately results in consumers making purchases with confidence. It is remarkable that age and financial stability do not have a significant impact on the amount of time spent on social media or the products that are purchased. Paradoxically, despite the fact that members of Generation Z are conversant with social media, their perspectives on the ways in which it influences purchasing behavior are somewhat different from one another. Due to the fact that social media influencers have a wide range of intergenerational reach, the study supports the idea that using them for marketing purposes is effective. It is important for companies to promote active interaction on social media in order to cultivate consumer trust, provide prompt customer support, and make it easier for consumers to get product information. Even if customers primarily rely on personal relationships and expertise to make selections, there is no denying that social media helps shoppers by facilitating the process of making educated choices more quickly. Despite the fact that the relevance of social media in purchase decisions is already apparent, its influence is expected to become even more profound as technology continues to advance.

Conclusion

There are many different ways in which social media marketing may have a significant impact on the purchasing decisions of consumers. The findings of this study underline the fact that social media platforms serve not just as conduits for advertising but also as dynamic places providing consumers with opportunities to connect with companies and with one another. Brands that are able to connect directly with their audience are able to cultivate a feeling of community, trust, and loyalty, all of which have a substantial influence on the decisions that consumers make regarding their purchases. The most important findings indicate that targeted advertising, influencer marketing, and user-generated content all play significant roles in the process of altering the views and actions of consumers. By utilizing these components in an efficient manner, companies have the ability to increase their brand recognition, promote engagement, and ultimately impact the decisions that consumers make. Consumers are now at the forefront of the decision-making process as a result of the emergence of social media, which has caused a shift in the power dynamic in marketing. The digital world is always shifting, and in order to keep up with it, marketers need to maintain a flexible and creative approach to their social media campaigns. In order to establish long-lasting connections with customers, it will be necessary to place an emphasis on authenticity, transparency, and participation that is real. The long-term consequences of social media marketing on brand loyalty and customer trust should be investigated in future study. Additionally, the implications of developing technology on consumer behavior should be investigated. In conclusion, it is essential for businesses that want to succeed in today's competitive marketplace to have a solid grasp of the complex link that exists between social media marketing and the decisions that consumers make regarding their purchases. When marketers leverage the power of social media, they not only have the ability to influence purchase decisions, but they also have the ability to develop meaningful relationships that resonate with their audience.

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DIGITAL MARKETING STRATEGIES FOR E-COMMERCE GROWTH

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Abstract

In order to maintain a competitive edge and boost growth, firms that engage in e-commerce need to implement efficient digital marketing strategies in order to thrive in an environment that is becoming increasingly digital. A wide variety of digital marketing strategies are investigated in this study. These strategies include search engine optimization (SEO), marketing through social media, marketing through content, marketing through email campaigns, and pay-per-click advertising. The research analyzes critical characteristics that boost customer engagement and conversion rates by conducting an analysis of case studies and best practices in the industry. According to the findings, customer-centric tactics, data-driven decision-making, and tailored marketing all play a big role in fostering brand loyalty and encouraging repeat purchases. In addition, the incorporation of developing technologies like as artificial intelligence and chatbots provides novel alternatives for enhancing the quality of the customer experience and the effectiveness of business operations. In order to give e-commerce enterprises with actionable insights that will help them optimize their digital marketing efforts and achieve sustainable development in a competitive environment, the purpose of this paper is to supply such solutions.

Keywords: Digital Marketing, -Commerce, Strategies

Introduction

The operations of businesses have been fundamentally altered as a result of the rapid expansion of the digital world, notably in the field of e-commerce. E-commerce businesses are confronted with both potential that have never been seen before and substantial obstacles as an increasing number of customers are turning to online platforms for their purchasing requirements. For the purpose of attracting and maintaining customers, boosting sales, and cultivating brand loyalty in this highly competitive climate, it is vital to use digital marketing techniques that are successful. It is important to note that digital marketing comprises a wide range of strategies, such as search engine optimization (SEO), social media marketing, content marketing, email marketing, and pay-per-click (PPC) advertising. Increasing the exposure of a brand, engaging potential consumers, and ultimately turning leads into sales are all accomplished via the implementation of each of these aforementioned techniques. Having said that, the success of these tactics is contingent upon having a comprehensive grasp of the target audiences as well as the always shifting digital trends that influence the behavior of consumers. By examining current trends, customer preferences, and developing technology, the purpose of this study is to investigate the digital marketing

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methods that have shown to be the most successful in terms of fostering the growth of e-commerce. We will uncover best practices that may assist e-commerce enterprises in maximizing their online presence, improving the consumer experience, and driving sustainable development via the use of case studies and insights from the industry. E-commerce businesses are able to manage the complexity of the digital marketplace and position themselves for long-term success if they adopt an approach that is data-driven and customer-centric. There is no possible way to overestimate the importance of digital marketing in the realm of online stores. Considering that the great majority of customers today choose to purchase online, it is imperative that businesses make use of the power of digital platforms in order to successfully communicate with their target audiences. According to recent data, it is anticipated that sales made through e-commerce will continue to develop at an exponential rate. This highlights the necessity for businesses to embrace new marketing techniques in order to capture this increasing market. Digital marketing is becoming increasingly popular among businesses as traditional marketing approaches become less efficient in engaging the technologically sophisticated customers of today. This is because digital marketing allows firms to build interactions that are personalized, relevant, and timely. A website's visibility in search engine results may be improved by the use of strategies such as search engine optimization (SEO). These strategies also improve the user experience, making it simpler for consumers to locate the information they are looking for. Social media platforms have also developed as effective tools for brand engagement, enabling businesses to connect with customers on a more personal level and to create community via the sharing of content and the creation of interactive experiences. In addition, the utilization of data analytics makes it possible for organizations involved in e-commerce to get vital information into the behavior, preferences, and purchase habits of customers. The use of this data-driven strategy enables businesses to modify their marketing tactics in order to cater to the particular requirements and preferences of their consumers, which ultimately results in an increase in conversion rates and the development of brand loyalty. Additionally, the incorporation of developing technologies such as artificial intelligence (AI) and machine learning presents great prospects for increasing customer experiences through customization, chatbots, and predictive analytics. These technologies are included in the category of emerging technologies. In this context, the purpose of this article is not only to investigate the numerous digital marketing tactics that are accessible to firms that engage in e-commerce, but also to give a framework for understanding how these strategies may be effectively implemented to drive development. Through the examination of real-world examples and best practices, we will demonstrate the potential influence that digital marketing campaigns that are implemented well may have on the success of e-commerce. In the end, the purpose of this research is to equip firms that engage in e-commerce with the information and tools that are essential for thriving in a digital marketplace that is highly competitive.

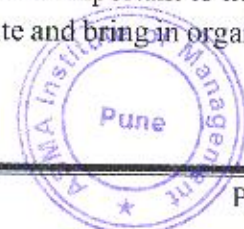
Literature Review

A complete grasp of the different tactics, tools, and techniques that have been utilized to promote online sales and consumer interaction may be obtained from the body of literature that focuses on digital marketing strategies for the expansion of e-commerce. According to the findings of a number of studies, it is essential to implement a multi-channel approach that incorporates a variety of digital marketing strategies in order to achieve the most possible reach and effect.

Järvinen and Karjaluoto (2015) In the realm of digital marketing for e-commerce, search engine optimization (SEO) is continually emphasized as an essential component. It is important to keep in mind that optimizing content for search engines increases the visibility of a website and brings organic visitors,

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both of which can result in increased conversion rates. According to more recent research, the utilization of long-tail keywords and local search engine optimization strategies has the potential to further improve search ranks and more effectively target specific audience groups (Patel, 2020). Because search algorithms and ranking variables are always improving, it is essential for businesses to continually update their search engine optimization (SEO) methods. Some examples of ranking considerations include page speed and mobile-friendliness.

Alalwan et al. (2017) There is a widespread consensus that social media platforms are vital instruments for the expansion of e-commerce since they provide firms with direct access to a broad and varied user network. As stated by Kaplan and Haenlein (2010), social media platforms make it possible for companies and consumers to communicate with one another in both directions, which in turn boosts customer engagement and strengthens their loyalty to the company. As a result of its visual character and their capacity to promote user-generated content (UGC), social media platforms such as Instagram, Facebook, and TikTok have become more popular among businesses that run online stores. Additionally, studies have demonstrated the efficacy of influencer marketing, which is a form of marketing in which social media influencers contribute to the enhancement of brand exposure and credibility by means of sponsored content.

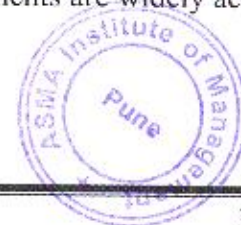
Pulizzi and Handley (2014) The use of content marketing as a strategy is an effective method for educating customers, establishing trust, and placing businesses as leaders in their respective industries. You might argue that the production of high-quality, educational content not only helps to increase traffic to e-commerce websites, but it also helps to convert customers by addressing the problems that they are experiencing and offering answers to those problems. There are many distinct formats that content marketing may take, such as blog articles, videos, infographics, and podcasts; each of these formats caters to a different variety of audience preferences. According to the research that has been conducted, story telling and authenticity are two of the most important factors to consider when developing content that connects with customers and motivates them to interact with the business.

Ellis-Chadwick and Doherty (2012), One of the digital marketing methods that continues to be one of the most cost-effective for e-commerce enterprises is email marketing. By sending messages that are matched to the interests and actions of customers, personalized email marketing campaigns have the potential to greatly boost client retention and promote repeat purchases. It has been demonstrated that the use of automation technologies, such as reminders for abandoned carts and follow-ups after a purchase, may improve the efficiency of email marketing by reaching clients at various phases of their purchasing experience. When it comes to ensuring that email marketing initiatives are directed toward the appropriate target, the literature also highlights the significance of segmentation and list maintenance.

Chaffey and Ellis-Chadwick (2019) When it comes to generating rapid traffic and increasing sales, pay-per-click (PPC) advertising, which includes Google advertisements and advertisements on social media platforms, plays an essential role. Please take notice that pay-per-click (PPC) ads provide rapid visibility in search results and may be carefully targeted depending on demographics, interests, and activity within the online environment. Studies reveal that a well-optimized campaign with appropriate ad language and landing pages may produce a high return on investment (ROI), despite the fact that pay-per-click advertising can be rather financially burdensome. Remarketing advertisements are widely acknowledged


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as an efficient method for re-engaging people who have previously visited a website but did not make a purchase. This is a tactic that has gained widespread recognition.

Jarek & Mazurek, (2019) E-commerce digital marketing techniques are undergoing a transformation as a result of the incorporation of developing technologies such as artificial intelligence (AI), chatbots, and augmented reality (AR). A growing number of businesses are turning to solutions driven by artificial intelligence in order to evaluate client data, customize marketing messages, and forecast future behavior. A flawless shopping experience may be facilitated by chatbots, which provide customer service around the clock, manage basic questions, and handle regular inquiries. A further use of augmented reality (AR) that is highlighted in the literature is its ability to improve product visualization by enabling buyers to digitally "try on" things before making a purchase.

Methods

An investigation that is descriptive and fundamental, using a quantitative methodology and a design that is not experimental. The businesses were chosen based on the industry in which they operate, the activity that they engage in, and the year in question; they are small and medium-sized enterprises (SMEs) in the central region of Peru, namely in the city of Lima, who import cosmetics and have a business strategy that is based on business-to-consumer transactions. From the Veritrade database, a total of 47 enterprises that import from other countries were retrieved. As a result of the use of non-probabilistic convenience sampling (Mertens 2015), a sample of fourteen small and medium-sized enterprises (SMEs) was taken into consideration. Based on the findings of the authors Njuguna and Kihara (2019) in their article titled "Effect of digital marketing strategies on growth of small and medium enterprises in liquefied petroleum gas distribution in Nairobi city county, Kenya," the research methodology consisted of a survey, and the instrument utilized was a validated Likert scale questionnaire. Adaptations were made to this survey so that it could be used in Peru. Additionally, it was evaluated by three specialists in the area to see whether or not the material was legitimate and to ensure that it was appropriate for the Philippines. In the subsequent step, a pilot test was carried out, and in order to collect data, the eleven questions were elaborated in a Google forms questionnaire. The questionnaire was divided into four parts, one for each strategy that was to be evaluated. The first part of the questionnaire focused on social media marketing, the second part was about mobile marketing, the third part was about search engine marketing (SEM), and the fourth part was about email marketing. Email and social networking sites including Facebook, LinkedIn, and Instagram were used to get in touch with the fourteen marketing managers who were included in the study sample. This was distributed to them through a link. Following the extraction of the data, a descriptive register and analysis were carried out in Microsoft Excel using formulae that enabled the generation of tables and figures to provide a more in-depth explanation of the findings than was previously possible. To ensure that the final findings were not affected in any way, the replies were managed in the same manner in which they were initially received. During the course of the research process, the confidentiality of the individuals who participated in the study was protected by means of an informed consent form, in which the individual decided to participate willingly. This was done in order to guarantee that ethical considerations were honored. In a similar vein, it was made certain that the information that was supplied was accurate, which enabled us to get trustworthy outcomes that were beneficial to the research.

Results and Discussion


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Following is a presentation of the findings that were obtained from the study: The sample for the study consisted of fourteen small and medium-sized enterprises (SMEs) in the sector, as shown in Table 1. A descriptive statistic that summarizes the average of the responses is shown in Table 1. This statistic reveals that question number eight had a value of 2.21, which is a lower figure compared to question number one, which presented a higher estimate of 4.57. In this context, the response that was selected the most frequently was option five, which stands for "always attributed." This indicates that these businesses consistently implement the tactics under consideration. The standard deviation is between 0.53 and 1.66, which indicates that there is a minimal dispersion of data in comparison to the arithmetic mean data. This guarantees that the group of replies and outcomes that are related with each other is more homogenous.

Table 1. Statistics that will be used to describe the findings

Statistics	P1	P2	P3	P4	P5	P6	P7	P8	P9	P10	P11
Media	4.57	4.36	3.79	2.93	3.64	3.86	2.86	2.21	4.14	3.14	3.36
Medium	5	5	4	3	4	4	3	2	5	3	4
Mode	5	5	5	1	4	4	1	1	5	3	5
Standard deviation	0.75	1.01	1.25	1.59	1.15	1.09	1.65	1.31	1.35	1.40	1.44
Variance	0.57	1.01	1.56	2.53	1.32	1.20	2.74	1.72	1.82	1.97	2.09
Range	2	3	3	4	4	4	4	4	4	4	4
Minimum	3	2	2	1	1	1	1	1	1	1	1
Maximum	5	5	5	5	5	5	5	5	5	5	5
Sum	64	61	53	41	51	54	40	31	58	44	47

A representation of the findings obtained for the first dimension of social networks is shown in Figure 1. Seventy-one point four percent of the small and medium-sized enterprises (SMEs) that were surveyed always use this strategy in the development of their activities. This is due to the fact that it enables them to generate content that is appealing, and it also provides the opportunity to develop and increase the relationship that they have with their customers. This is accomplished through the promotion of their brands, which is made possible by the fact that the management of this medium is straightforward and easy to access. On the other hand, 28.6% of respondents stated that they occasionally take advantage of this tactic. This may be due to the fact that many businesses, once they have established their accounts on the social network, are unaware of the content that they are able to publish. As a result, their profiles appear to be out of date, which causes the customer to lose interest in the company.


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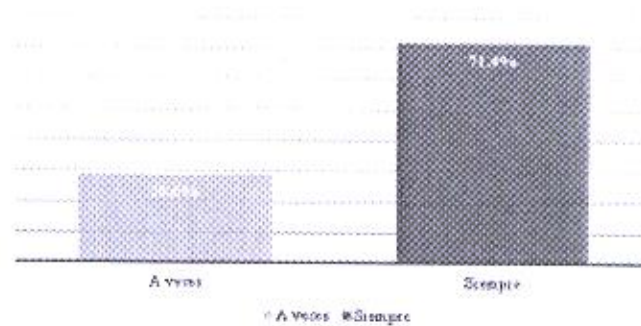


Figure 1. The digital marketing strategy variable's social media component outcomes

The results that were acquired from the second dimension of mobile marketing are reported in reference to Figure 2. When utilizing an application, fifty percent of the small and medium-sized enterprises (SMEs) that were studied always employ this technique and all the benefits that it includes. This is because it enables them to provide personalized information about the items that they sell through mobile adverts. In addition, 28.6% of respondents stated that they occasionally employ this technique, which means that they do not consider it to be one of their primary tasks. On the other hand, 21.4% of respondents were of the opinion that they never employ it because they believe it is not essential for the marketing of their brand.

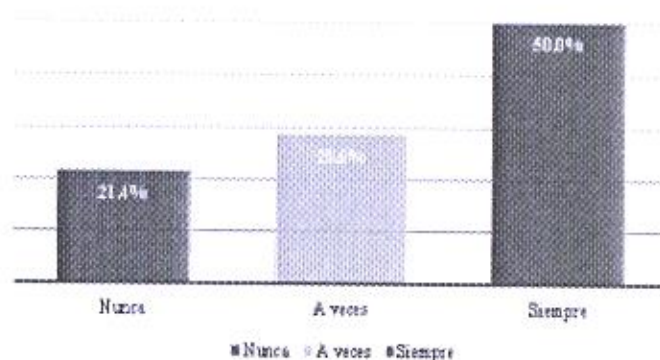


Figure 2. A look at the outcomes of the Mobile Marketing component of the Marketing Strategy variable

For the third dimension, search engine marketing (SEM), as shown in Figure 3, fifty percent of small and medium-sized enterprises (SMEs) that were surveyed stated that they never use this strategy, which means that they miss out on the opportunity to be the first option for the target audience (Figure 3). This may be due to the fact that it is not widely known and that it requires a high cost to implement. On the other hand, it is believed that 28.6% of respondents use it occasionally in order to boost the amount of traffic that visits their website, however just 21.4% of respondents claim that they constantly make use of the benefits that are provided by this method.


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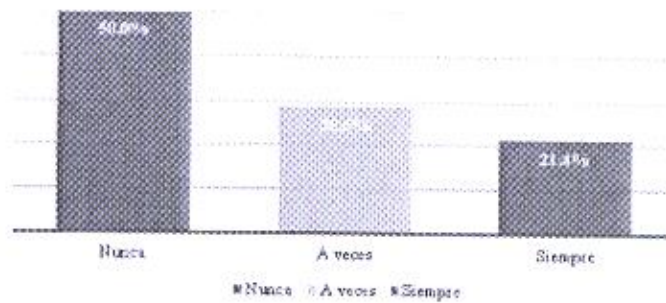


Figure 3. Outcomes for the search engine optimization (SEM) component of the digital marketing strategy option

Figure 4 presents the findings that were acquired from the fourth dimension, which is email marketing. The findings revealed that 57.1% of the small and medium-sized enterprises (SMEs) that were questioned consistently employ this technique. This is due to the fact that they have a personalized email address, which allows them to boost the accessibility of their products. On the other hand, 14.3% of businesses use it sometimes to provide direct information to their clients about the new items they provide, while 28.6% of businesses never use the approach because they do not believe it to be necessary in the growth of their activities.

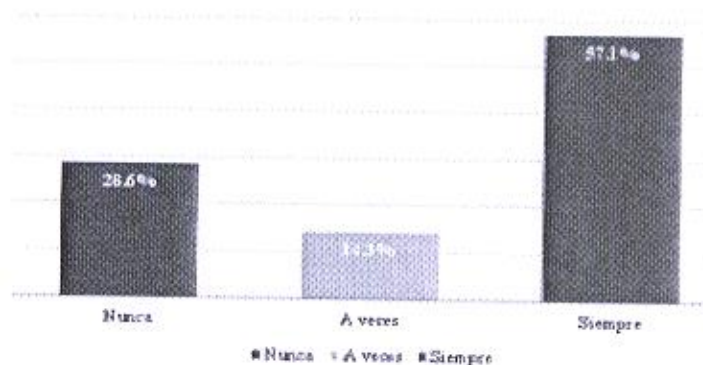


Figure 4. Findings related to the digital marketing strategy variable's email marketing component

By noting that SMEs often use them for brand promotion, Angueta (2018) shows their importance in relation to social media strategy. Mónaco (2018) further points out that their use boosts product sales by allowing customers to engage with the brand. The results corroborate this, since the survey found that 71.4% of participants employed this strategy on Facebook to market their products and on Instagram to display their variety of goods. This information is supported by the results of Guzmán (2018), who utilized WhatsApp for sales purposes as well. It is believed that these outcomes are related since COVID-19 has affected several Latin American countries (such as Ecuador, Argentina, and Peru), indicating that SMEs in those regions make substantial use of social media. The optimal way to use mobile marketing is to promote products and services using mobile applications, say Castillo et al. (2018). Small and medium-sized businesses' (SMEs) online presence increased by 40% throughout the course of this strategy's implementation, which in turn boosted e-commerce. advertisements shown on other websites aren't as appealing as social media app-specific advertisements, such as Facebook video ads, according to Algamara et al. (2019). The study's conclusions are supported by the data; half of the surveyed SMEs

utilize it for advertising through mobile applications and pre-written SMS. In order to grow globally and access previously unthinkable locations, SMEs are slowly but surely adopting digitization, says Barrientos (2017). Consequently, mobile marketing is leading the pack in all industries because to the benefits it brings. Half of the respondents polled claimed they don't use SEM, which means they're missing out on targeted ad traffic and aren't showing up highly in search results for terms related to their industry. The relevance of this evidence is underscored by the fact that it contradicts the findings of Njuguna and Kihara (2019). Here, this plan is put into action using display advertisements and Google Adwords, which boosts exposure and growth. The article's home nation of Kenya may have been impacted by digitization, technological improvements, and support for investments in small and medium enterprises, all of which might explain why the results don't line up. Similarly, Márquez et al. (2018) suggests search engine optimization (SEO) as a way to boost site positioning; it's easy, cheap, and requires little work from these companies. But the study by González et al. (2017) proves that email marketing isn't a top priority for the sector. Similarly, because they did not frequently communicate with their clients, the majority did not make use of this technology (Alcca et al., 2020). However, this contradicts the study's conclusions, as 57.1% of SMEs regularly communicate with customers on product delivery, and a large number of them even have personal email accounts, which makes them closer to the customer. This is also the most popular approach, as stated by Gomez-Vázquez et al. (2020). Even if these papers are from Latin America, it's vital to remember that research samples might vary and provide various outcomes. Further, from a customer-centric perspective, the cosmetics business in Ecuador, where the initial article was written, does not make extensive use of this method.

Conclusion

In order to thrive in the ever-changing and cutthroat e-commerce sector, it is essential to implement well planned digital marketing campaigns. Search engine optimization (SEO), social media marketing (SMM), content marketing (CM), email marketing (EM), and pay-per-click (PPC) advertising are some of the digital marketing strategies that this study found to be most effective in increasing website traffic, consumer engagement, and ultimately, revenue. With these tactics in place, online retailers may strengthen their brand recognition, attract more customers, and increase sales over time. New opportunities for data personalization, marketing automation, and augmented reality, chatbots, and artificial intelligence are opening up as a result of their integration. Online retailers may improve their marketing efforts with the help of these technologies, allowing them to keep up with the competition and respond quickly to changes in customer behavior. It is crucial to retain meaningful client interactions by combining automation with a human touch, especially in light of obstacles like data privacy concerns, digital weariness, and the need to continuously react to platform improvements. The key to long-term success for online retailers is a customer-centric, data-driven strategy that prioritizes customization, contextual content, and UX improvement. Integrating several digital marketing strategies into one cohesive plan and studying how different market segments are affected by new digital trends and technology are both areas that may need further investigation in the future. Staying nimble and putting customers' demands first will put organizations in the best position to thrive in the dynamic digital economy.

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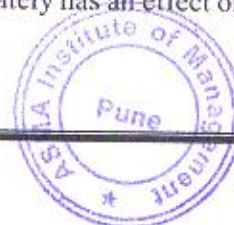

**IMPACT OF EMPLOYEE WELLNESS PROGRAMS ON
JOB SATISFACTION AND PRODUCTIVITY****Dr. Ganesh Tannu**Director, Asma Institute of Management
Savitribai Phule University, Pune**Prof. Jyoti Kanade**Assistant Professor, Asma Institute of Management
Savitribai Phule University, Pune**Abstract:**

Wellness programs for employees are being more acknowledged as an essential component in the process of fostering a healthy working environment, raising job satisfaction, and increasing productivity. The purpose of this study is to investigate the connection between wellness programs and the influence those initiatives have on the overall work satisfaction of employees as well as the productivity of organizations. For the purpose of determining how wellness initiatives, which include things like exercise incentives, mental health services, and flexible work arrangements, contribute to a happy climate in the workplace, the research draws on data from a variety of different businesses. According to the findings, businesses that offer comprehensive wellness programs have a tendency to report greater levels of employee engagement, less absenteeism, and improved performance results. On top of that, employees who take part in these programs typically report greater levels of job satisfaction. This is because they receive more assistance for maintaining a healthy work-life balance and better health results. According to the findings of the survey, wellness programs that are carefully developed not only improve the well-being of employees but also act as a significant investment for businesses that want to increase their productivity and keep their best employees.

Keywords: Employee, Wellness Programs, Job Satisfaction**Introduction:**

In today's highly competitive business world, more and more companies are beginning to see the significance of treating the health and happiness of their workforce as a strategic priority. The use of employee wellness programs, which encompass a wide range of health-promoting efforts such as physical fitness activities, mental health assistance, and lifestyle management services, has become more popular as a means of cultivating a healthy culture in the workplace. Not only do these programs try to enhance the physical and mental health of employees, but they also strive to increase their entire quality of life. This will result in a workforce that is more motivated, engaged, and happy with their experiences. The motivation behind the implementation of wellness programs is not exclusively motivated by altruism; there is a growing body of data demonstrating that investing in the well-being of employees correlates to demonstrable advantages for the business. When employees are healthier, they are more productive, they have lower absence rates, and they contribute to a more pleasant atmosphere inside the firm. When it comes to businesses, this translates to increased levels of productivity, decreased expenditures associated with healthcare, and improved employee retention rates, which ultimately has an effect on the bottom line.

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The purpose of this research is to investigate the influence that employee wellness initiatives have on job satisfaction and productivity in a variety of companies and industries. The purpose of this study is to research the ways in which organizational initiatives might influence the attitudes of workers toward their job, their commitment to the company, and the overall success of the organization. Because businesses are looking for strategies to promote sustainable development while also providing a supportive and health-conscious work environment, it is essential that they have a solid understanding of this relationship. The study will give insights into how employee wellness programs may be enhanced to maximize advantages for both employees and companies. These insights will be provided through an in-depth investigation.

Workshops on stress management, counseling for mental health, and dietary assistance are just examples of the many different types of employee wellness programs that are available. On-site exercise centers and gym memberships are other possibilities. In order to assist its workers in maintaining a good work-life balance, several firms provide incentives such as awards for fulfilling health objectives, flexible work hours, and the ability to work remotely inside the workplace. Although the breadth of these programs may vary, the fundamental objective remains the same: to cultivate a culture in the workplace that places a premium on employees' well-being and makes them feel supported in their efforts to preserve their health. The extent to which these programs are successful in boosting job happiness and productivity has emerged as a prominent subject of interest for both scholars and practitioners in the field. There are a number of organizational outcomes that are known to be influenced by job satisfaction, which is a reflection of a person's happiness with their employment and the environment in which they operate.

These outcomes include turnover rates, employee engagement, and performance. When a person is happy with their job, they are more likely to have a good attitude about their work, remain with the firm for a longer period of time, and actively contribute to the accomplishment of organizational goals. For this reason, employers can benefit from gaining a knowledge of how wellness programs contribute to work satisfaction in order to develop tactics that boost staff morale and minimize employee turnover. To a similar extent, productivity is an essential component that businesses are consistently working to improve its level. Productivity of employees has an impact not only on the efficiency and profitability of an organization, but also on its ability to innovate and adapt to shifting market conditions. Employees who are in excellent health, both physically and psychologically, are more likely to demonstrate better levels of productivity, according to research that has been conducted. It is possible for businesses to assist their employees in improving their performance, which will ultimately lead to improved organizational outcomes, by addressing health-related concerns and lowering stress through wellness programs.

The implementation of wellness programs is not without its difficulties, despite the potential benefits that may be gained. The effectiveness of these programs may be strongly impacted by a variety of factors, including employee involvement rates, the accessibility of the program, the backing of management, and the perceived value of the efforts. In addition, determining the direct impact that wellness programs have on outcomes such as work satisfaction and productivity can be difficult due to the fact that these outcomes are frequently influenced by a wide range of internal and external factors. In order to address these difficulties, the purpose of this study is to investigate the link between various types of wellness programs and the benefits that these programs have on employment satisfaction and productivity. The purpose of this study is to give a complete knowledge of the elements that contribute to the success of wellness initiatives and to identify best practices that may help companies in the process of establishing programs

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that are effective. The research will provide evidence-based suggestions for enhancing employee wellness programs in order to obtain the best advantages for both employees and employers alike. These recommendations will be derived from the analysis of data from a variety of sectors and the evaluation of real-world case studies. In the end, this research will make a contribution to the expanding body of literature on workplace well-being by drawing attention to the strategic significance of employee wellness programs as a method of cultivating a workforce that is healthier, more productive, and more contented. The fact that this is the case highlights the significance of making the health and well-being of employees a priority as a means of achieving long-term success for a firm.

Definition and Components of Corporate Wellness Programs

It is essential to have a shared concept of corporate wellness initiatives in order to establish a common understanding. Organisations have devised these programmes with the intention of advancing and improving the well-being of their employees and employees in general. Normal components of such programs incorporate physical wellness activities, stretch administration methods, nutritional direction, mental wellbeing back, and wellbeing examinations.

Employee Wellbeing

Physical Wellbeing

The primary focus of wellness programs is often on enhancing the physical well-being of employees. This is accomplished by encouraging regular exercise, providing access to wellness centers, promoting ergonomic arrangements, and promoting healthy lifestyle habits. The reduction of healthcare expenditures, the reduction of absenteeism, and the advancement of wellbeing are all strongly tied to the physical wellness of individuals.

Mental Wellbeing

The mental health of employees is also given priority in corporate wellness initiatives, which acknowledge the enormous impact that mental health has on overall wellbeing. Workshops on push administration, mindfulness training, access counseling services, and processes to maintain work-life balance are some examples of the activities that may be included. Improving one's mental health can lead to a reduction in feelings of burnout, an increase in flexibility, and a progression in job satisfaction.

Emotional Wellbeing

A happy atmosphere at work may be created by paying attention to employees' emotional well-being. It is possible for wellness programs to add resources for enthusiastic back, such as therapy or alternative treatment options, courses on passionate insights, and initiatives that promote healthy interactions among employees. An increased sense of job satisfaction and a sense of belonging inside the company are both outcomes that are correlated with positive emotional wellness.

Job satisfaction

Physical Environment and Job Satisfaction



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Corporate wellness programs frequently seek to improve the physical work environment by implementing ergonomic interventions and activities in order to reduce the risks that are associated with the working environment that employees face. Increased job satisfaction may be achieved by providing employees with a safe and comfortable working environment. This, in turn, can lead to increased productivity and a reduction in employee turnover rates.

Work-Life Adjust and Job Satisfaction

Making adjustments between one's personal life and one's professional life might be a significant aspect of job happiness. There is a correlation between wellness programs that enable employees to maintain a healthy work-life balance through flexible work schedules, more employment options, and vacation time, and increased levels of job satisfaction. As a result of this adjustment, employees are able to maintain a sense of individual satisfaction and maintain their energy levels, which ultimately results in improved job performance.

Motivation and Job Satisfaction

Some examples of activities that are regularly included in corporate wellness programs are recognition programs, employee growth opportunities, and team-building exercises. These activities are designed to inspire employees. The programs in question foster a constructive and robust work environment, so enhancing job satisfaction via the cultivation of a sense of accomplishment and the establishment of a position within the business.

Literature Review

Over the past several years, there has been a significant amount of focus placed on the connection that exists between employee wellness programs and important organizational outcomes such as job satisfaction and organizational productivity. The purpose of this literature review is to provide a synthesis of the research that has already been conducted on this subject, focusing on the theoretical frameworks, empirical findings, and practical implications of wellness efforts in the workplace.

Bakker & Demerouti, (2007) In order to gain a foundation for understanding the influence that wellness initiatives have on employee outcomes, several theoretical frameworks are currently being utilized. One of the most common models is the Job Demand-Resource (JD-R) model, which proposes that job resources, such as wellness efforts, have the potential to reduce the negative impacts of job demands on employee stress and burnout. According to this paradigm, wellness programs serve as tools that improve employees' capacity to deal with the demands of their jobs, which eventually results in increased job satisfaction and productivity.

Rhoades & Eisenberger, (2002) The Social Exchange Theory is another significant paradigm that proposes that good organizational activities generate a reciprocal connection between employees and employers (Blau, 1964). This theory examines the interaction between employees and employers. Employees may have a feeling of duty to demonstrate enhanced devotion and productivity in order to show appreciation

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for the firms that invest in them through wellness initiatives. Within the context of the connection between wellness efforts and employee outcomes, this hypothesis highlights the significance of perceived organizational support as a mediator.

Impact on Job Satisfaction

Numerous studies have shown that there is a beneficial connection between health initiatives for employees and the level of work satisfaction they experience. According to research conducted by Goetzel et al. (2014), employees who take part in wellness programs report better levels of job satisfaction. This may be related to the fact that they experience improvements in both their physical health and their mental well-being. In a similar vein, Adams et al. (2016) discovered that companies who provided comprehensive wellness programs had considerably greater levels of work satisfaction compared to those that did not provide such efforts.

Access to fitness facilities, assistance for mental health, and tools for stress management are the aspects of wellness programs that have the greatest impact on the degree to which employees are satisfied with their jobs. According to Parks and Steelman (2008), wellness initiatives that encourage a healthy balance between work and personal life, such as flexible scheduling and the ability to work from home, considerably increase the levels of satisfaction experienced by employees. This change is frequently associated with a decrease in stress as well as an increased sense of control over their personal lives and their professional lives.

Impact on Productivity

There has also been a significant amount of research conducted on the relationship between wellness programs and productivity. According to the findings of a meta-analysis conducted by Tamers et al. (2016), businesses that implemented comprehensive wellness programs saw a decrease in absenteeism and an improvement in overall productivity. It was pointed out by the authors that wellness programs not only improve the health of workers but also cultivate a culture of involvement, which is essential for increased productivity.

A longitudinal research was carried out by Berry et al. (2010), which shown that firms that implemented wellness programs enjoyed substantial gains in productivity measures over the course of time. Their findings indicate that wellness programs lead to healthier employees who are more focused, engaged, and less likely to experience burnout. This directly contributes to higher performance outcomes through the direct contribution of wellness initiatives.

A study by Siswadi (2024) PT Industri Kapal Indonesia (Persero) is doing research with the goal of determining the impact that work pressure and workload have on job satisfaction, as well as the impact that this has on the wellness of workers. When doing quantitative research, the approach that was taken was a cross-sectional study design. As part of the research project, 104 employees who were selected by the use of basic irregular testing participated. In order to determine the degree of the components that are associated with physical workload, a survey and the Beat Oximeter Device were applied. Evaluation of the information was carried out with the help of the Examination Minute of Basic (AMOS) application, which was employed for the way research. The results showed that there is an impact of work stretch on job satisfaction ($p = 0.002$), that work period influences job satisfaction ($p = 0.000$), that mental workload influences job satisfaction ($p = 0.026$), that physical workload does not influence on job satisfaction ($p =$

0.649), that there is no coordinated impact of work push on employee wellbeing ($p = 0.666$), that work period affects employee wellbeing ($p = 0.002$), that mental workload influences worker wellbeing ($p = 0.014$), that physical workload influences employee wellbeing ($p = 0.000$), that work stretch has an indirect impact on worker wellbeing through job satisfaction ($p = 0.005$), that work period has an indirect impact on employee wellbeing through job satisfaction ($p = 0.002$), that mental workload has an indirect impact on employee performance through job satisfaction ($p = 0.035$), and that physical workload does not influence job satisfaction ($p = 0.649$).

A study by Shamsuddin (2024) Examining the relationship between the administration of compensation and the well-being of workers, with a particular emphasis on the level of job satisfaction in Somalia, might be an interesting topic to investigate. The technique of investigation for this study included both qualitative and quantitative approaches to data collection and analysis. The quantitative strategy is test inquiry, which comprises regulating aspects associated to compensation administration and analyzing their impact on employee welfare. The subjective technique may be an effective writing audit, while the quantitative strategy is test inquiry. The findings of the study may serve as a valuable point of reference for businesses operating in Somalia, allowing them to develop and implement effective frameworks for the administration of incentives, which may improve the well-being of workers and the level of job satisfaction they experience.

A study by Asongwe (2023) the purpose of this project is to make a contribution to the current body of literature on the mental health and wellbeing of workers, as well as to provide suggestions for businesses that wish to improve the mental health and wellbeing of their employees. In the course of this investigation, a mixed-methods strategy will be utilized, which will involve the combination of qualitative and quantitative information gathering procedures. In order to get the subjective information, we will conduct interviews and center groups with employees, directors, and HR professionals. On the basis of the findings of the investigation, conclusions will be drawn regarding the factors that contribute to the mental health and wellbeing of employees, the impact that these factors have on job satisfaction and wellbeing, as well as the strategies and mediations that organizations can implement in order to make strides in the mental health and wellbeing of their employees. The formation of a pleasant work environment and the improvement of worker mental wellness and welfare will be the subject of suggestions that will be provided to businesses.

A study by Patni (2023) analyzed the impact that the culture of the company has on the level of job satisfaction and made a conscious effort to leave the industry. The majority of the time, when people talk about organizational culture, they are referring to the values, habits, and underlying presumptions that help influence and organize the conduct of members of the company. The method of manner analysis was employed in order to investigate the connection between the components of organizational culture, work happiness, and the intention to take off. A slightly interceded demonstration of organizational culture was shown to explain 14.3% of the variation in job satisfaction and 50.3% of the variation in work wellness. Additionally, the data demonstrated that the variation in desire to quit the company was correlated with the variation in job satisfaction. The findings shed light on the multifaceted and intricate nature of the corporate culture that exists within the fitness sector. Using work inspiration as a directing factor for financial matters and management lecturers at private colleges in east Surabaya, the purpose of this study is to determine the impact of organizational commitment, worker authority, and job satisfaction on organizational commitment and work wellbeing. This will be accomplished through the use of work

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inspiration. Corporate culture, worker authority, and work happiness are all factors that have a positive impact on organizational commitment and job performance, according to the findings of this study, which supports the findings of the study.

A study by Dhanale (2022) to investigate how the internal promotion of a company affects the level of satisfaction experienced by its workforce. There is a test measure of one hundred for the think about, and the information was gathered from the IT staffing company. The method that was employed was the evaluation of information, which was carried out by employing the one-way analysis of variance, the T-test, as well as the connection and relapse assessment. Within the firm, it has been shown that the majority of workers acknowledge that communication contributes to an increase in employee satisfaction. According to the findings of the study, there is a correlation between inner showcasing and job happiness that would be considered to be satisfactory. It has been suggested that in order to increase job happiness, there should be a greater emphasis placed on individuals' capacity to adjust their work schedules and personal lives. The firm ought to carry out activities with the purpose of enhancing the level of satisfaction experienced by workers and effectively conveying the objectives to the employees.

A study by Marshall (2020) according to the extent to which a complete wellness program has an effect on the levels of work satisfaction experienced by employees. The participants in this study were from a contract foodservice business that provides office administrations to higher education institutions. The organization's northeast regional location, which consisted of around 200 employees, was the source of the population for this study. Beginning with entry-level employment and continuing all the way up to senior-level management, the organization's workforce has a wide range of positions. The researcher made a request to personnel working in various departments of the firm, asking them to show interest in participating in the study. There is a complete wellness program that the firm provides, and all of the employees who are employed by the organization have the option to participate in the wellness program. The comes about appeared that even in spite of the fact that neighborliness organization pioneers are dedicating assets to the advancement and wellbeing of wellness programs, partaking within the wellness program has an impact on expanding or keeping up current employees' outward and inherent job satisfaction levels all through the organization.

METHODOLOGY

AIM: This research endeavors to investigate the influence that corporate wellness initiatives have on the well-being of employees and the level of work satisfaction they experience.

OBJECTIVE : A pleasant work environment that is conducive to overall employee happiness and productivity is the goal of corporate wellness programs. These programs aim to increase employee wellbeing and job satisfaction by encouraging both physical and mental health, improving morale and engagement, and establishing a positive work environment.

HYPOTHESIS

- For the purpose of this investigation, the hypothesis is that the influence of corporate wellness programs will have a favorable impact on the wellbeing of employees as well as the level of work satisfaction they experience.

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- It is anticipated that employees who take part in these programs would experience benefits in both their physical and mental health, which will ultimately result in enhanced job satisfaction and general wellness.
- Additionally, it is predicted that employees who participate in health activities and receive support from their business would exhibit greater levels of productivity and engagement in their job. This is a hypothesis that has been put up.

VARIABLE:

- Indirect Variable (IV) – The Wellness Programs of Corporations
- Direct Variable (DV) – Well-being of Employees and Satisfaction with Their Jobs

SAMPLE:

We evaluate the influence that corporate wellness initiatives have on the overall well-being of employees and their level of work satisfaction among a sample size of one hundred individuals ranging in age from twenty to forty years old. People who are actively working or employed, as well as persons who fit within the age range, are included in the data that is inclusive. Those individuals who do not fall within this particular age range as well as those who suffer from any kind of psychiatric disease have been omitted from the data.

DEFINATION

Creating a healthy and productive workplace may be accomplished via the implementation of a corporate wellness program by an employer. The company incorporates wellness activities into their way of life in order to improve the well-being of its employees.

It has been defined as the combination of feeling great and functioning well; the experience of positive feelings such as bliss and satisfaction as well as the enhancement of one's potential, having some control over one's life, having a sense of reason, and coming into contact with positive connections for the purpose of achieving well-being.

The term "job satisfaction" refers to the prevailing feelings that workers have regarding their respective employment. It is the state of happiness and well-being that an individual possesses in relation to their wellness inside the workplace and the environment that it is situated in. Within a firm, it has the potential to be an incredible factor in determining efficiency.

Tools For Measurement: For the purpose of data gathering, the study utilized a questionnaire. Both the psychological wellbeing scale and the work satisfaction questionnaire were utilized in the research investigation. Both of these surveys were taken into consideration.

- The Psychological Wellbeing Scale: In the year 1995, Carol D. Ryff established this scale, which is comprised of a total of eighteen components.
- The Job Satisfaction Questionnaire was developed by Spector in 1997 and consists of 20 items.

Research Design:


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It is ideal to use a research design that integrates both quantitative and qualitative approaches in order to investigate the influence that corporate wellness programs have on the well-being of employees and their level of happiness with their employers. To collect numerical data on the well-being of employees and their level of satisfaction with their jobs, a quantitative technique can be utilized. It is possible to accomplish this by means of questionnaires or surveys that are distributed to employees both prior to and during the implementation of the wellness program. The questionnaires may contain questions based on a Likert scale, which are used to assess the degree of contentment and well-being, in addition to questions that are more particular in nature and pertain to the efficiency of the wellness program.

Statistics: In the current investigation, the computed result was arrived at using the utilization of regression analysis.

Limitations: The only persons who are included in the population are those who are employed and live in the Delhi National Capital Region (which includes Delhi, New Delhi, Noida, and Gurugram).

- The hypotheses are exclusively concerned with the influence that wellness programs offered by corporations have on the well-being and contentment of their employees.
- The precise magnitude of the correlation is not shown in qualitative terms; rather, it is only a notion of what it may be by examining the quantitative value of the correlation, which is established by statistical analysis.
- Instead of coming from a single department, the staff come from a variety of departments inside the firm.

ANALYSIS OF RESULTS

TABLE-1: Impact of corporate wellness initiatives on employee wellbeing and work satisfaction: comparing ss, ms, and f values

ANOVA				
	<i>SS</i>	<i>MS</i>	<i>F</i>	<i>Level of Significance</i>
Regression	1122.08	1122.08	1.45	0.05
Total	95932			

The score of 1.45 (0.05) is significant, which indicates that corporate wellness programs on employee wellbeing and job satisfaction show a high emphasis on prioritizing and concentrating efforts on improving these characteristics inside the workplace. This interpretation is based on the notion that the score is significant. This high score suggests that there is a great amount of emphasis and devotion towards the implementation of programs that improve the wellness of employees and the happiness they experience in their jobs. It is an indication of a dedication to the creation of a pleasant work environment that supports the health, happiness, and general contentment of employees, which will ultimately lead to higher productivity and success within the firm.

DISCUSSION

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IMPACT OF PERSONALIZED MARKETING ON CUSTOMER ENGAGEMENT

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Abstract

The use of data and insights gained from customers is at the heart of personalized marketing, which aims to provide individualized content, product suggestions, and targeted messaging. Through the enhancement of user experiences, the cultivation of brand loyalty, and the generation of improved conversion rates, this strategy has caused a substantial transformation in consumer engagement. The goal of personalized marketing is to establish a one-to-one relationship with clients by utilizing their preferences, habits, and previous interactions in order to deliver material that is pertinent and applicable at the appropriate moment. Increased customer satisfaction, greater retention rates, and more meaningful customer connections are some of the outcomes that may be attributed to the influence of tailored marketing approaches on customer engagement. Having said that, it does bring up certain difficulties with the privacy of data and the ethical concerns involved in the collecting and utilization of data. The purpose of this study is to investigate the efficacy of personalized marketing techniques in increasing consumer engagement and to identify the important aspects that influence its implementation. According to the findings, customization not only increases the quality of the experiences that customers have, but it also plays an important part in the achievement of sustainable corporate growth.

Keywords: Personalized, Marketing Engagement, Customer

Introduction

In this day and age of digital technology, businesses are placing a greater emphasis on personalized marketing in order to improve the experiences of their customers and to increase engagement. It is possible to send individualized messages, product suggestions, and content that resonates with individual consumers through the usage of personalized marketing, which entails the utilization of customer data such as purchase history, browsing activity, demographics, and preferences. As a departure from the conventional marketing strategies that are designed to be universally applicable, this strategy aims to establish a connection between businesses and customers that is more pertinent and significant. The proliferation of big data and sophisticated analytics has made it possible for businesses to gain a more in-depth understanding of their consumers. This has made it possible for such businesses to design tailored marketing strategies that are able to successfully target and engage audiences. As a consequence of this, customized marketing has developed into an essential component of contemporary business operations. Businesses in a wide variety


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of sectors are utilizing it to enhance client acquisition, retention, and loyalty. There is a significant influence that tailored marketing has on the level of engagement of customers. Personalized marketing has the potential to improve user happiness, establish emotional ties with businesses, and boost the possibility of conversion by catering to the individual requirements and preferences of customers. Additionally, it gives organizations the ability to build unique and consistent consumer experiences across a variety of touch points, such as through email marketing campaigns, social media, or mobile applications. There are issues associated with data privacy and ethical considerations that arise from tailored marketing, despite the fact that it has many advantages. In light of the rising concerns over the collection, storage, and utilization of consumer data, businesses need to negotiate the regulatory obligations and establish trust with their customers in order to secure their continued success over the long term. Through an analysis of the elements that contribute to the success of customized marketing as well as the possible hazards that are involved, the purpose of this article is to investigate the effects that personalized marketing has on consumer engagement. The report offers insights into how firms may enhance their personalized marketing efforts to generate sustainable growth and meaningful customer connections. These insights are provided by evaluating case studies, input from customers, and recent trends.

The Evolution of Personalized Marketing

The field of personalized marketing has seen a considerable transformation over the course of the last several decades, shifting from simple segmentation techniques to more sophisticated strategies that are driven by quantitative data. In the beginning, the concept of marketing personalization was restricted to straightforward methods, such as addressing clients by their names in emails or providing fundamental suggestions based on broad demographic data. On the other hand, the powers of customized marketing have been significantly enhanced as a result of the development of digital technology, big data analytics, and artificial intelligence. Today, marketers are able to monitor the behavior of customers across a variety of channels, gain an understanding of their preferences in real time, and make use of machine learning algorithms to produce content that is highly targeted and material that is relevant.

The use of customized marketing has also been boosted by the expansion of social media platforms and online shopping platforms. It is now possible for businesses to get in-depth information on the tastes, behaviors, and purchase patterns of their customers. This provides them with the ability to segment their audiences more effectively and customize their marketing tactics appropriately. Online services such as Amazon and Netflix, for example, are well-known for the sophisticated customization strategies they employ. These tactics include making product or content recommendations to users based on their behavior and past experiences with the platform. As a result of these tactics, which have established a standard for consumer expectations in other industries, personalized marketing has become an absolute must for companies that want to maintain their competitive edge.

The Role of Data in Personalized Marketing

When it comes to tailored marketing, data is the most important component. Companies are able to establish thorough customer profiles and produce insights that influence marketing strategies because to the large quantity of information which is provided by customers. This information is generated through activities such as web surfing, interactions on social media, and purchase behavior. There are many different forms of data that may be utilized in order to get an understanding of client requirements and preferences. These

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data types include first-party data, which is obtained directly from customers, second-party data, which is gained via partners, and third-party data, which is purchased from external sources.

Utilizing behavioral and psychographic data to generate a more detailed image of the consumer is made possible by advanced data analytics technologies, which enable businesses to go beyond the basic demographic information that is often collected. Because of this profound insight, marketers are able to develop highly tailored programs that are able to convey the appropriate message to the appropriate customer at the appropriate moment. The use of techniques such as predictive analytics may even estimate the actions of customers, which enables organizations to anticipate their requirements and provide solutions that are proactive.

Definition and Types of Personalized Marketing

Through the use of consumer data and technology, personalized marketing is able to adjust marketing messages and services to the specific needs of individual customers. For example, product suggestions, tailored emails, targeted advertisements, customized landing pages, and dynamic pricing are all examples of the many different ways that personalization may be implemented. A wide variety of client data, including demographic, geographic, psychographic, behavioral, and contextual information, may serve as the foundation for personalization. Personalization may also be carried out at many phases of the consumer experience, including the prepurchase, buy, and postpurchase stages, among others. Personalized marketing is a marketing strategy that makes use of data and technology to provide individual consumers with individualized experiences and messages that are tailored to their specific needs.

There are several types of personalized marketing, including:

1. Behavioral targeting: This style of marketing makes use of information on a customer's previous actions in order to forecast their likely actions and interests in the future. For instance, if a buyer has been investigating various running shoes on the website of a company, they can be shown with tailored advertisements for various running gear.
2. Contextual targeting: For the purpose of delivering individualized messages, this sort of marketing makes advantage of information about the present context of a consumer, such as their location, the time of day, or the device they are using. A consumer who is using their mobile device to browse the website of a merchant may, for instance, be shown with advertisements for items that are sold at stores that are located in close proximity to them.
3. Predictive modeling: Information analytics and machine learning are utilized in this style of marketing in order to recognize trends in the preferences and behaviors of customers. The insights that were acquired from this study may be utilized to send marketing messages and recommendations that are particularly tailored to the individual.
4. Dynamic pricing: This kind of marketing makes adjustments to the cost of products and services based on real-time data collected on the behavior of customers and the conditions of the market. For instance, a store may provide a tailored discount to a customer who has expressed interest in a specific product but has not yet made a purchase of that product.
5. Personalized content: When it comes to marketing, this sort of marketing entails the creation of individualized content that is suited to the preferences and interests of a consumer. An example of

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this would be a business sending individualized newsletters to consumers based on their browsing history or previous purchases.

Research Objectives

1. To Gain an understanding of the function that data analytics plays in the improvement of tailored marketing campaigns.
2. To Examine the impact that tailored marketing has on the customer experience, the rate of conversion, and the ability to retain customers.
3. To It is important to understand the obstacles that firms have when attempting to apply customized marketing and to recommend strategies to overcome these obstacles.

Methodology

Data Collection

Both primary and secondary sources of information will be utilized as data gathering techniques in this investigation, as described below: The literature research for the theoretical framework linked to marketing customization and customer engagement and loyalty. The secondary data is based on earlier studies that were conducted as part of the literature review.

It is planned to collect the primary data by means of an online survey questionnaire that will be centered around the study questions and objectives. In order to get information on the customers' perceptions of customized marketing tactics, their degrees of involvement with personalized marketing initiatives, and their loyalty to businesses that use personalized marketing, the questionnaire will be created to collect this information. The questionnaire will provide a variety of alternatives based on the Likert scale.

Research Design


For the purpose of this study, a quantitative research approach will be utilized in order to collect and evaluate numerical data concerning the impact of tailored marketing techniques on customer engagement and loyalty in India. In particular, a cross-sectional survey methodology will be utilized in order to collect data from a sample that is expected to be typical of consumers in India.

Sampling

There will be a wide range of age and gender demographics represented among the customers in India who will make up the study's target group. In order to guarantee that each section is adequately represented, a method of sampling known as stratified random sampling will be applied. After beginning with consumers who live in close proximity to Jeddah International College, the sample for the research will progressively grow to include random consumers who are online. This will be accomplished through the use of snowball sampling, which is a method that involves recommendations from participants. There were one hundred people that participated in the study as responders.

Variables

The study will examine the following variables:


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Independent Variable: Personalized marketing methods, such as personalized offers, customized recommendations, and tailored communications, among other examples.

Dependent Variables: Engagement of consumers (such as the amount of contact, emotional connection, and active involvement) and loyalty of consumers (such as repeat purchases, good word-of-mouth, and support for the brand) are two types of consumer engagement.

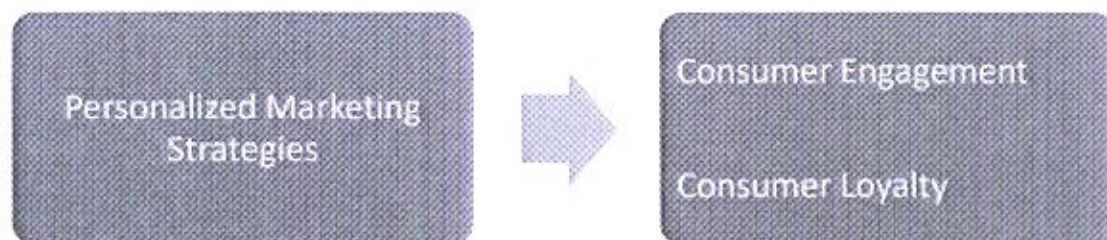


Figure1. An outline of the factors that will be investigated

Ethical Considerations

These ethical principles for research involving human subjects have been followed throughout the course of the project. There is no collection of personal information about the participants, and there was no request for identifying information. Consequently, ensuring that participants are allowed to participate voluntarily and that their replies are kept secret.

Limitations

There are certain limitations to the study, such as the fact that the findings may only be applicable to the particular demographic and situation that was investigated. There is a possibility that common method bias will be introduced when using self-reported data.

Results and Discussion

Respondent Demographics:

Statement 1: Gender:

Male: 60 respondents

Female: 40 respondents


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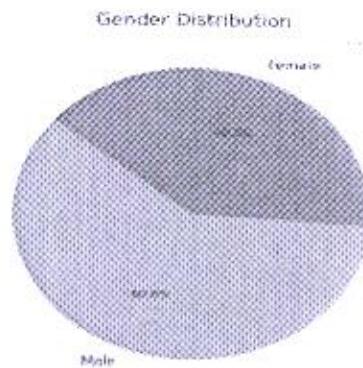


Figure2. Gender distribution

Statement 2: Age:

- 18-24: 30 respondents
- 25-34: 40 respondents
- 35-44: 20 respondents
- 45 and above: 10 respondents

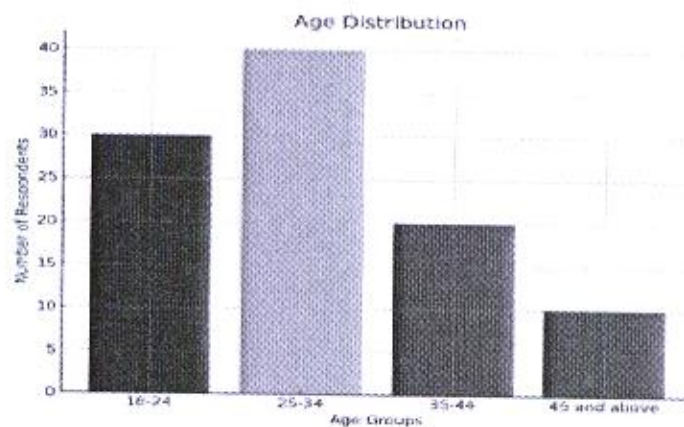


Figure3. Age distribution

A total of one hundred individuals participated in the survey, comprising sixty males and forty females. With regard to age, the bulk of respondents were found to be in the age brackets of 18-24 and 25-34 years old, which accounted for thirty percent and forty percent of the sample, respectively. As a result of the fact that the age group between 35 and 44 years old accounted for twenty percent of the respondents and those aged forty-five and over made up ten percent of the sample, the data that was given suggests that the response rate was ninety-three percent.

Perceptions of Personalized Marketing Strategies:

Table 1: As a consumer, I am made to feel appreciated when I am presented with personalized offers and recommendations.

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Strongly Disagree	Disagree	Neutral	Agree	Strongly Agree
5%	10%	20%	40%	25%

Table 2: My whole purchasing experience is improved by the personalized messages that they send me from companies.

Strongly Disagree	Disagree	Neutral	Agree	Strongly Agree
10%	15%	25%	30%	20%

Table 3: I Discover that individualized product or service suggestions are useful when it comes to making selections about purchases.

Strongly Disagree	Disagree	Neutral	Agree	Strongly Agree
5%	10%	15%	45%	25%

Table 4: My view of a brand is impacted by the personalized marketing efforts that are made..

Strongly Disagree	Disagree	Neutral	Agree	Strongly Agree
10%	15%	20%	40%	15%

According to the findings, a large proportion of respondents either agreed or strongly agreed with the statements that were made in respect to tailored marketing strategies. An instance of this would be the fact that sixty-five percent of the people who took part in the poll either agreed or strongly agreed that receiving targeted offers and recommendations made them feel like valued customers. In addition, fifty percent of those who participated in the survey either agreed or strongly agreed that receiving targeted messaging from businesses was useful to their overall shopping experience. Based on this information, it would suggest that tailored marketing strategies have a positive impact on the sentiments of customers in India.

Consumer Engagement:

Table 5: The individualized deals and discounts that are being made available by businesses are something that I am very interested in experiencing.

Strongly Disagree	Disagree	Neutral	Agree	Strongly Agree
10%	15%	20%	35%	20%

Table 6: There is a considerable amount of significance in my encounters with companies who provide personalized shopping experiences.

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Strongly Disagree	Disagree	Neutral	Agree	Strongly Agree
5%	10%	20%	40%	25%

Table 7: I feel a personal connection to companies who use targeted marketing strategies.

Strongly Disagree	Disagree	Neutral	Agree	Strongly Agree
10%	15%	20%	35%	20%

According to the data about the level of customer involvement with personalized marketing activities, a sizeable proportion of respondents said that they were positively engaged. As an illustration, fifty-five percent of the individuals who participated in the survey either agreed or strongly agreed that they were engaged with tailored offers and promotions from companies. To a similar extent, sixty-five percent of respondents either agreed or strongly agreed that they interacted with companies that offered individualized shopping experiences. This shows that tailored marketing activities have the potential to be successful in attracting the attention of customers and encouraging active interaction on their part.

Consumer Loyalty:

Table 8: Businesses who cater to my individual needs are more likely to get my business again and again.

Strongly Disagree	Disagree	Neutral	Agree	Strongly Agree
10%	10%	15%	40%	25%

Table 9: Brands that adopt targeted marketing techniques get my highest recommendation.

Strongly Disagree	Disagree	Neutral	Agree	Strongly Agree
5%	10%	20%	40%	25%

Table 10: On social media, I aggressively promote companies who give targeted promotions and suggestions based on my interests.

Strongly Disagree	Disagree	Neutral	Agree	Strongly Agree
5%	15%	20%	35%	20%

Results like these show how people feel about customized marketing, how involved they are, and how loyal they are to companies who employ it. In addition, the evidence indicates that customized marketing approaches benefit customers in India. Numerous respondents have shown a strong affinity for firms that

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cater to individual needs, are eager to share their positive experiences with these brands with others, and are even more inclined to promote these brands on social media using tailored offers and suggestions. Yet, some people still don't agree or aren't sure either way, so it's possible that not all customers may respond positively to tailored advertising. To successfully target and engage consumers in India, businesses should take these facts into account when creating and executing individualized marketing campaigns. Positive trends are also seen in the data of customer loyalty to firms that employ individualized marketing methods. About two-thirds of those who took the survey felt that companies that offered customized experiences were more likely to have their business again. Also, when asked whether they would suggest businesses that use individualized marketing methods, 65% said they would. This suggests that tailored marketing campaigns have the potential to increase consumer devotion and word-of-mouth promotion. Keep in mind that this study relies on self-reported data from a small sample of 100 people, thus the results may not be generalizable to all customers in India. Moreover, no correlations between customer behavior and individualized marketing tactics were found in the study. To study the effectiveness of customized marketing methods in India and the underlying processes driving customer engagement and loyalty further, future research might use longitudinal designs and more varied samples.

Conclusion

The proliferation of data and the development of sophisticated analytics tools have propelled personalized marketing to the forefront of effective methods for raising consumer involvement. More meaningful interactions may be created by organizations by customizing messages, information, and suggestions to each customer's interests and habits. In addition to increasing consumer happiness, conversion rates, and lifetime value, the capacity to provide timely and relevant experiences strengthens brand loyalty. Individualized marketing is effective when it can turn impersonal marketing messages into individualized, highly relevant exchanges. More engagement and favorable brand views are the results of this trend toward customization, which allows companies to meet the unique demands of their consumers. Successful data-driven marketers, like Amazon and Netflix, show how personalization can give their companies a leg up in the marketplace. Nevertheless, there are several obstacles to overcome when using tailored marketing. Avoiding consumer alienation requires careful management of data privacy, regulatory compliance, and trust issues. Another consideration is the complexity of creating a holistic customer perspective through data integration from many sources, which sometimes calls for expenditures in data infrastructure and analytics skills. Businesses, in order to foster long-term connections with customers in an era where personalized marketing is always changing, need to strike a balance between customization and ethical concerns. The study's results point to the importance of individualized marketing in generating client engagement and long-term company success. To make the most of it, businesses should follow industry standards including having open and honest data usage rules, strong data security measures, and communicating clearly with consumers about how their data is used. In order to overcome these obstacles and improve their personalization tactics on a constant basis, businesses may use personalized marketing to generate outstanding client experiences and stay ahead of the competition. Let it be known that personalized marketing is not only a passing fad, but rather a cornerstone of successful contemporary advertising campaigns. It is crucial for companies to embrace customization while maintaining data protection and ethical standards, since technology will play an increasingly larger role in determining consumer interaction. This is the key to realizing the promise of individualized marketing and forging stronger bonds with consumers.

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DIVERSITY AND INCLUSION STRATEGIES FOR ENHANCING WORK PLACE CULTURE

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Abstract

Fostering diversity and inclusion (D&I) in the workplace has emerged as a crucial approach for improving organizational culture and boosting performance in today's worldwide corporate environment. This is because workplaces are becoming increasingly diverse and inclusive. The purpose of this article is to investigate the numerous aspects of diversity, which include but are not limited to color, gender, age, sexual orientation, and disability. Additionally, the research highlights the significance of establishing an inclusive atmosphere in which all employees feel appreciated and empowered without limitations. Through the examination of effective diversity and inclusion initiatives from a variety of businesses, the research reveals best practices. These best practices include extensive training programs, chances for mentorship, and equitable recruiting procedures. In addition to this, it discusses the role that leadership plays in promoting diversity and inclusion initiatives and developing a culture inside the business that can accommodate a variety of points of view. The ultimate objective of this research is to give firms with practical insights that can be used to develop effective diversity and inclusion initiatives. These strategies are intended to not only increase employee happiness and retention, but also to promote innovation, creativity, and overall business performance generally.

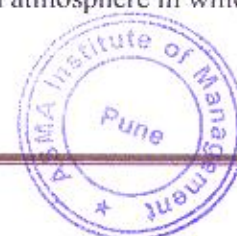
Keywords: Diversity, Inclusion, Workplace, Culture

Introduction

Over the course of the past several years, diversity and inclusion (D&I) have emerged as essential components in the process of building effective cultures in the workplace. In light of the fact that businesses are increasingly operating in a global economy, it is more important than ever before to welcome and appreciate a wide range of viewpoints and various backgrounds. A broad variety of characteristics are included in the definition of diversity. These characteristics include racial and gender identity, age, sexual orientation, handicap, and cultural background. On the other side, inclusion is a term that describes the procedures and policies that are implemented in order to establish an atmosphere in which individuals from


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a variety of backgrounds are able to feel appreciated and respected, and are able to participate fully to the organization's goals. It has been demonstrated via research that diverse teams have the ability to propel creativity, boost problem-solving capacities, and better overall corporate performance outcomes. Companies that are in the top quartile for gender and ethnic diversity are more likely to outperform their competitors in terms of profitability and value generation, as stated in a research by McKinsey. In spite of this convincing data, a great number of businesses continue to struggle to successfully adopt diversity and inclusion policies. This frequently leads to workplaces in which particular groups experience feelings of marginalization or exclusion, which in turn leads to lower levels of employee morale and greater rates of employee turnover. In order to build a more inclusive culture in the workplace, the purpose of this article is to investigate the tactics that businesses may implement to improve their diversity and inclusion initiatives. The relevance of leadership commitment, employee involvement, and the execution of individualized training programs will be discussed in this meeting. In addition, it will investigate the influence that these methods have on the happiness of employees, the retention of employees, and the success of the business. The goal of this research is to provide a complete framework for businesses that are interested in cultivating a diverse and inclusive culture in the workplace. This will be accomplished by identifying best practices and drawing on examples from the real world. By making these kinds of efforts, businesses are able to tap into the full potential of their staff, which in turn drives innovation and competitiveness in a business environment that is always shifting.

The Importance of Diversity and Inclusion

Both diversity and inclusion are not just buzzwords; rather, they are fundamental elements that contribute to the success of a culture in the workplace. It is imperative that enterprises adjust to a workforce that is becoming increasingly diverse in its makeup as the demographic landscape continues to undergo adjustments. In addition to being a reflection of the changes that have taken place in society, this transition also provides companies with the chance to capitalize on a diverse range of viewpoints and experiences. Employees are more inclined to share their one-of-a-kind ideas when they have the sense that they are included in the organization, which ultimately benefits creativity and innovation.

On top of that, diversity and inclusion programs may have a big influence on the reputation of company. Businesses that place a priority on diversity and inclusion are frequently regarded as more desirable places to work, which may be beneficial for both the recruitment and retention of talented employees. The fact that customers and clients are increasingly favoring organizations that represent their beliefs and display social responsibility is another way in which a strong diversity and inclusion reputation may strengthen customer relations. The adoption of diversity by businesses has the potential to cultivate greater ties with their consumer base, which may ultimately lead to improved customer loyalty and market share.

Leadership Commitment

Effective diversity and inclusion plans start with a strong commitment from leadership. The leaders of a company play a significant part in establishing the culture of the business, and they are obligated to actively advocate for diversity and inclusion initiatives. Not only does this commitment entail communicating the significance of diversity and inclusion, but it also entails incorporating it into the fundamental principles and goals of the business. In addition to actively participating in diversity and inclusion activities, leaders should exemplify inclusive conduct and demonstrate accountability.

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In addition, firms have to form diversity councils or task groups that are made up of employees who come from a variety of different backgrounds in order to give advice and assistance on diversity and inclusion efforts. The use of this technique guarantees that the opinions of a wide range of employees are taken into consideration and that efforts are both pertinent and impactful. A commitment to public reporting on diversity and inclusion measures, reflecting both success and areas for development, should also be made by leadership.

Employee Engagement and Education

For diversity and inclusion efforts to be successful, it is essential to engage employees at all levels. In order for employees to feel at ease addressing diversity-related topics and sharing their experiences, organizations should cultivate an atmosphere that encourages such conversations. In order to accomplish this goal, open forums, focus groups, and regular surveys can be utilized to gather information about the feelings of employees on diversity and inclusion. Additionally, education and training are essential components of successful diversity and inclusion efforts. Employees may be equipped with the information and skills necessary to create a more inclusive workplace by participating in comprehensive training programs that address issues of cultural competency, unconscious bias, and inclusive behaviors. Organizations should make continuing education a priority, making certain that diversity and inclusion continue to be a primary focus, and adjusting training programs to match the ever-changing requirements.

Tailored Recruitment and Retention Practices

In order for enterprises to establish a workforce that is really diverse, they need to analyze their procedures around recruiting and retention. Enhancing outreach efforts to recruit candidates from underrepresented groups, rewriting job descriptions to remove biased language, and ensuring that hiring panels are comprised of individuals from a wide range of backgrounds are all included in this. Reduced bias in the selection process can also be achieved by the implementation of blind recruiting techniques, which involve the removal of all identifiable information from individual applicants.

The importance of retention techniques cannot be overstated. Mentorship and sponsorship programs should be established by organizations in order to provide assistance for the professional growth of employees from varied backgrounds. When it comes to retaining top talent and ensuring that workers from all different backgrounds feel respected and encouraged, it is possible to provide clear routes for progress and provide possibilities for professional growth inside the organization.

Dimensions of Diversity

When it comes to diversity, difference is synonymous. The authors of one of the most well-known models for analyzing differences based on several characteristics of variety are Gardenswartz and Rowe. The fact that need to be kept in mind.

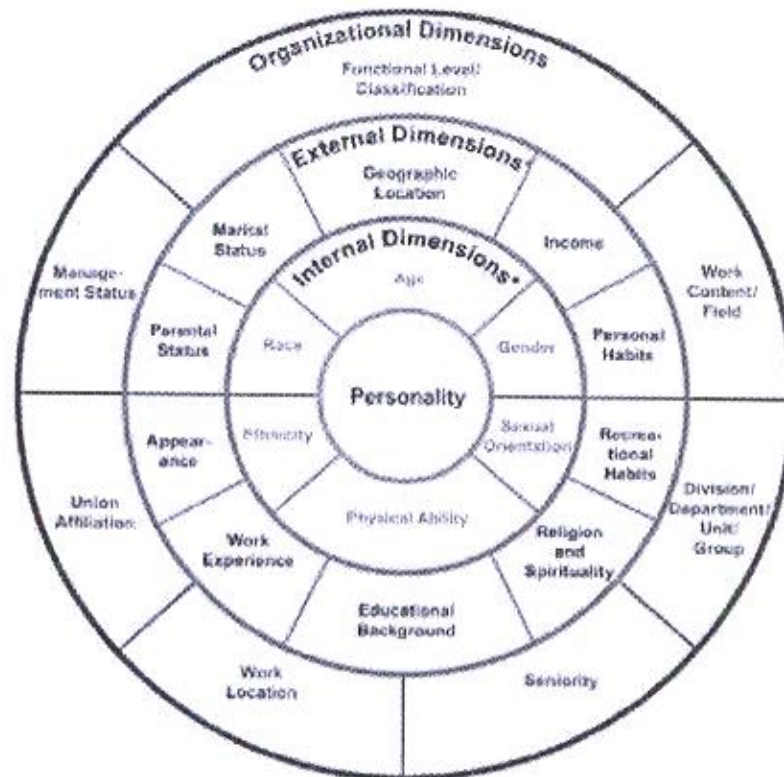
- 1) A person can be classified into more than one category at the same time.
- 2) Each group is heterogeneous
- 3) It is not true that an individual's identification group is a state that is stable or unchangeable and to which they belong.

Personality


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This encompasses a person's preferences, including their likes and dislikes, beliefs, and values. A person's personality is formed from an early age. It is impacted by the other three dimensions over one's lifetime and professional periods, and it also impacts those other dimensions by itself. In the process of determining whether or not an employee has the potential to be successful, it is essential to take into account personal traits that are seen by businesses as either constructive or undesirable.



(Image: Gardenswartz, L., Cherbosque, J., Rowe, A. (2008): Emotional Intelligence for Managing Results in a Diverse World. Davies-Black, Mountain View, California)

Explaining Diversity and Inclusion

To be diverse is to be different. Thus, variety is not a new phenomena, as individuals have always been distinct from one another, and this has been the case throughout history. In spite of the fact that variety has always been there, properly defining it may be challenging. One of the challenges that arises when attempting to define diversity is the fact that both visible and unseen qualities are included in the concept of variety. Simply said, this indicates that certain aspects of variety are more readily apparent, and hence, they are simpler to classify, describe, or discuss. These aspects include things like a person's physiological gender look, the color of their skin, the clothes they wear, their age, or their physical ability. The fact that diversity may be deemed subjective, which means that it is formed by individuals who characterize others as being similar or distinct to themselves, is another point of contention about the definition of diversity.

It is also possible to use the terms selective, context-dependent, and relative to describe diversity. The concept of selectivity when it comes to diversity originates from the idea that certain qualities are considered to be more powerful indications of variety than others. Some examples of these characteristics include accent, physical ability, and cultural heritage. Regarding the concept of context dependence, it is not possible

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to characterize individuals as "different" in isolation; rather, this distinction can only be made when contrasted to other people in their surroundings. With regard to the fact that they are relative, this indicates that diversity indicators have ambiguity. Two people may have the same physical appearance, for instance, but one of them may not identify as male, despite the fact that they look to be male physically. In a similar vein, two people may be the same age, yet one of them may feel themselves to be relatively youthful, while the other may think themselves to be quite elderly.

There are a lot of definitions of diversity, and these definitions exist regardless of the challenges that are brought about by the profound, contextual, and relative character of diversity. It would be helpful if you could provide a clear and short description of the complicated idea by only suggesting that variety is the sum of all the ways in which individuals are distinct from one another. Despite its brevity, this description highlights the fact that individuals can differ from one another in a wide variety of ways. On the other hand, van refers to diversity as reflecting the degree to which there are objective or subjective distinctions amongst persons in the group. This is likely a less universal and more group-centric way of thinking about variety. In addition, Griffin and Moorhead describe diversity as the following: the similarities and variations in traits such as age, gender, ethnic background, physical abilities and disabilities, race, and sexual orientation among the workers of firms. This definition is based on a more workplace-oriented perspective.

Definitions, such as those shown above, ultimately serve to promote the idea that individuals are simply distinct from one another, regardless of the technique that is taken to define variety. The fact that these characteristics, along with our individuality, are something that many people regard to be an important component of themselves is something that they do not want to be misunderstood or ignored. The concept of inclusion, which O'Donovan refers to as "Diversity Management 2.0," comes into play at this point.

Inclusion concerns:

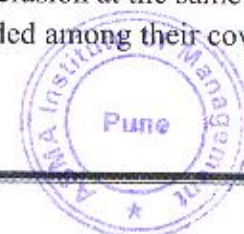
In its most basic form, inclusion refers to the process of assisting workers who do not feel as though they are a part of the company's mainstream to develop a sense of belonging inside the organization, while simultaneously assisting employees who already feel as though they belong to continue to feel as though they belong. In the context of an inclusionary approach to diversity, and more specifically diversity management, the differences that exist among persons in the workplace are not only noted; rather, they are woven into the very fabric of the culture of the business. In point of fact, Gasorek, in the course of articulating inclusion, adopts a multi-faceted perspective, stating that inclusion is concerned with the extent to which:

- Employees are valued, and their ideas are taken into consideration and utilized;
- Employees successfully partner with one another both within and between departments;
- Current employees have a sense that they belong in the organization, and prospective employees are drawn to the organization;
- Employees feel committed to each other, the organization, and the organization's goals; and
- The organization continues to foster flexibility and choice, and it pays attention to diversity.

On the other hand, it is essential to be conscious of the fact that inclusion is a concept that is contextual, individual, transitory, and ephemeral, and that it takes place at both the organizational and individual level. Remember that employees might experience feelings of inclusion and exclusion at the same time. This is a crucial point to keep in mind. It is possible for an employee to feel included among their coworkers within

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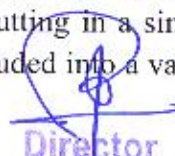


their team, for instance, but not to feel included within the larger department or company. This does not always mean that if an employee feels included in one situation, they will immediately experience inclusion in all other settings within the firm. Additionally, it is not a given that a person who is currently experiencing inclusion will continue to do so in the future. This is significant because it indicates that even in businesses that are striving to be inclusive and are making efforts to become such, there may still be members of the workforce who do not have the perception that they constitute an inclusive environment. Inclusion is not a static idea, with employees either experiencing or not perceiving inclusion; rather, it is contextually dependent. Therefore, the process of fostering inclusion at the individual level must be regarded as an ongoing activity, and organizations should function under the presumption that inclusion is not a static concept. Therefore, it is recommended that businesses make an effort to monitor inclusion on a continuous basis. This is done to guarantee that employees' views of inclusion stay consistent even when they are working in a different setting, such as on a different team or in a different department.

Taking all of the above into consideration, making an effort to promote inclusion on an individual level is likely to be insufficient. This may imply, as was noted previously, that an individual may feel included in one area but not in another. This is because separate departments may have distinct cultures and methods of working, which allows for the possibility of this happening. If there is an effort made to make the company as a whole more inclusive, it is possible that this will lessen the possibility that individuals may experience feelings of exclusion while they are not working in their department.

When it comes to the development of their sentiments of inclusion, some people may believe that they need to take an active role in the process, while others may believe that inclusion happens naturally. This is another factor that should be taken into consideration. Therefore, it is recommended that organizations investigate their efforts to create an inclusive environment on three different levels: the general organizational level, the person level, and the team level. Doing so will help in the creation of an organizational atmosphere that is supportive of individuals who think that inclusion comes naturally, and it will also help in sustaining an employee's perspective of inclusion even when they are working in various parts of the business.

In general, although there are obvious similarities in terms of what defines inclusion, such as the experience of being appreciated or respected, individuals have varied ways of perceiving these themes. As a result, even if a company is considered to have an inclusive culture, there is still a possibility that certain employees will not feel included. As was said before, the fundamental idea is that inclusion takes place on two levels: the level of the individual and the level of the organization. Additionally, the diversity of an individual, which includes their own unique make-up, may have an effect on their views of inclusion, as well as whether or not they experience sentiments of inclusion. Furthermore, with regard to the concept of inclusion, the age-old proverb that states, "Do unto others as you would have them do unto you" is no longer accurately applicable. On the other hand, individuals are urged to take into consideration the possibility that treating coworkers in the same manner in which they would like to be treated could not contribute to the feeling of inclusion among others, but rather might give the impression of imposing their own values on other people. Therefore, it is essential that human resource managers, people, or organizations in general make an effort to discover the requirements of workers in terms of what would result in a feeling of inclusion, and then make it a priority to satisfy those needs. Putting in a simple request to the staff members is one of the simplest ways to do this. This might be included into a variety of human resources (HR) vehicles, such as


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diversity training programs, performance assessment and planning talks, employee engagement or wellbeing surveys, or even during coaching or mentoring activities. These are just few examples.

As was noted in the beginning of this section, the notions of diversity and even inclusion are not new. On the other hand, they do appear to be receiving a greater amount of attention, and they come with a number of possible benefits as well as concerns, which will be described in the next section.

Benefits of Diversity and Inclusion

Before moving on to address the advantages and disadvantages that are linked with diversity and inclusion, it is important to point out that if diversity in society is not a new phenomena [15], then diversity in organizations is also not a new phenomenon. Nonetheless, as indicated earlier, diversity appears to be expanding in companies although perhaps it is more accurate to say awareness is increasing, and the notions of diversity and inclusion are clearly continuing to gain more attention. There are a variety of factors that are contributing to the fact that firms are experiencing or appear to be experiencing an increase in worker diversity:

1. This is due to the fact that demographic shifts have led to an increase in the number of women and people of color joining the labor market.
2. An growth in the globalization of business marketplaces, which therefore leads to an increase in the quantity of business that is performed on a worldwide scale or with a diversified client base
3. Improvements in information technology, which have led to an increase in the amount of interaction between employers in Ireland and their counterparts in other countries
4. The presence of multinational corporations, which leads to a growth in the number of organizations representing a wider range of cultural backgrounds,
5. Interactions between people of diverse cultures and nationalities in the workplace as a result of net immigration and targeted recruiting from overseas
6. Organizations that are making steps to address the historical practice of actively excluding members of certain demographic groups from the labor force.

No matter what the reasons are for the ongoing interest in workforce diversity, there are a number of possible benefits that firms may reap from incorporating diversity and inclusion into their operations. O'Donovan observes that many of these advantages are reflected by the advantages associated with inclusion, despite the fact that inclusion brings some extra advantages. This is despite the fact that there is a well-established Business Case for managing diversity, which is a collection of advantages connected with diversity in the workplace. It is for this reason that the benefits that are linked with diversity and inclusion will be discussed in conjunction with one another in this section.

The sheer presence of diversity in organizations is not enough to capitalize on the potential benefits; rather, diversity must be managed, ideally through an inclusionary strategy, which will be explored later in the chapter. Before considering the advantages, it is important to stress that the simple presence of diversity in companies is insufficient. A number of benefits that are related with diversity and inclusion are illustrated in Figure 1. Savings on expenses is the first possible advantage that may be gained.

Improved Innovation and Creativity



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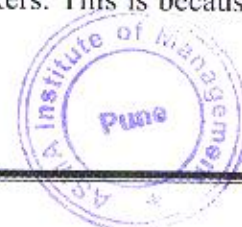
As has been recognised, an additional advantage that arises from workforce diversity is increased levels of creativity and innovation among employees. have asserted that inclusion helps to offer a channel through which individuals may organize and use their unique resources to achieve what they do best, which means that workers can make use of the different experiences and viewpoints that they bring to the table. As a result of the fact that variety influences how we see things, one of the consequences of diversity in an organization's workforce is the existence of varied viewpoints or opinions on the execution of tasks. Attitudes, cognitive functioning, and beliefs tend to change with demographic characteristics such as gender and age. To get to the heart of the matter, various people will have different methods of perceiving or thinking about possibilities or difficulties. It is probable that management will be able to make decisions that are better and more informed if they take into consideration the many methods, viewpoints, or opinions that are available. Additionally, managing diversity may make diverse employees feel appreciated and supported, which tends to result in people becoming more inventive. This is because employees are more inclined to take risks or try new things if they think that they are supported to do so. Diversity may also improve the quality of problem-solving within a team. This is because, as was said earlier, diversity among team members helps employees to view challenges from a variety of viewpoints, based on their extensive range of experiences, which may result in better decisions being made. One thing to keep in mind, however, is that in practice, it is not uncommon for groups to have difficulty capitalizing on the potential benefits of diversity. This may not come as a surprise given our familiarity with the problem of groupthink and the concept of group culture as a subculture of organizational culture. Creativity should also be improved by placing less of an emphasis on employees conforming to previous conventions, which may be accomplished through the open embrace of staff diversity. There are two reasons that highlight the significance of this idea. Firstly, as was noted before, it is presumed that persons from different backgrounds have different thoughts, which are consequently more original. Second, when different people approach the same work from different perspectives, there is a greater likelihood that disputes may arise that are linked to the task. The resolution of these conflicts should result in a more complete assessment of all elements and methods, which should ultimately lead to more inventive solutions. This should be done while keeping in mind that conflict is not always something that is fundamentally, inevitably bad. It is possible that this will assist in avoiding the concept of group-think, which was described previously. This is because conflicts that arise from different points of view lead to the questioning and going beyond of previous practices, which in turn necessitates the questioning of existing beliefs or practices and the overcoming of group-think.

Increased Flexibility

An organization's flexibility can be affected by diversity, in addition to the possibility for improved organizational performance brought about by increased creativity and innovation. Since managing diversity and providing support to staff is likely to need some modification or flexibility in processes, companies should become less standardized and more flexible via the process of managing diversity. Because of this fluidity, companies should be able to respond to changes in the environment more quickly and at a lower cost. This flexibility should be created as a result! The ability to overcome skills shortages or provide alternatives to redundancies in difficult times through career breaks or job-sharing initiatives may be more advantageous for organizations that are accustomed to providing flexible arrangements, such as family-friendly or work-life balance opportunities, to their diverse employees. This may allow these organizations to retain their employees. On the other hand, the existing culture of presenters at many businesses might result in restricted adoption of flexible working arrangements by workers. This is because individuals are

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afraid that utilizing such arrangements may result in less career chances, which would invalidate the potential advantages of using such arrangements.

More Effective Leadership

Diversity in companies has the potential to boost effectiveness at higher levels of the company if it is actively supported rather than merely given lip service. It is possible to avoid having a myopic perspective at high levels by having a diverse group of top managers. The utilization of diversity in higher levels of the company might, thus, present the organization with a chance to enhance the efficacy of its leadership. As was mentioned earlier in this chapter, diverse leaders are better able to understand and reflect the rest of the organization's population. In addition, they sent a signal that diverse employees have the same opportunity for advancement, which can result in further diversity at higher levels and potentially again assist in retention. This was discussed earlier in this chapter. Additionally, the greater knowledge that is created by firms that manage or adapt to diversity can assist these organizations in being more effective in commercial circumstances that include dealing with people from different cultures. It is also true that excellent diversity skills are compatible with good people management abilities; hence, concentrating on management's capacity to oversee a varied workforce can result in an improvement in management's overall people management skills.

Business Growth

Organizations that are able to effectively manage diversity in order to capitalize on a variety of possibilities are the potential beneficiaries of the Driving Business Growth initiative. To begin, with the use of workforce diversity, firms might get a deeper comprehension of the market in which they are active. According to a research on diversity that was carried out by the European Commission in 2004, the benefits of diversity include increased access to new market segments as well as enhanced performance in existing markets. In addition, because both consumers and suppliers are growing more varied, as well as the market in general, it is logical to assume that employees who have the same background are the ones who possess the understanding that is required to sell to different demographics and to meet the requirements of those demographics. It has been discovered in the past, for instance, that people who belong to a minority culture are sometimes more willing to offer patronage to a sales person who comes from their own culture. The presence of a workforce that is both diverse and inclusive may be of assistance in ensuring that the products and services provided by the firm are considerate and respectful of their customers, as well as the customers of their customers. If the workforce is representative of the firm's client base and is willing and able to use that similarity to enhance product or service offerings, then the outputs of the organization may be more closely aligned with the demands of the customers. The satisfaction of the consumer may grow as a consequence of this. There is also the possibility that firms might reap the benefits of the goodwill of varied consumers. These customers may choose to purchase items that are manufactured by a diverse workforce, or they may prefer to conduct business with organizations that have a diverse sales force. In the event that nothing else is accomplished, diversity presents a positive picture to the client base of a business and improves the branding of the company.

In addition, diversity management has the potential to boost an organization's financial line. It has been found that employees who have the perception that their company supports them tend to be more productive workers. An boost in productivity like this has a beneficial effect on the bottom line of the entire firm. The

ability of every person to contribute their unique ideas, abilities, and skills to the business is made possible by a commitment to diversity, particularly an inclusive one. This, in turn, eventually drives the bottom line of the organization.

Inclusive firms may also benefit from the aid of their workers in addressing global difficulties, such as the existence of diverse rules and regulations, difficulty communicating due to language limitations, and cultural obstacles. Employees in an inclusive business would, for instance, be willing to discuss their national culture in an open manner, which would help the organization have a deeper knowledge of that culture and better adapt to it. Furthermore, inclusion can lead to increased productivity and a reduction in mistakes, both of which can result in the creation of items of a higher quality. Indeed, a reduction in mistakes may also have a beneficial influence on the bottom line of the business, since it will result in a reduction in the amount of profit that is wasted. An improved working environment can also be the consequence of higher information transfer, increased group cohesiveness, and a more favorable atmosphere inside the group, all of which are outcomes of inclusion. The increased transfer of information may pave the way for more seamless interdepartmental and cross-departmental working, which in turn would improve corporate operations. It is anticipated that improved group cohesiveness and a pleasant group environment will likely aid in the establishment of a team culture, which is highlighted as a factor contributing to perceived inclusion later on in this chapter. Additionally, there is a possibility that overall group performance may improve as a result of these circumstances.

Conclusion

When it comes to developing a culture in the workplace that is dynamic, inventive, and competitive, diversity and inclusion are very necessary. Organizations have the ability to improve employee happiness, encourage collaboration, and drive corporate success by giving diversity and inclusion efforts a higher priority. Companies have the ability to develop an inclusive workplace that not only celebrates diversity but also exploits its potential to achieve corporate goals. This may be accomplished via strong leadership commitment, employee engagement, specialized recruiting, and continuing education. Organizations that make investments in diversity and inclusion will be in a better position to prosper in a world that is becoming increasingly complicated and interconnected as the business environment continues to undergo the process of transformation.

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CORPORATE SOCIAL RESPONSIBILITY (CSR) AND FINANCIAL PERFORMANCE

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Abstract

The purpose of this research is to provide light on the ways in which socially responsible business practices have an impact on the financial success of a firm by examining the connection between Corporate Social Responsibility (CSR) and financial performance among businesses. In light of the fact that stakeholders are increasingly demanding transparency and ethical behavior, corporate social responsibility has evolved from only being a charitable initiative to being a business requirement. Quantitative data from the financial statements and corporate social responsibility reports of a variety of firms operating in a variety of industries are analyzed in this research using a mixed-methods approach. Additionally, qualitative interviews with important stakeholders are conducted. There appears to be a favorable association between corporate social responsibility (CSR) involvement and financial performance measures such as return on equity, profitability, and market valuation, according to the data published. Moreover, businesses that include corporate social responsibility into their fundamental strategy typically enjoy improved brand recognition and increased consumer loyalty, both of which contribute to the expansion of their financial resources. According to the findings of the study, although the implementation of CSR initiatives may incur early expenses, the long-term advantages, which include the reduction of risk and the improvement of stakeholder relations, greatly surpass these investments. This research makes a contribution to the expanding body of literature on corporate social responsibility (CSR) by presenting empirical evidence of the influence that CSR has on financial performance. This research also encourages firms to embrace responsible practices as a means of achieving sustainable growth.

keywords: CSR, Financial Performance, stakeholder, relations

Introduction

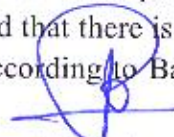
In the past several years, the idea of Corporate Social Responsibility (CSR) has received a substantial amount of momentum within the business environment. It has emerged as a crucial component in determining the strategies of corporations and the attitudes of stakeholders. A wide variety of actions that are aimed at improving the welfare of society and tackling environmental concerns are included in corporate social responsibility (CSR). These practices are rapidly becoming an intrinsic part of the operational ethos of a company. In the past, corporate social responsibility (CSR) was considered a charitable undertaking; however, it is today acknowledged as a strategic necessity that connects the interests of corporations with the expectations of society, therefore creating sustainable business practices. Scholars and practitioners alike have engaged in a substantial amount of discussion over the connection that exists between corporate social

responsibility and financial performance. There is a growing body of research that demonstrates that good corporate social responsibility (CSR) strategies may generate large financial advantages. This is despite the fact that there are others who say that CSR activities impose additional expenses on firms, which might possibly reduce profitability. These advantages present themselves in a variety of ways, including a better brand reputation, increased customer loyalty, increased staff happiness, and reduced risk, which eventually contribute to superior financial performance. The purpose of this research is to investigate the complex link that exists between corporate social responsibility (CSR) and financial performance. More specifically, the study will investigate how the implementation of socially responsible practices might have an impact on the economic success of a firm. The purpose of this research is to give a thorough knowledge of how corporate social responsibility (CSR) may be integrated into company strategy to create sustainable growth. This will be accomplished by providing an analysis of both quantitative financial data and qualitative insights from stakeholders. In doing so, this study fills a significant need in the existing body of research by providing actual data that lends credence to the idea that corporate social responsibility (CSR) is not only a moral obligation but rather a strategic asset that has the potential to improve financial performance over the course of time.

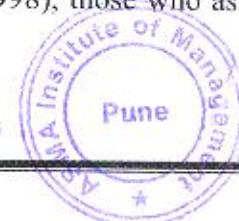
Businesses are increasingly being held accountable for the influence that they have on society and the environment as a result of the intensification of global concerns such as climate change, social inequality, and the rising scarcity of resources. Corporations are being pressured by many stakeholders, including customers, investors, employees, and regulatory authorities, to demonstrate better ethical behavior and transparency in their operations. Because of this shift in expectations, firms are being prompted to reevaluate their position within the community and the larger ecosystem, which has resulted in the incorporation of corporate social responsibility tactics into their primary business strategy. Although there is a rising acknowledgment of the value of corporate social responsibility (CSR), there is still a lack of consensus about the influence that it has on financial success. On the other hand, there are academics who argue that the expenses that are connected with putting CSR programs into action can often be more than the benefits, particularly in the near term. On the other hand, there are many who contend that businesses that place a priority on corporate social responsibility (CSR) can obtain a competitive edge, which ultimately leads to improved financial outcomes over time. The current discussion highlights the need of doing robust empirical research in order to shed light on the connection between corporate social responsibility and financial performance.

Theoretical Aspects of the Relationship between Corporate Social Responsibility and Financial Performance

Milton Friedman was one of the most notable individuals who opposed the idea of corporate social responsibility (Friedman 1997). According to him, a company is an economic organization, and as such, it ought to focus on the economic environment as its primary area of operation. Friedman believes that there is just one social obligation that businesses have, and that is to maximize the profits of their owners to the greatest extent possible (to safeguard their property rights). He stated that managers who utilize a company's resources for social goals that are not for profit divert economic efficiency and impose a "illegal tax" on the corporation. A decline in the owners' revenue is a consequence of the allocation of funds to social activities. Friedman came up with a concept that argued that there is a negative connection between corporate social responsibility and financial performance. According to Balabaris (1998), those who assert that there is a

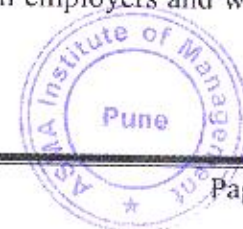

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negative link between social responsibility and economic success also say that a high level of investment in social responsibility results in additional expenses. It is possible that these charges will put a company at a disadvantage economically when compared to other companies that are less socially responsible. On the other hand, an increasing number of academics are of the opinion that businesses can no longer be regarded as merely private entities. Not only is a company accountable to its shareholders (owners), but it is also accountable to all of its stakeholders, who are powerful forces that may contribute to the acceleration of a company's performance. A connection may be made between this viewpoint and the stakeholder theory itself, which was initially developed by E. Freeman (Freeman 1994). For the most part, the stakeholder theory of the company is utilized in order to conduct an analysis of the many groups to whom the company ought to be liable. Shareholders, also known as stockholders, are considered to be the owners of the company under the conventional approach to the shareholder perspective. The company is obligated to take into consideration the shareholders' requirements in order to raise the value of their shares for the shareholders. It is the contention of the stakeholder theory that there are other parties involved, such as communities, suppliers, workers, consumers, and so on, and that these stakeholders may behave in ways that either assist or hinder a company in achieving its objectives. A stakeholder group is defined by E. Freeman as a group that either has the ability to impact or is affected by the accomplishment of the organization's aim. This definition is considered to be the foundational definition. Analysis of stakeholders often involves dividing them into two categories: major stakeholders and secondary stakeholders (Moir 2001; Clarkson 1995). One way to describe the major stakeholder group is as the group through which the organization would be unable to continue existing if it did not get support. The employees, owners, customers, and suppliers of a company, as well as the communities in which the company operates, are the primary stakeholders. The term "secondary group" refers to individuals who have an impact on the business or are influenced by it, but who do not engage in transactions with the organization and are not particularly important to the corporation's continued existence. Stakeholder theory asserts that the capacity of a company's management to provide satisfaction for the company's major stakeholders is a critical factor in determining the company's ability to survive and thrive. In the event that any of the key stakeholder groups decides to withdraw their support for the company, the functioning of the company would be negatively impacted. A competitive advantage is garnered by businesses that cultivate favorable relationships with main stakeholders that extend beyond the scope of market transactions. The beneficial impact that corporate social responsibility (CSR) has on the performance of a company can also be understood with the assistance of three theories that are related. "social identity theory," "signaling theory," and "consumer inference making theory" are the three theories that Mishra (2010) identifies. The consumer inference making theory proposes that a customer would infer a good attitude toward a product if they are aware that the company that manufactures the product is a responsible business. The consumers' goodwill is influenced by these assumptions, which in turn impacts their propensity to make a purchase. Signaling theory proposes that in situations where there is an information asymmetry between buyers and sellers, consumers look for information or signals that differentiate companies that perform well with respect to attributes of consumer interest (such as quality, reliability, etc.), and they favor companies that perform well with respect to such attributes over companies that perform poorly with respect to such attributes. It's possible that a consumer may link CSR with improved product quality. The notion of signaling can also be helpful in explaining the relationships that exist between employees and a firm that is focused on corporate social responsibility. The corporate social responsibility (CSR) of a firm may be an indicator of the organizational attractiveness of the company to potential job-seekers in situations when there is an information gap between employers and workers. The

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social identity theory places an emphasis on the fact that an individual's self-concept is impacted by their participation in many social groups, including the organization for which they are employed. When an employee is influenced by the image and reputation of his or her employer, the employee's own self-image is impacted. When employees of a company have the impression that the company is socially responsible, they should have a stronger sense of identification with the company. One's good attitude toward the firm is a direct result of having a high level of identification with the company. On top of that, a consumer might feel a strong sense of identification with a firm that displays social responsibility. With this kind of identification, customers are more likely to have favorable opinions of a company's product, which in turn leads to an increased possibility of the company's product being consumed more frequently. It is also possible to expand the arguments in support of a favorable link between corporate social responsibility and financial success within the framework of a resource-based philosophy.

According to Grening (2000), the resource-based theory considers each organization to be a collection of distinct resources and capabilities that serve as the foundation for the organization's strategy and are the major source of the company's profitability. The resource-based theory places an emphasis on the fact that resources that serve as sources of competitive advantage are not particularly movable across organizations, and that enterprises often do not have the ability to quickly replicate the manner in which resources are utilized inside other firms. It is possible to consider human resources, which come in the form of individuals who are highly talented and highly driven, to be scarce resources that are difficult to replicate and that can result in competitive advantages. An additional important, uncommon, and difficult-to-imitate asset that contributes to the development of competitive advantages is a company's reputation. Considering that investments in activities related to social responsibility have significant repercussions in the production of the core intangible resources that were discussed earlier, corporate social responsibility (CSR) may be seen as having strategic value for businesses (Branco, Rodrigues 2006).

CSR from the stakeholders' perspective

By analyzing the effects that social responsibility has on a variety of stakeholders, one may gain an understanding of the mechanism by which corporate social responsibility (CSR) could increase profitability. The link between corporate social responsibility (CSR) efforts and profitability may be investigated using five different kinds of stakeholders. Stakeholder theory, "consumer inference making" theory, signaling theory, social identity theory, and resource-based theory are some of the theories that are utilized in this section of the study.

CSR towards employees and firm performance

A company's corporate social responsibility (CSR) toward its employees may be seen in the policies and procedures it has regarding workers' unions, the engagement of employees in decision making, the compensation policy, and the working conditions. By adhering to high standards, businesses are able to meet the demands of their employees, which in turn improves the employment performance of those individuals and the financial performance of the organization. It should come as no surprise that contented workers generate more motivation and output than dissatisfied workers. The perception that a company has a strong commitment to corporate social responsibility (CSR) typically results in an enhanced capacity to attract better job candidates and to retain personnel, which in turn contributes to a reduction in staff turnover, recruiting, and training expenses. Workplace attitudes are also influenced by corporate social responsibility,

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which boosts employee morale and encourages them to contribute to activities that are helpful to the firm. The accumulation of human capital that is accomplished through the implementation of socially responsible practices has the potential to become a source of competitive advantage and lead to enhanced financial performance.

CSR towards consumers and firm performance

It is imperative that businesses exercise caution with regard to matters such as ethical advertising norms, as well as the health and safety of consumers in relation to the utilization of products. A favorable signal about a firm's responsible approach towards its consumers is sent by being transparent about the procedures that the company has in place to resolve such situations. These kinds of positive signals assist to improve the image of the brand and the reputation of the firm, as well as increase customer loyalty. Both the image of the brand and the reputation of the company are considered to be significant intangible assets that provide a company an advantage over its fellow competitors. According to Waddock and Graves (1999), it has been shown that a good customer perception about the quality and safety of a product leads to greater sales and improved profitability for the company. According to Byus (2010), "Socially responsible businesses have the potential to achieve greater profitability through sales to 'morally conscious customers' either as a result of an increase in the volume of sales or through the ability to charge a higher unit price."

CSR towards investors and firm performance

When it comes to issues such as shareholder participation in decision making, respect for shareholders' rights, auditors' independence, policies toward insider trading, transparency in financial and non-financial disclosures, and transparent compensation policies with respect to key executives, corporate social responsibility (CSR) towards investors examines the policies and practices of companies. Mishra and Suar (2010) found that there is evidence to imply that the implementation of improved corporate governance norms leads to an increase in business performance. Additionally, it is emphasized that businesses that embrace CSR principles with regard to investors are more transparent and have a lower risk of bribery and corruption at their disposal.

CSR towards the community and firm performance

Donations to charitable organizations, collaborations between the public and private sectors, community contacts, and involvement in social and economic development concerns are the primary ways in which corporate social responsibility (CSR) is presented to the community. These activities may be regarded as instruments for strengthening the image of the brand and creating the reputation of the company. According to Wang and Qian (2011), "Corporate philanthropy is an exceptionally positive one that affects corporate financial performance." This is due to the fact that decisions about charitable donations may be made strategically in order to boost a company's image and reputation, as well as to increase the value of the company's "moral capital." It is possible to view corporate philanthropy as a means by which businesses may improve their relationships with the major stakeholders in their operations and, as a result, elicit favorable responses from the community, such as an increase in the amount of support and engagement. For instance, when employees of a company have the perception that the company is morally sound or ethical, they should be more ready to emotionally connect with the company. Additionally, the socially responsible image that a firm projects in the community might help to strengthen customer loyalty. According to Waddock and Graves (1997), it has been noted that expenditures in community development activities may

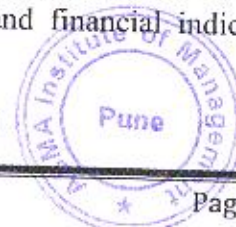
also assist a company in obtaining competitive advantages by reducing the cost of regulatory compliance and reducing the risk of incurring tax liabilities. One other essential component of a corporate social responsibility plan aimed at the society at large is the conservation of the environment. According to Owen and Scherer (1993), there is a correlation between environmentally friendly goods, processes, and management systems and increased profitability. This may be achieved through either increased revenue or decreased costs. Companies who are environmentally conscious see a rise in revenue as a result of consumers' preference for their products. A reduction in expenses that are incurred as a result of environmental crises, wastes of raw materials, and inefficient industrial processes may be achieved by the investment in environmental management systems. It has also been found that businesses that install more stringent environmental controls have a reduced probability of having to pay hefty fines for excessive pollution (Tsoutsoura 2004). In addition, the adoption of better environmental standards not only enables a company to be ready to deal with more stringent requirements in the future, but it also places the company in a position to be ahead of the competition (Barrett 1992).

Empirical studies of CSR and financial performance

A positive relationship between CSR and firm performance has been revealed in many studies. The majority of empirical works about this relationship have been conducted using examples of corporations from the USA and Europe. For example, M. Tsoutsoura's dataset included most of the Standard & Poor's 500 firms and covered the years 1996-2000 (Tsoutsoura 2004). Regressions were used on the panel data for 422 companies. As a measure of CSR participation the Domini 400 Social Index was used. Control variables consisted of size (the logarithm of assets or logarithm of sales), debt level (Debt/Assets), and industry (industry was determined by dummy variable). The results indicated that the signs of the relationship between CSR and financial performance (ROE and ROA) were positive and statistically significant. A similar methodology was applied They collected data for 240 firms (120 U.S. firms which participated in Dow Jones Sustainability Index (DJSI) and 120 U.S. firms which didn't participate in the DJSI) from Standard & Poor's Compustat database for 10 years (1998-2007). The DJSI firms were matched with nonDJSI firms based on industry and the closest match on total asset size. The analysis comprised nine years (1999-2007). Since some variables were based on changes from the prior year, financial data for 1998 was also collected to provide a baseline for 1999. In all, 2160 firm-years were used in the analysis (240 sample firms multiplied by 9 years). The basic approach was to regress a measure of corporate financial performance on growth in revenue, change in size, debt ratio, industry sector and an indicator of social responsibility. As measures of financial performance the following measures were used alternatively: gross profit margin, net operating profit (EBIT), profit margin, and return on assets. The one-year change in total revenues measured the growth in business. The one-year change in total assets controlled for changes in the size of the company. The ratio of total debt to total assets was included to control for the risk facing the firm. The key variable of interest was the dummy variable, which indicated whether the firm was a member of the Dow Jones Sustainability Index (dummy variable=1) or not a member of the index (dummy variable=0). The remaining variable represented various sectors of industry according to the SIC code. It was proved that the indicator of corporate social responsibility was significant and positively associated with return on assets (ROA) and gross profit margin. The CSR indicator was not significant in the case of profit margin and EBIT. Some studies on the relationship between corporate social responsibility and profitability have been also conducted for companies from developing countries, investigated the Istanbul Exchange 100 Index companies and their social responsibility policies and financial indicators. The

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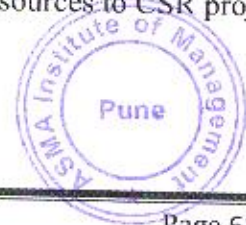
relationship between CSR and financial performance was empirically examined (using the econometric model) between 2005 and 2007. The authors did not find any significant relationship between corporate social responsibility and firm performance, explaining firm profitability as a function of firm size, risk level, and CSR. Nor was a statistically significant relationship between CSR and performance of Brazilian companies found. Their dataset included 78 non-financial companies and covered the period 2001-2006. The authors regressed (using a panel econometric model) ROA on Corporate Social Responsibility Index (CSRI), firm size (logarithm of total assets) and debt level (Debt/Assets). The CSR Index was based on relative amounts spent on social actions by a firm (social expenses related to company's net sales).

Relationship between CSR and Financial performance

Corporate social responsibility (CSR) and the possible link to financial performance has been a topic of increasing attention since the 1970s. According to Alexander and Buchholz (1978), there are two ways to look at CSR. Two things are true: first, that a firm with socially conscious leadership can run a better show, which usually means better bottom line results; and second, that a corporation can lose ground in the market if it spends too much on CSR. A reputation index was used by Alexander and Buchholz (1978) to evaluate CSR performance, however this method was deemed inadequate by Cochran and Wood (1984) due to its subjectivity and inability to provide an accurate picture of a company's success in this domain. After then, there was a lag in generalizing results since scholars still haven't settled their disagreement over the many methods used to evaluate CSR and financial performance (Martinez-Ferrero & Valeriano, 2015). This is a difficult situation for researchers to be in since there are many elements and the researcher's choice of variables could greatly affect the study's results (McGuire et al., 1988). Research on social performance is often mentioned while discussing CSR initiatives. A company's social performance may be defined as the sum of its responsible and irresponsible social actions. According to earlier studies, companies are incentivized for high CSR performance and penalized for poor performance. Therefore, businesses face consequences for their corporate social responsibility (CSR) infractions (Wang and Sarkis 2017). "It is usual for enterprises to demonstrate both good and negative signs of CSP," (Oikonomou et al., 2014). Most of the research on the topic of how social responsibility and financial success relate to one another remains unresolved. Therefore, researchers have recently begun to investigate the impact of CSP on company performance through the application of the CSI. While CSI affects a company's worth, most studies find that CSR has a greater effect (Gregory-Smith et al. 2014). Fatemi et al. (2018) states that good ESG processes increase a company's worth, whereas bad practices decrease it. Furthermore, there is evidence that revealing this type of information harms the company's reputation since it mixes together good and bad practices. American businesses doing business in controversial areas might mitigate some of the risks associated with doing so by embracing socially responsible practises, according to research by Jo and Na (2012). Risk reduction via CSR initiatives had a significantly different effect on companies operating in difficult areas compared to those operating in non-controversial sectors. Researchers Harjoto and Laksmana (2018) found a correlation between CSP as measured by an aggregate score from the KLD agency and non-ideal risk levels. They claim that CSR (corporate social responsibility) helps businesses take more risks and less risks overall. Their research suggests that CSR strengths are negatively correlated with deviations from optimal risk-taking, whereas CSR concerns may be positively correlated with such deviations. These results were accounted for by the authors as a result of less resources being available for risk-taking activities, as organizations with a high strength score allocate a significant portion of their resources to CSR projects.

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Conclusion

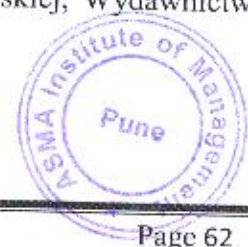
By delving into the complex web of connections between CSR and bottom-line results, this study lends credence to the idea that doing good deeds for society may boost a business' bottom line. Key financial performance measures, including return on equity, profitability, and market valuation, are positively correlated with CSR project execution, according to the research. The research shows that companies may meet their ethical responsibilities and gain a competitive edge that can help them expand financially if they include CSR into their main business plans. Investing in corporate social responsibility helps organizations improve their financial results in the long run by improving their brand recognition, customer loyalty, and ability to recruit and retain top personnel. In addition, companies may avoid regulatory scrutiny and brand harm by actively engaging in CSR, which helps them to become industry leaders. The significance of comprehending stakeholder viewpoints on CSR is further emphasized by the study. The increasing importance of ethical behavior and transparency is highlighted by qualitative data collected from stakeholders like as workers, customers, and investors. These factors have the potential to greatly impact the level of engagement and loyalty shown by stakeholders. In order to improve their connections with important stakeholders and ensure a solid financial future, companies should emphasize CSR. This will help them satisfy these expectations. Given these results, business executives must see CSR as a core competency that supports their companies' long-term financial objectives, rather than an afterthought. To succeed in today's dynamic economy and ensure long-term financial success, companies should embrace a comprehensive CSR strategy that incorporates social and environmental factors into their operations. Finally, by offering strong proof of CSR's beneficial effect on financial performance, this study adds to the expanding corpus of knowledge on CSR. In a world where competition is fierce and people care deeply about social issues, companies which make CSR a core part of their strategy will be able to weather the storm.

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FINANCIAL LITERACY AND PERSONAL WEALTH MANAGEMENT

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ABSTRACT:

The capacity to make educated decisions on saving, investing, borrowing, and managing financial risks is influenced by an individual's level of financial literacy, which plays a significant role in the management of personal wealth. This research investigates the connection between financial literacy and the management of personal wealth, with a particular emphasis on the ways in which persons who have a better understanding of finances are better able to attain economic stability and enhance their quality of life. It explores a variety of facets of financial literacy, including the knowledge of budgeting, investment strategies, retirement planning, and debt management, as well as the ways in which these abilities contribute to the effective management of wealth. The study also discusses the impact that socioeconomic variables, such as education, income, age, and cultural views about money, play in shape the behavior of individuals with regard to their financial matters. It covers the obstacles that stand in the way of financial literacy, such as restricted access to financial education and socio-economic inequities, and it emphasizes the necessity of implementing financially education programs that are specifically designed to overcome these gaps. The purpose of this study is to illustrate the potential of financial education as a strategy for decreasing economic inequality and fostering sustainable financial well-being. This will be accomplished by studying the influence that financial literacy has on the growth of personal wealth. The findings highlight the significance of incorporating financial literacy into school curriculum and policy-making in order to cultivate a society that is financially robust.

Keywords: Financial, Literacy, Wealth, Management

Introduction

In the current economic environment, which is characterized by its complexity, financial literacy has emerged as a crucial ability that enables individuals to efficiently traverse the process of making personal financial decisions. It involves the knowledge and comprehension of financial ideas and hazards, which enables individuals to make choices about their money that are informed by the information they have. The concept of financial literacy encompasses more than just the fundamentals of saving and spending; it also encompasses the understanding of budgeting, investment strategies, credit management, retirement planning, and the complexity of taxes and insurance. For the purpose of gaining financial independence, safeguarding long-term wealth, and preserving economic stability, these abilities are absolutely necessary. The term "personal wealth management" refers to the methods that individuals implement in order to exercise control over their

financial resources and accomplish their own personal financial objectives. It comprises the creation of an efficient budget, the management of debt, smart investments, and financial planning for future requirements such as retirement and emergency savings. Not only does the capacity to manage one's money entail the accumulation of wealth, but it also involves the ability to make well-informed decisions that lessen one's financial vulnerability and increase economic resilience. Financial literacy levels continue to be low across the world, despite the fact that it is extremely important. This is one of the factors that contributes to suboptimal financial behaviors, such as excessive debt, insufficient savings, and terrible investment decisions. The disparity in financial knowledge may frequently be ascribed to a variety of reasons, including social class, educational background, cultural views toward money, and availability to tools for financial education. In addition to having an impact on people, these gaps also have wide-reaching social and economic repercussions, which contribute to the perpetuation of cycles of poverty and the growth of wealth inequality. The purpose of this article is to investigate the significant connection that exists between financial literacy and the management of personal wealth, with a particular focus on the role that financial education plays in enabling individuals to reach complete financial well-being. This article investigates the present status of financial literacy, analyzes the obstacles that stand in the way of obtaining financial knowledge, and considers the influence that increased financial literacy has on the accumulation of wealth and that of economic equality. When politicians, educators, and financial institutions have a greater knowledge of these processes, they are better able to create interventions that encourage financial empowerment and foster a society that is more financially robust.

The Importance of Financial Literacy

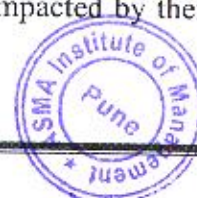
Not only does financial literacy involve the acquisition of knowledge, but it also has a significant impact on the behavioral and decision-making processes of individuals in relation to their finances. Individuals who have a greater degree of financial literacy are more likely to participate in beneficial financial behaviors, such as setting and following to budgets, investing for the future, managing debt in a prudent manner, and preparing for retirement. Individuals who have a solid understanding of finance are able to make decisions that reduce risk and increase wealth growth, which is why these behaviors make a substantial contribution to the financial well-being of individuals. In addition, having a solid understanding of finances is an important tool for dealing with the unpredictability of life. Unanticipated financial shocks, such as the loss of a job, a medical emergency, or a downturn in the economy, may have a devastating impact on people and families. Individuals who have a deeper understanding of finance are better able to prepare for unforeseen circumstances by putting money aside, purchasing insurance, and making strategic investments. Within this framework, financial literacy not only contributes to the accumulation of wealth but also helps to cultivate economic resilience, which enables individuals to recover from failures in financial circumstances more rapidly.

Socioeconomic Factors and Financial Literacy

There is a disparity in the level of financial literacy that exists amongst the many communities that make up society. It is important to note that an individual's financial knowledge and habits are substantially influenced by socioeconomic factors such as their level of education, income, age, and geographic region. According to one example, people who have completed higher levels of formal education are more likely to be financially literate. This is because they have more access to tools and knowledge that are associated with the management of their finances. A person's capacity to learn about and participate in sophisticated financial activities, such as investing or preparing for retirement, is also impacted by their amount of income. It is

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possible that those with higher earnings have more opportunity to obtain educational programs and financial assistance, whereas individuals with lower incomes may have a more difficult time locating resources of a similar nature.

various age groups experience various financial priorities and obstacles, which is another element that influences financial literacy. Age is a factor that impacts financial literacy. For instance, younger folks could place a higher priority on paying off their college loans and saving for a house, whereas elderly people might be more concerned with how they would pay for their retirement and the costs of their medical care. The fact that different generations have different financial requirements highlights the need of providing financial education that is age-appropriate.

There is also a role played by the geographical location and the cultural attitudes. On the other hand, persons who live in rural locations or regions that have restricted access to financial services may have less possibilities to engage in activities related to financial planning or to seek guidance regarding their finances. Cultural influences, such as ideas and attitudes around money, savings, and investments, have the potential to further impact financial habits and perceptions of financial risk.

Barriers to Financial Literacy

In spite of the numerous advantages, there are a number of obstacles that prevent the general acquisition of financial literacy. A significant obstacle is the limited availability of financial education, which is especially prevalent in populations that are economically disadvantaged. As a result of the fact that many school institutions do not include financial literacy in its curriculum, individuals are left to learn financial skills on their own or not at all. Further, the financial goods and services themselves are sometimes difficult to comprehend for the typical individual who does not possess specialist expertise, which can result in a sense of bewilderment or distrust. The difference in financial understanding is further exacerbated by socioeconomic inequality at the same time. The fulfillment of current requirements may take precedence over the acquisition of knowledge regarding long-term financial planning for persons with lower incomes, while others may simply lack the time or money necessary to devote to the pursuit of financial education. In addition, erroneous information and misunderstandings regarding financial products, which are frequently disseminated through unofficial channels or biased sources, have the potential to misdirect financial decisions, which can lead to unfavorable consequences in terms of finances.

The Role of Financial Education in Wealth Accumulation

Education in financial matters has the potential to have a substantial impact on the acquisition of wealth since it provides individuals with the information and abilities necessary to properly manage their own respective financial situations. A number of studies have demonstrated that focused financial education programs can result in improved budgeting skills, higher rates of savings, and a greater readiness to invest. Individuals have the ability to make educated decisions that increase their financial stability and chances for wealth creation if they have a solid knowledge of the principles of compound interest, risk management, and asset allocation. Nevertheless, in order for financial education to be successfully implemented, it must be both pertinent and easily available. Programs must be designed to accommodate a wide range of demographics, taking into consideration aspects such as age, financial level, and cultural background. It is because of this that participants are certain to get financial education that is not just instructive but also practical and actionable. When it comes to establishing a foundation of healthy financial habits, incorporating financial literacy into

the school curriculum at a young age can be helpful. On the other hand, adult education efforts can address knowledge gaps at different phases of life.

Literature Review

The research that has been done on the topic of financial literacy and personal wealth management has shown that there is a significant connection between an individual's level of financial knowledge and their capacity to properly manage their resources. This article provides a summary of the research that has been conducted previously, with a particular emphasis on key topics such as the definition and measurement of financial literacy, the influence of financial education on financial behavior, the socioeconomic factors that determine financial literacy, the obstacles that prevent individuals from acquiring financial knowledge, and the efficacy of various interventions that are used in financial education.

Defining and Measuring Financial Literacy

Financial literacy is a broad notion that incorporates a variety of skills and information connected to the management of personal finances. These skills and knowledge include knowing how to handle credit and debt, as well as creating a budget, saving money, and investing. Lusardi and Mitchell (2011) describe financial literacy as "the ability to process economic information and make informed decisions about financial planning, wealth accumulation, debt, and pensions." Financial literacy is a term that was coined by the authors. Similarly, Huston (2010) believes that financial literacy is comprised of both understanding (the knowledge of financial ideas) and application (the utilization of that information in the process of making real-life financial decisions). Due to the fact that financial literacy is a multi-dimensional concept that involves cognitive, behavioral, and emotional elements, the issue comes in effectively evaluating it. The Programme for International Student Assessment (PISA) of the Organization for Economic Cooperation and Development (OECD) and the Financial Capability Survey have been widely utilized to evaluate the levels of financial literacy around the world. These surveys have revealed a significant amount of diversity between nations and demographic categories.

The Impact of Financial Education on Financial Behavior

Education about finances appears to have a beneficial effect on people's behavior toward their finances, according to an expanding corpus of research. Financial education programs lead to better financial behaviors such as saving and budgeting, according to meta-analyses that were carried out by Fernandes, Lynch, and Netemeyer (2014). However, the impacts of these interventions tend to decline with time even if they were initially effective. Several other studies, such as the ones conducted by Bernheim, Garrett, and Maki (2001), have demonstrated that persons who received financial education when they were still in school had greater rates of savings and were more inclined to engage in retirement planning later in life. On the other hand, there are scholars who claim that although financial education can enhance knowledge, its influence on behavior may be limited if it is not reinforced via practical experiences or recurrent interventions.

Socioeconomic Determinants of Financial Literacy

Research has repeatedly demonstrated that there is a disparity in the manner in which individuals from various socioeconomic categories possess financial literacy. Several studies conducted by Lusardi, Mitchell, and Curto (2010) have demonstrated that the levels of financial literacy are highly impacted by a variety of criteria,

including education, income, gender, and age. For example, those who have completed higher levels of formal education or who have a greater income are more likely to have a better comprehension of the ideas involved in finance. Women, on average, have lower levels of financial literacy than males, which can be related to socio-cultural variables that define financial decision-making roles. Gender inequalities have also been observed, with women demonstrating lower levels of financial sophistication than men. Furthermore, age-related disparities suggest that young people and older persons may lack financial information that is appropriate to their life stage, which can have an influence on their financial stability and decision-making abilities.

Barriers to Financial Literacy

There are a number of obstacles that discourage individuals from obtaining financial literacy. According to the research that has been available, one of the most significant obstacles is a lack of access to financial education, particularly for low-income and excluded populations. According to the findings of Atkinson and Messy (2012), persons living in homes with lower incomes frequently place a higher priority on satisfying their immediate financial requirements than they do on long-term planning and education. It has been noticed by Hofstede (2001) that cultural views regarding money can also be a barrier to financial literacy. For example, certain cultures may oppose openly discussing finances, which might limit possibilities for informal financial education. In addition, the fast development of financial goods and services adds complexity to the existing financial environment, making it difficult for consumers to keep up with the constantly changing scene without engaging in ongoing education.

Financial Literacy and Wealth Accumulation

Numerous studies have demonstrated that there is a correlation between having a good understanding of finances and the acquisition of wealth. Studies have shown that persons who are financially literate are more likely to participate in activities that encourage wealth building. These behaviors include investing in diverse assets, engaging in retirement programs, and limiting high-cost debt. As an illustration, van Rooij, Lusardi, and Alessie (2011) discovered that persons who had a greater level of financial literacy were more likely to invest in stocks and less likely to take on expensive loans. Additionally, Behrman, Mitchell, Soo, and Bravo (2012) discovered that there is a positive association between financial literacy and the chance of preparing for retirement, which ultimately results in a greater accumulation of wealth over the course of one's lifetime. On the other hand, there are academics who warn that financial literacy alone is not sufficient to explain for all instances of wealth growth inequalities. There are also substantial roles played by factors like as the individual's risk tolerance, economic opportunity, access to financial products, and the conditions of the macroeconomic environment. It is suggested by Campbell (2006) that although having a good understanding of finances is essential for the growth of wealth, it is not adequate on its own if there are not also resources and opportunities concerning finances available.

Effectiveness of Financial Education Interventions

Different interventions for financial education have different levels of efficacy based on the content, delivery, and audience that they are intended for. For example, Lusardi and Mitchell (2014) discovered that certain interventions, such as financial education programs in the workplace, have the potential to greatly increase retirement planning habits. It is generally accepted that programs that involve practical experiences, such as simulations or exercises in budgeting, are more effective than those that only provide academic instruction.

Furthermore, Mandell and Klein (2009) remark that the incorporation of financial education into larger curriculum beginning at a young age has demonstrated the potential to cultivate habits that will last a lifetime in terms of financial management. However, there are many who believe that the efficacy of financial education may be restricted if it is not accompanied with institutional support, such as laws that encourage financial inclusion or the provision of easily available financial services. The argument put out by Willis (2011) is that concentrating simply on individual education may take attention away from the required reforms that need to be made to the financial system itself, which may be too complicated or inaccessible for a great number of people.

Research Methodology

This study on financial literacy and personal wealth management makes use of a mixed-methods strategy, which incorporates both quantitative and qualitative research methodologies. The research methodology for this study is a mixed-methods approach. This technique makes it possible to gain a thorough knowledge of the link between financial literacy and asset management practices. It does so by capturing the intricacies of individual behaviors, perspectives, and socioeconomic circumstances.

Research Design

The research will be carried out in two primary stages: the first stage will be quantitative, consisting of surveys to evaluate the levels of financial literacy and behaviors experienced by individuals, and the second stage will be qualitative, consisting of interviews and focus group discussions, with the goal of gaining a more in-depth understanding of the experiences and obstacles that individuals encounter when attempting to manage their finances.

Survey Design and Data Collection

Over the course of the quantitative phase, a structured survey will be administered in order to collect information on the levels of financial literacy and the behaviors associated with asset management. In order to evaluate, the survey was created:

- Knowledge of basic financial concepts (e.g., budgeting, inflation, interest rates)
- Understanding of investment strategies and retirement planning
- Personal financial behaviors (e.g., saving habits, use of credit, debt management)
- Socioeconomic factors, including age, education, income, gender, and geographic location

In order to evaluate both theoretical knowledge and practical financial decision-making, the survey instrument will consist of a mix of multiple-choice questions, items based on the Likert scale, and questions based on financial scenarios. The survey questions will be modified from well-established financial literacy exams, such as the Financial Literacy Assessment conducted by the OECD and the Lusardi and Mitchell financial literacy questionnaire. This will guarantee that the survey questions are both valid and reliable before being administered.

It is anticipated that the sample size will be somewhere between 500 and 1,000 responders in order to facilitate statistical generalization of the information obtained. In order to guarantee that participants are representative of a wide range of socioeconomic groups, including variances in education level, age, income, and geographic region, participants will be selected using a process known as stratified random sampling.

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Results

The findings from the quantitative and qualitative data analysis are presented in the section under "Results." The section focuses on the degree of financial literacy among the participants, the influence that knowledge has on personal wealth management habits, and the obstacles that prevent individuals from learning financial literacy. First, a tabular summary of the quantitative findings is presented, and then qualitative insights are presented, which offer context and a more in-depth comprehension of the patterns that were found in the data.

Level of Financial Literacy

The results of the survey showed that the participants had varied degrees of financial literacy. These levels were classified as low, moderate, and high financial literacy, and they were determined by the proportion of right answers in the financial literacy exam. The table that follows provides a summary of the distribution of degrees of financial literacy across various demographic groupings within the population.

Table 1. There was a wide range of financial literacy, according to the survey results.

Demographic Group	Low Literacy (%)	Moderate Literacy (%)	High Literacy (%)
Age Group			
18–29 years	45%	40%	15%
30–49 years	25%	50%	25%
50–64 years	30%	45%	25%
65+ years	60%	30%	10%
Gender			
Male	20%	50%	30%
Female	40%	45%	15%
Education Level			
High School or Less	50%	40%	10%
Some College	30%	50%	20%
College Degree or Higher	15%	45%	40%
Income Level			
Low Income (< \$30,000)	55%	35%	10%
Middle Income (\$30,000–\$70,000)	30%	50%	20%
High Income (>\$70,000)	15%	45%	40%

The findings suggest that financial literacy tends to rise with age (up to a certain point), education level, and income. However, younger persons and groups with lower incomes demonstrate lower levels of financial understanding than those with higher incomes. Men, on average, have greater levels of financial literacy compared to women. This is another significant gender discrepancy that exists in the financial literacy landscape. An investigation of the connection between financial literacy and wealth management behaviors, such as saving, investing, and managing debt, was carried out with the use of regression analysis. The results of the study suggest that there is a positive connection between financial literacy and the chance of engaging in actions that contribute to the accumulation of wealth. Below is a table that illustrates the link between the levels of financial literacy and the important behaviors that pertain to finances.

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Table 2 The Influence of Financial Literacy on the Behaviors Involved in Wealth Management

Financial Behavior	Low Literacy (%)	Moderate Literacy (%)	High Literacy (%)
Regular Saving	30%	55%	75%
Participation in Retirement Plans	20%	45%	70%
Investment in Stocks or Mutual Funds	10%	35%	60%
High-Cost Debt (e.g., credit cards)	65%	45%	25%

Based on these findings, it appears that a greater level of financial literacy is linked to improved financial habits, such as increased savings, membership in retirement plans, and investment in diverse assets. At the other end of the spectrum, persons with lower levels of financial literacy were more likely to carry high-cost debt.

Conclusion

As a method of empowering individuals and tackling economic injustice, policies that encourage financial education are necessary. This is because of the connection between financial literacy and personal wealth management, which highlights the need of such policies. Increasing access to adult financial education efforts and incorporating financial literacy programs within the formal education system are two ways that can assist in closing the knowledge gap. When it comes to ensuring that tools for financial literacy are widely available and accessible, particularly for vulnerable and underrepresented groups, governments, financial institutions, and educational organizations all have responsibilities to play in the process. When a society is financially educated, it is in a better position to generate broad-based economic development, minimize wealth disparity, and cultivate a culture of informed financial decision-making. Not only can policymakers enhance the economic results of individuals by placing a priority on financial literacy, but they can also contribute to the general stability and resilience of the economy by doing so. The quest of financial literacy is, in the end, a continual process that calls for continuous effort and adaptability in response to the ever-changing economic conditions, financial goods, and services. In order for individuals to realise their goals of gaining financial independence and long-term prosperity, it is essential for them to have a comprehensive grasp of personal finance.

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